



**CHAMPAIGN-URBANA MASS TRANSIT DISTRICT BOARD MEETING
AGENDA**

Wednesday, January 31, 2024 – 3:00 p.m.

Illinois Terminal, North Banquet Rm, 4th Floor
45 East University Avenue, Champaign

Board of Trustees:

Dick Barnes
Margaret Chaplan – Vice Chair
Tomas Delgado
Phil Fiscella

Bruce Hannon
Alan Nudo
Sharif Ullah

Advisory Board:

Jamie Singson
Vincent Wu

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2. Roll Call	
3. Approval of Agenda	
4. Audience Participation	
5. Approval of Minutes	
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9. Next Meeting

- A. Regular Board of Trustees Meeting – Wednesday, February 28, 2024 – 3:00 p.m. – at Illinois Terminal, 45 East University, Champaign

- 10. Adjourn into Closed Session to Consider the Employment, Compensation, Discipline, Performance or Dismissal of a Public Official followed by Adjournment



Champaign-Urbana Mass Transit District (MTD) Board of Trustees Meeting

MINUTES – SUBJECT TO REVIEW AND APPROVAL

DATE: Wednesday, December 6, 2023
TIME: 3:24 p.m.
PLACE: Illinois Terminal, 45 East University Avenue, Champaign, IL

The video of this meeting can be found at:
<https://www.youtube.com/CUMTD>

Trustees:

Present	Absent
Dick Barnes	
Margaret Chaplan (Vice-Chair)	
Tomas Delgado	
Bradley Diel (Chair)	
Phil Fiscella	
Bruce Hannon	
Alan Nudo	

Advisory Board:

Present	Absent
Jamie Singson	
Vincent Wu	

MTD Staff: Karl Gnadt (Managing Director), Amy Snyder (Chief of Staff), Michelle Wright (Finance Director), Jay Rank (Operations Director), Ashlee McLaughlin (External Affairs Director), Jacinda Crawmer (Human Resources Director), Ryan Blackman, (Tech Services Director), Alyx Parker (Legal Counsel), Beth Brunk (Clerk)

Others Present:

MINUTES

- 1. Call to Order**
Chair Diel called the meeting to order at 3:00 p.m.
- 2. Roll Call**
Present (7) – Barnes, Chaplan, Delgado, Diel, Fiscella, Hannon, Nudo

The clerk declared that a quorum was present.
- 3. Approval of Agenda**

MOTION by Mr. Hannon to approve the agenda as distributed; seconded by Ms. Chaplan. Upon vote, the MOTION CARRIED.
- 4. Public Hearing on General Tax Levy Ordinance for 2023**
Mr. Diel asked for public input on the General Tax Levy Ordinance of the Champaign-Urbana Mass Transit District for revenue year 2023 to be paid in calendar year 2024. "Notice of the Proposed Tax Increase for the Champaign-Urbana Mass Transit District" appeared as a black bordered notice in *The News-Gazette* on November 24, 2023, and the proposed tax levy was posted on the District's website,

1 mtd.org under Financial Documents for public review on November 17, 2023.

2
3 The clerk read a website comment emailed from Laura Beth Brinkley.

4
5 As there were no more public comments, Mr. Diel closed the Public Hearing.

6
7 **5. Audience Participation**
8 None

9
10 **6. Approval of Minutes**
11 A. Board Meeting (Open Session) – October 25, 2023

12
13 MOTION by Mr. Hannon to approve the open session minutes of the October 25, 2023, MTD Board meeting
14 as distributed; seconded by Ms. Chaplan. Upon vote, the MOTION CARRIED.

15
16 **7. Communications**

17 Mr. Diel welcomed Jamie Singson, Director of Capital Planning and Interim Parking Director as the new
18 University Advisory member on the Board. Mr. Singson has worked at the University for 28 years in various
19 roles.

20
21 **8. Reports**

22 A. Managing Director

23 Mr. Gnadl reviewed the statistics for October 2023. On a positive note, for the second month in a row
24 ridership exceeded over one million rides. Ridership continued to climb toward pre-pandemic levels. An
25 18.8% increase in monthly operating revenue was due in part to increases in pass sales. In December, MTD
26 plans to roll out a new service upgrade for individuals who are visually impaired. External audible
27 announcements of route and direction will occur at intersections that have multiple routes serving the stop.

