

Zero Emission Transition Plan

Champaign-Urbana Mass Transit District Updated: April 2022

I. Introduction

The Champaign-Urbana Mass Transit District (MTD) has prepared this Zero Emission Transition Plan with assistance from the Center for Transportation and the Environment (CTE). This is a long-term fleet and infrastructure management plan that considers cost, availability of resources, policy and legislation, existing and future facilities, existing and future partnerships, and workforce impact. This plan is a forecast based on the information currently available. MTD anticipates updating this plan as more information becomes available.

II. Fleet Assessment

MTD purchased its first diesel-electric hybrid buses in 2009 after the Board of Trustees committed to ending all future purchases of standard diesel buses. Our fleet has now grown to the highest percentage of hybrid buses in the country.

MTD began its pursuit of zero emission buses in 2017. Fuel cell electric buses (FCEB) align with the MTD's commitment to environmental responsibility while maintaining our commitment to providing service to our passengers. MTD was awarded funding through the Federal Transportation Administration (FTA) for the first phase of our FCEB deployment. Additional federal and state grant funding was secured to complete the project.

In 2021, MTD introduced the first zero emission buses to the fleet with the deployment of two 60-foot FCEBs. The first phase our FCEB deployment includes three components to make the technology truly zero emissions: a solar array to produce clean energy, a hydrogen fuel production station that uses solar energy to turn water into hydrogen, and FCEBs that use hydrogen to generate electric power. MTD is the first transit agency in the nation with a hydrogen fleet fueled entirely from our own 100% renewable source. MTD has built an array of nearly 5,500 solar panels to generate clean, renewable energy to power our hydrogen fuel production station, thanks to a partnership with our neighbors at the Urbana-Champaign Sanitary District. Any leftover energy created by the solar array will be sold back to the grid as clean energy for our community to use. The first phase of the hydrogen station (and the accompanying solar array) is built to accommodate 12 to 15 FCEBs.

In 2022 MTD will have a total of 118 buses in its fleet, including 40- and 60-foot buses. The fleet will be 98% diesel electric hybrid and 2% FCEBs. MTD also has 14 gasoline vans used for paratransit services. The anticipated future composition of MTD's fleet by fuel type is shown in Figure 1.

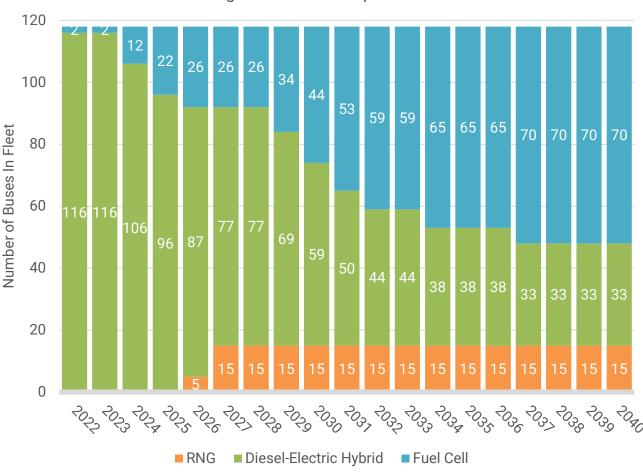
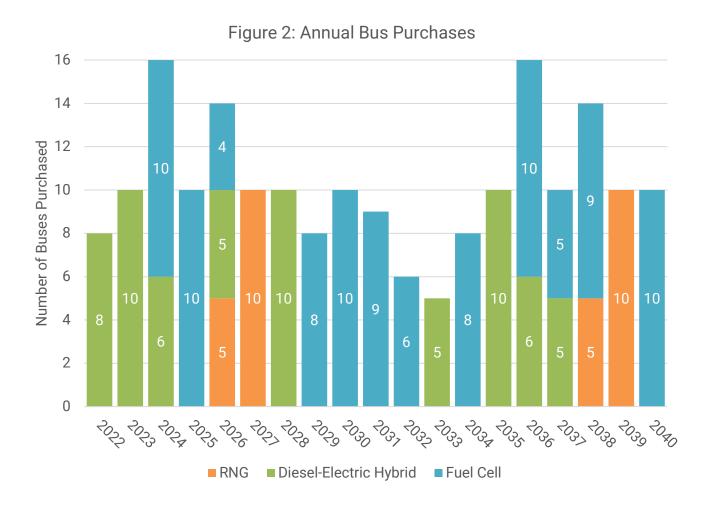