28
29 The MTD team, new developers, and the City of Champaign Planning and Development Department met for
30 three days to restart discussions on the Illinois Terminal Expansion Project. The meetings were very
31 productive, and Mr. Gnadl will present the new concepts and ideas once the Architects have finished with
32 the follow-up work. The group is researching new funding mechanisms to pay for the increased construction
33 costs. Mr. Gnadl congratulated all the MTD employees who worked on the “Grinch Bus” for the Parade of
34 Lights in downtown Champaign. MTD received the award for best use of parade theme.

35
36 Mr. Gnadl thanked MTD Board Trustees, Brad Diel and Margaret Chaplan, who will be retiring at year end –
37 collectively they have served almost 25 years for the District. Mr. Diel and Ms. Chaplan expressed their
38 appreciation for the excellent leadership at MTD and the depth of knowledge gained from serving on the
39 Board.

40
41 **9. Action Items**

42 A. Ordinance No. 2023-3 – General Tax Levy Ordinance for Fiscal Year Beginning July 1, 2023 and Ending
43 June 30, 2024 (Revenue Year 2023)

44 To comply with annual taxation laws, the Board must approve an estimated tax levy amount for the District
45 in revenue year 2023 to be paid in calendar year 2024.

46
47 MOTION by Mr. Hannon to adopt Ordinance No. 2023-3 General Tax Levy Ordinance for Champaign-
48 Urbana Mass Transit District in the amount of \$12,465,671 for revenue year 2023 payable 2024;
49 seconded by Ms. Chaplan.

50
51 Roll Call:

52 Aye (6) – Barnes, Chaplan, Delgado, Diel, Hannon, Nudo

53 Nay (1) – Fiscella

54 The MOTION CARRIED.

55
56
57 B. Appointment of Temporary Chair for the January 31, 2024 Board Meeting

58 Mr. Diel pulled this action item from the agenda.

1 **C. Phone System Replacement**

2 The District's current phone system is an antiquated analog setup that is 20 years old. It is no longer
3 supported by Toshiba and is getting more difficult to get replacement parts. On September 18, 2023,
4 MTD released a Request for Proposal (RFP) for a modern IP based phone system, and five companies
5 submitted a proposal. The Evaluation Committee unanimously selected Telcom Innovations Group as
6 the most cost-effective solution for \$189,758.69 that included a full replacement system, demolition and
7 removal of the old system, training, and five years of maintenance, support, and licensing.
8

9 MOTION by Mr. Hannon to authorize the Managing Director to execute a contract with Telcom Innovations
10 Group LLC in the amount of \$189,758.69 to purchase a new phone system for the District, seconded by
11 Mr. Barnes. Upon vote, the MOTION CARRIED.
12

13 **D. University of Illinois Intergovernmental Agreement for Campus Service FY2025 – FY2027**

14 MTD and the University of Illinois renew an intergovernmental agreement every three years for the
15 continuation of all current campus transportation service offerings including routes, frequencies, late night,
16 and SafeRides. The current agreement expires on June 30, 2024. The negotiating structure for the
17 agreement consists of regular meetings with MTD staff (Chief of Staff and Operations Director) and the
18 Service Advisory Committee comprised of UI faculty, staff, and students. The new agreement totals
19 \$20,743,692.06 for service from July 1, 2024 to June 30, 2027. If approved by the District's Board, this
20 agreement will be forwarded to the January 2024 UI Board of Trustees meeting for consideration.
21

22 MOTION by Mr. Hannon to authorize the Managing Director to execute the Intergovernmental Agreement
23 with the University of Illinois in the amount of \$20,743,692.06 for campus transportation service from July
24 1, 2024 through June 30, 2027; seconded by Ms. Chaplan. Upon vote, the MOTION CARRIED.
25

26 **10. Next Meeting**

- 27 A. Regular Board of Trustees Meeting – Wednesday, January 31, 2024 – 3:00 p.m. at Illinois
28 Terminal – 45 East University Avenue, Champaign
29

30 **11. Adjournment**

31
32 MOTION by Ms. Chaplan to adjourn the meeting; seconded by Mr. Barnes. Upon vote, the MOTION
33 CARRIED.
34

35 Mr. Diel adjourned the meeting at 4:05 p.m.
36

37 Submitted by:
38
39

40 _____
41 Clerk
42
43

44
45 Approved:
46
47

48 _____
49 Board of Trustees Chair



Champaign-Urbana Mass Transit District

MTD MISSION

Leading the way to greater mobility

MTD VISION

MTD goes beyond traditional boundaries to promote excellence in transportation.

MTD MANAGING DIRECTOR OPERATING NOTES

December 2023

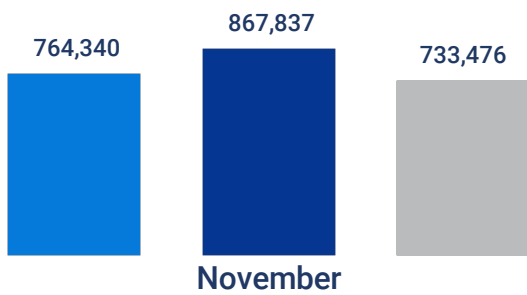
RIDERSHIP

Monthly Ridership

- FY2023
- FY2024
- 5 Year Average

↑ 13.54%

↑ 18.32%

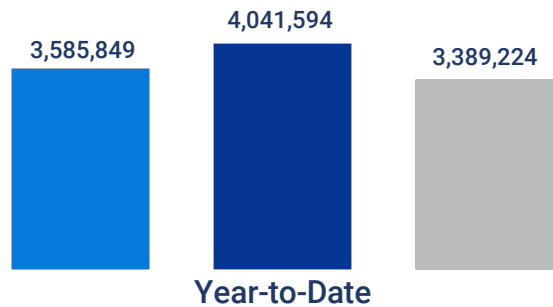


Year-to-Date Ridership

- FY2023
- FY2024
- 5 Year Average

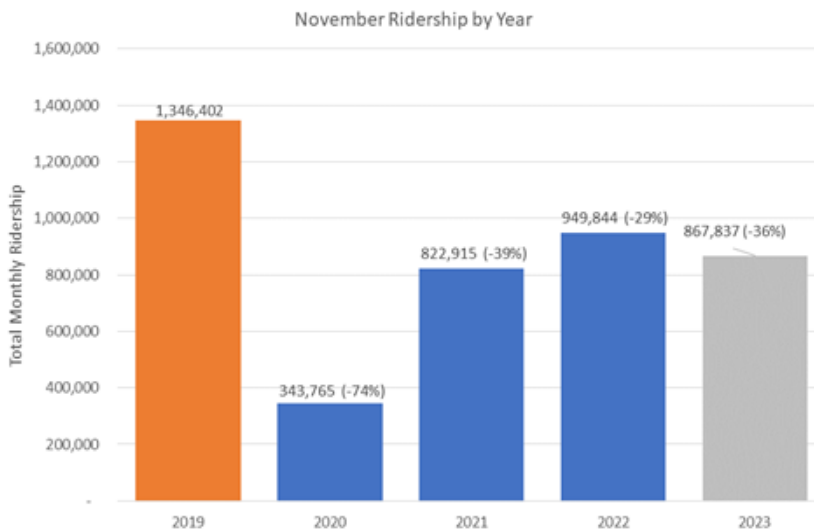
↑ 12.71%

↑ 19.25%



There were 867,837 rides in November, up 13.5% from last November with similar day types. The only differences are that there were two more Champaign school days and one more Urbana school day than last year. We are up 12.7% for the year-to-date (4,041,594) compared to FY2023 (3,585,849).

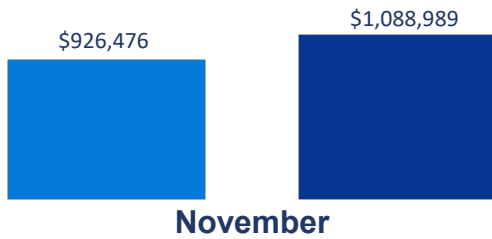
The most significant improvements in ridership categories were in: Transfers (17.8%), Monthly Pass (38.2%), Saturday/Sunday All Day Pass (71.3%), and ADA (43.7%). Our highest ridership day was November 28 at 46,322 while the highest last November was 40,890.



OPERATING REVENUE

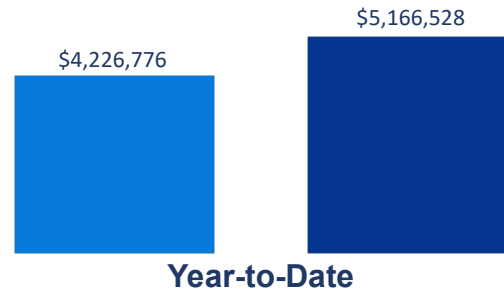
Monthly Operating Revenue

■ FY2023 ■ FY2024



Year-to-Date Operating Revenue

■ FY2023 ■ FY2024

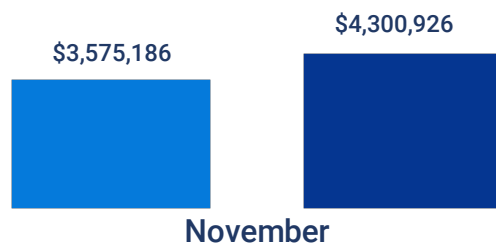


November 2023 operating revenue was 17.50% above November 2022. Year-to-date operating revenue was 22.20% above FY2023.