Figure 1: Fleet Composition

The zero emission transition plan for MTD's paratransit vans is uncertain at this time. The 14 existing vans are gasoline fueled. MTD has utilized hybrid technology for paratransit vans in the past without success. MTD has applied for federal funding through the Illinois Department of Transportation for a battery-electric van pilot program that has not yet been funded. The transition of this vehicle fleet is dependent on technology advances and funding availability.

Figure 2 shows MTD's procurement schedule by fuel type. MTD's next FCEB procurement is planned for 2024. In 2026 MTD plans to procure renewable natural gas (RNG) buses, fueling them through a partnership with the local sanitary district to utilize renewable natural gas. We plan to stagger FCEB and diesel-electric hybrid bus procurements to increase the percentage of the fleet comprised of zero emission vehicles.



3

III. Funding Needs Assessment

MTD has completed a funding needs assessment to address the availability of current and future resources to meet costs for the transition and implementation. The annual fleet procurement costs for achieving MTD's desired fleet mix are shown in Figure 3.

MTD is requesting FTA funding in 2022 to purchase 10 40-foot FCEBs.

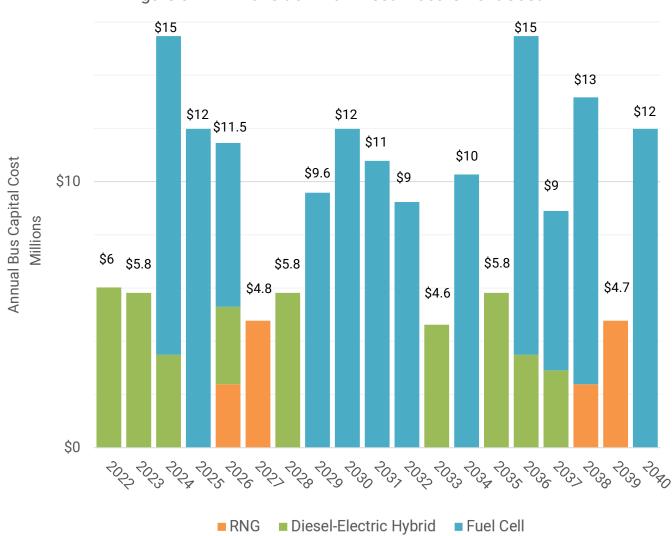


Figure 3: ZEB Transition Plan Fleet Procurement Cost

MTD's Maintenance Facility has already been retrofitted to accommodate storage and maintenance of FCEBs. Minor modification (such as additional sensors) will be needed to accommodate RNG buses. MTD anticipates that one hydrogen refueling infrastructure expansion will be sufficient to accommodate all future bus procurements. MTD has obtained information from industry partners indicating that the agency can expand its current hydrogen refueling infrastructure to support 100 fuel cell electric buses through a \$6 million expansion to accommodate a liquid delivery system. MTD plans to procure this infrastructure in 2025.

Potential funding resources for the capital cost of fleet replacements include the following specific funding programs and general sources that do not have specific, known programs but are considered as a potential funding resource.

Specific Programs:

- Urbanized Area Formula Funding 49 U.S.C 5307
 - o Small Transit Intensive Cities Program (STIC)
- Low or No Emission Vehicle Program 49 U.S.S 5339 (c)
- Grants for Buses and Bus Facilities Program 49 U.S.S 5339 (b)
- American Rescue Plan Act of 2021 (ARP)
- Coronavirus Response and Relief Supplemental Appropriations Act of 2021 (CRRSA)

General Sources:

- U.S. Department of Energy
- U.S. Environmental Protection Agency
- Illinois Department of Transportation
- Illinois Environmental Protection Agency

MTD has access to local capital funds to match any federal or state funding received through the following revenue sources.