OPERATING EXPENSES

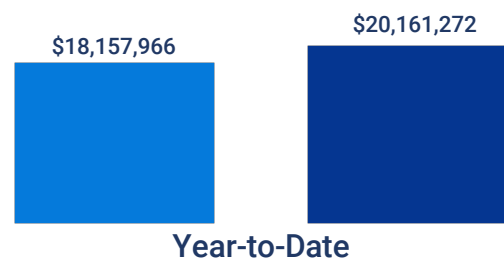
Monthly Operating Expenses

■ FY2023 ■ FY2024



Year-to-Date Operating Expenses

■ FY2023 ■ FY2024

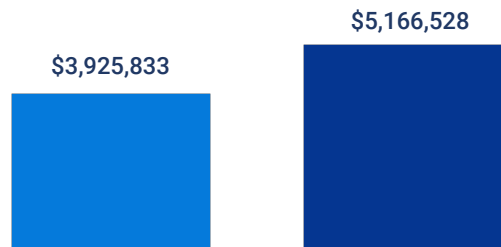


November operating expenses were 20.30% above November 2022. Year-to-date operating expenses were 11.00% above FY2023.

YEAR-TO-DATE REVENUE & EXPENSES

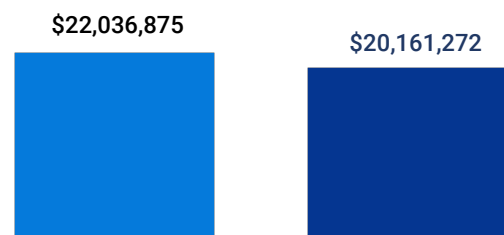
FY2024 Operating Revenue Budget vs Actual

■ Budget ■ Actual



FY2024 Operating Expenses Budget vs Actual

■ Budget ■ Actual



Year-to-date operating revenues were \$1,240,695 above budget while operating expenses were \$1,875,603 below budget.



Champaign-Urbana Mass Transit District

MTD MISSION Leading the way to greater mobility

MTD VISION MTD goes beyond traditional boundaries to promote excellence in transportation.

MTD MANAGING DIRECTOR OPERATING NOTES *January 2024*

RIDERSHIP

Monthly Ridership

- FY2023
- FY2024
- 5 Year Average

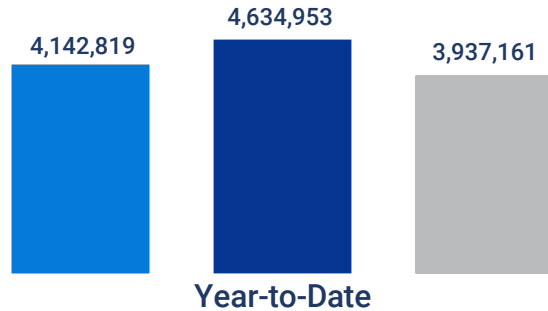
↑ **6.53%**
↑ **8.29%**



Year-to-Date Ridership

- FY2023
- FY2024
- 5 Year Average

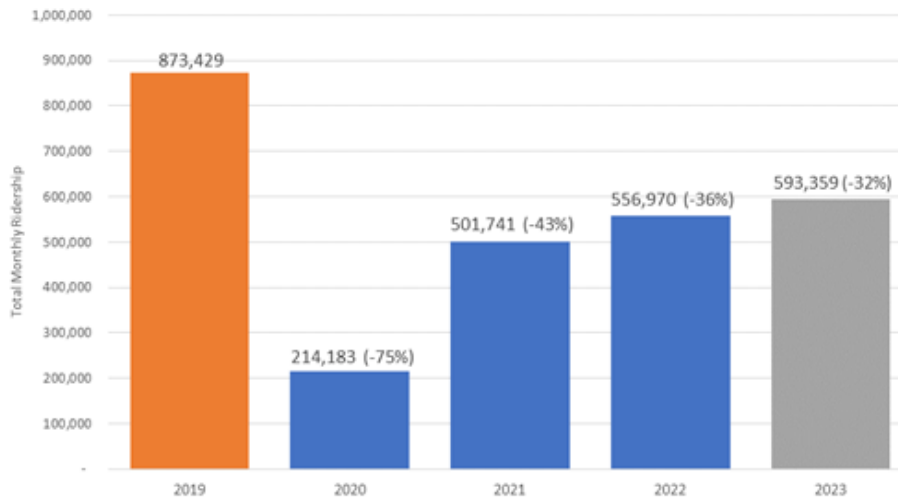
↑ **11.88%**
↑ **17.72%**



There were 593,359 rides in December, which is up 6.5% from last December. There were two fewer weekdays, one of which was a UI day, and two more Sundays than last December. Champaign had one more and Urbana had 2 more school days than last year. Ridership is up 11.9% for the year-to-date compared to FY2023.

The SafeRides, All Day Pass, and Veteran ridership numbers were all up significantly - 64.4%, 53.6%, and 24.3% respectively. And while ADA ridership was only up 13% this month, it is still up 31.6% this year-to-date. The SafeRides ridership increase is particularly noteworthy as everyone is getting more used to Via, the new app that was launched in January 2023. The weather may have played a factor as it was warmer and wetter than last December.

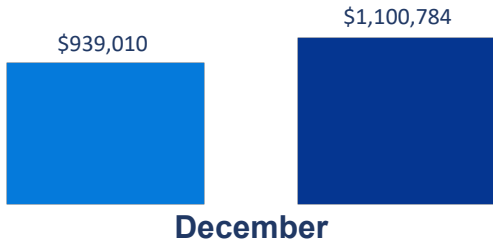
December Ridership by Year



OPERATING REVENUE

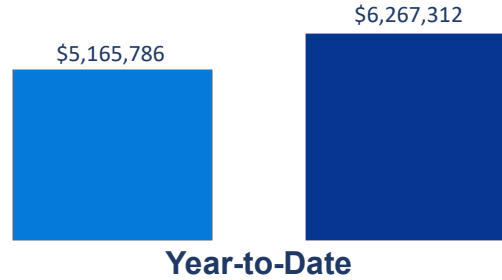
Monthly Operating Revenue

■ FY2023 ■ FY2024



Year-to-Date Operating Revenue

■ FY2023 ■ FY2024

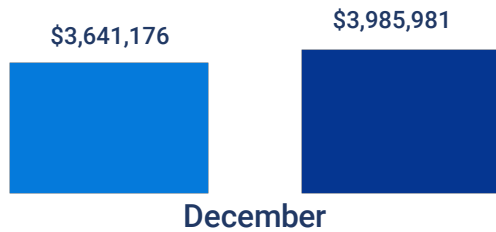


December 2023 operating revenue was 17.20% above December 2022. Year-to-date operating revenue was 21.30% above FY2023.

OPERATING EXPENSES

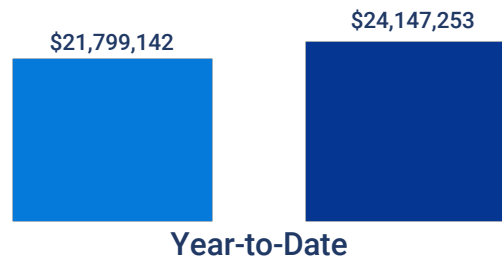
Monthly Operating Expenses

■ FY2023 ■ FY2024



Year-to-Date Operating Expenses

■ FY2023 ■ FY2024

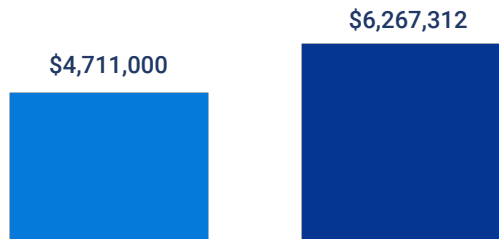


December operating expenses were 9.50% above December 2022. Year-to-date operating expenses were 10.80% above FY2023.

YEAR-TO-DATE REVENUE & EXPENSES

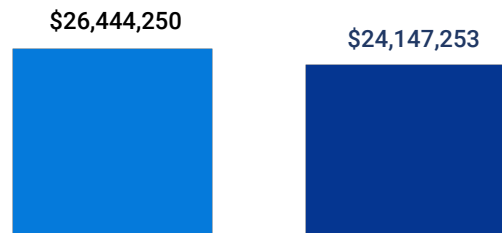
FY2024 Operating Revenue Budget vs Actual

■ Budget ■ Actual



FY2024 Operating Expenses Budget vs Actual

■ Budget ■ Actual



Year-to-date operating revenues were \$1,556,312 above budget while operating expenses were \$2,296,997 below budget.