- Local property taxes
- Farebox revenue, including contracts with the University of Illinois at Urbana-Champaign and local school districts
- Facility leases
- Services including advertising and maintenance agreements

V. Policy Assessment

MTD has considered policies and legislation impacting hydrogen fuel cell, renewable natural gas, and diesel-electric hybrid technology. MTD did not run into any legislative roadblocks since deploying diesel-electric hybrid buses in 2009 or during the deployment of the first two FCEBs and the hydrogen generation and fueling station in 2021. It is MTD's practice to involve state and local partners when deploying new technology, which has allowed for continued success.

The state of Illinois does not have any policies or legislation that hinder the implementation of this Plan. The following examples of recent state legislation and commitments do not directly and specifically impact public transit vehicles but are expected to have a positive impact on advancing the zero-emission vehicle industry in Illinois and potentially provide funding opportunities.

The Future Energy Jobs Act (2016)

- Requires a minimum of 3,000 megawatts of new solar power and 1,300 megawatts of new wind power to be built in the state by 2030.
- Enacts the state's first community solar program
- Requires the state's largest utilities to achieve a 16% 21% reduction in energy use by 2030
- Devotes funding to training for new energy jobs

Illinois entered into the **U.S. Climate Alliance** (2019), committing to the actions below.

- Implement policies that advance the goals of the Paris Agreement, aiming to reduce GHG emissions by at least 26-28 percent below 2005 levels by 2025.
- Track and report progress to the global community in appropriate settings, including when the world convenes to take stock of the Paris Agreement.
- Accelerate new and existing policies to reduce carbon pollution and promote clean energy deployment at the state and federal level.

The Climate and Equitable Jobs Act (2021)

- Incentives for electrifying public transit, school buses and city-owned vehicles.
- Goal of adopting 1,000,000 electric vehicles (single occupancy) in Illinois by 2030.
- Requires all private coal-fired and oil-fired electric generating units to reach zero emissions by 2030.
- Puts the state on a path to 40% renewable energy by 2030 and 50% by 2040.
- Requires 100% zero-emissions power sector by 2045.

No local policies or legislation will hinder implementation. This Plan supports regional goals and is consistent with the transit priorities identified in the Long Range Transportation Plan, the City of Urbana's Climate Action Plan, the City of Champaign Sustainability Plan, and the University of Illinois at Urbana-Champaign Climate Action Plan.

This Plan aligns with MTD's internal policies, including the Environmental Policy (2011) and Climate Action Plan (2022). MTD is also certified to the ISO 14001:2015 Standard for Environmental Management Systems, the Illinois Green Business Association, and Gold-Level of APTA's Sustainability Commitment.

VI. Facilities Assessment

MTD's current facilities are equipped to accommodate FCEBs. In 2020 MTD completed a retrofit of its Maintenance Facility to ensure that the entire facility would be compatible with activities related to maintaining fuel cell electric buses. MTD is planning for a second facility that will accommodate small vehicle storage and upgrades needed to the existing body shop. FCEB and RNG accommodations will be included in the plans for the new facility.

MTD has also made an initial investment in hydrogen fueling infrastructure. An electrolysis hydrogen refueling station has been installed on MTD's property. The system can produce up to 420 kg per day, which may support up to 15 buses. The system will be powered by a solar array, enabling MTD to fuel their buses with green hydrogen and ensure zero-emissions from well-to-wheel. The station was built with future expansion in mind, and MTD has already received a preliminary assessment for how to upgrade the station to support the remainder of the fleet.

MTD is requesting FTA funding in 2022 to expand the current station.



VII. Partnership Assessment

MTD has engaged in conversations with local utilities and hydrogen fuel providers while planning its fleet transition. Current partners include:

- Ameren Illinois
- Illinois American Water
- Urbana & Champaign Sanitary District (UCSD)
- Trillium Energy

All utilities were engaged during the build of the hydrogen production and fueling station. Both electrical and water utility upgrades were required as part of the build, and UCSD hosts the solar array powering the station. Phase 1 of the hydrogen station was designed and built by Trillium Energy.

Companies that may serve as potential future partners for refueling infrastructure and/or liquid hydrogen supply include:

- Air Liquide
- Air Products
- Cleancor
- Clean Energy
- First Element Fuel

- Linde
- Messer
- Plug Power
- Trillium Energy

MTD is working on plans to partner with the UCSD to utilize biogas from food waste and sewage treatment to produce renewable natural gas to use as clean fuel for transportation. UCSD's Northeast plant is located across the street from MTD's Maintenance Facility where its buses are fueled, maintained, and stored. UCSD uses anaerobic digestion to treat sludges generated from its wastewater treatment processes. UCSD can co-digest other waste streams, such as high-strength food wastes. Biogas and biosolids are produced from the anaerobic digestion process. The biogas can be treated to remove carbon dioxide and other contaminants, producing RNG that can be used for fueling vehicles. RNG is a seamless substitute for fossil natural gas in traditional CNG vehicles.

IX. Workforce Analysis

MTD has examined the impact of this Plan on the current workforce. Skill gaps, training needs, and retraining needs of the existing workforce have been identified.

Fuel Cell Training Center

MTD is working to secure funding to partner with Ballard Power Systems to deploy an onsite Fuel Cell Training Center for employees and visitors. The Training Center would provide hands-on access to Ballard's latest generation fuel cell module, giving trainees access to simulated operation of sensors, actuators, compressors, pumps, valves, and diagnostic communications. New technicians would be provided the opportunity to safely explore the fuel cell module and diagnostic tools outside of the engine bay, away from high voltage and pressurized gas concerns. Experienced technicians will have the ability to work through troubleshooting challenges by reviewing component installations, wiring, and signal measurements with the same diagnostic tools as they use on the bus, but with the freedom to analyze and test without danger of damaging bus components or exposing hazards from electricity and hot surfaces. The Training Center would benefit the industry, serving as a model for transit agencies deploying FCEBs across the country.

Training Program

New hire, ongoing, and retraining is provided for bus operators and maintenance technicians by MTD's Safety and Training Department. When new technology is introduced, Bus Operators complete classroom and behind-the-wheel training with a certified trainer. Driving simulators are also used in the training curriculum. For the initial deployment of FCEBs in 2021, training was provided to operators and maintenance employees by in-house trainers as well as New Flyer and Ballard. Maintenance employees regularly receive hybrid drive training from BAE Systems as needed.

Apprenticeship Program

MTD has supported interns from Parkland Community College technical programs for over 20 years. 90 percent of MTD's current maintenance technicians are graduates of Parkland College. MTD and Parkland hope to further explore opportunities for apprenticeships, on-the-job training, and instructional training for electric vehicle technology. Expansion of this partnership would develop the first electric vehicle public education opportunity in our area. Parkland and MTD hope to expand the breadth of existing education to bring in electric vehicle technology curriculum including basic operation, function, service, and maintenance of the fuel-cell and electric vehicle systems.

Employee Consultation and Engagement

Maintenance technicians are involved in the new technology early on in the process, including participating in the specification, build, inspection, and road-testing process. The Maintenance Department utilizes a Training Committee, staffed with employees from all areas of the department. This committee is consulted on and engaged in training for new technology.

MTD utilizes employee committees as an opportunity for input on various issues affecting employees, Committees are groups of employees that serve as necessary to provide ideas, suggestions, and feedback on a particular issue or group of issues. By involving employees in this process, recommendations from the committee serve to maximize the interests of as many employees as possible. Employee committees include Wage & Policy / Problem Solving, Safety & Training / Accident Review, Routes & Schedules, Health & Fitness, Awards, Newsletter, Social & Community Affairs, School Task Force, Sustainability. Annual committee volunteer sign-up and elections, if necessary, take place in November and take effect on January 1st of each year.

The Wage & Policy / Problem Solving Committee is consulted on and participates in policies and initiatives. This committee consists of 13 members representing full-time operators, part-time operators, and maintenance employees who are elected by their peers and serve a two- or one-year term.