MANAGING DIRECTOR'S NOTES

1) Welcome to Sharif Ullah, MTD's newly appointed Trustee. Sharif takes newly retired Trustee Brad Diel's seat. Sharif already has a wealth of experience in the transit and transportation field. He worked for the Champaign County Regional Planning Commission as a Transportation Engineer for 12 years and now is a Senior Transportation Engineer for the Lochmueller Group, a transportation consulting firm. Sharif's first meeting will be this month on the 31st.

2) Another new addition to our Board Meetings is Brittany Meeker. As the Board knows, our long-time Executive Assistant Beth Brunk, has announced her retirement. We immediately set out to hire her replacement so that they would have as much time as possible to work alongside each other and Brittany can learn Beth's craft. We received dozens of excellent applications and truly had a difficult decision to make at the end of the interviews. We hired an outstanding candidate in Brittany though. She has been with the University since 2020 and most recently worked as an Academic Advisor for the School of Architecture. Brittany started this month and will of course be at the Board Meeting on 1/31 for you to meet.

3) As a public service announcement, this should serve as notice that we have made a change to Amy Snyder's title. Over the last few years that she has been Chief of Staff, besides doing a great job, we have encountered situations where people really don't understand what her role is. So to clarify that, her title will now be Deputy Managing Director.

There is no role change, just the title change. Amy has been in the secondary executive role since she assumed the Chief of Staff position, but Deputy Managing Director should make that easier for the public and employees to understand.

4) Capital project updates:

- ❖ (10) 40' Hydrogen Fuel Cell Electric Buses
 - \$12,916,614
 - Currently in production at New Flyer plant in Anniston, AL
 - Buses delivered: three
 - Anticipated in-service date of first bus: February/March 2024
- ❖ (26) 40' Hybrid Buses
 - \$21,000,000
 - Pre-production meeting: November 2023
 - Anticipated line entry: June 2024
- ❖ In-ground Vehicle Lifts
 - \$1,240,662
 - Construction started: July 2023
 - Anticipated completion date: January 2024
- ❖ Illinois Terminal Elevator Modernization
 - \$273,438
 - Construction started: December 2023
 - North elevator completed and undergoing testing; should switch to south elevator by 2/1/2024
 - Anticipated completion date: February/March 2024
- ❖ Solar Array Expansion
 - \$2,109,000 (est.)
 - Determining location (803 roof v. I.T. East parking lot)

Champaign-Urbana Mass Transit District

Fiscal-Year-to-Date Ridership Comparison

	Nov-23	Nov-22	% Change	FY24 YTD	FY23 YTD	% Change
Adult Rides	18,765	17,076	9.9%	98,389	92,057	6.9%
School Rides	42,237	34,475	22.5%	142,252	139,922	1.7%
DASH/Senior - E & D Rides	31,568	27,842	13.4%	170,067	151,812	12.0%
U of I Faculty/Staff Rides	22,011	31,011	-29.0%	123,360	150,637	-18.1%
Annual Pass	40,069	33,806	18.5%	199,906	186,425	7.2%
U of I Student Rides	678,854	593,865	14.3%	3,140,190	2,731,482	15.0%
All Day Pass	233	136	71.3%	1,335	932	43.2%
Transfers	6,507	5,526	17.8%	34,192	30,655	11.5%
Saferides	3,273	2,846	15.0%	10,759	10,409	3.4%
West Connect	22	0	-	203	0	-
Monthly Pass	9,871	7,142	38.2%	49,590	35,053	41.5%
Veterans Pass	2,544	2,266	12.3%	12,931	12,516	3.3%
Total Unlinked Passenger Rides	855,954	755,991	13.2%	3,983,174	3,541,900	12.5%
Half-Fare Cab Subsidy Rides	0	77	-100.0%	0	747	-100.0%
ADA Rides	11,883	8,272	43.7%	58,420	43,202	35.2%
TOTAL	867,837	764,340	13.5%	4,041,594	3,585,849	12.7%

	Nov-23	Nov-22
Weekdays	21	21
UI Weekdays	17	17
Saturdays	4	4
UI Saturdays	2	2
Sundays	4	4
UI Sundays	3	3
Champaign Schools Days	19	17
Urbana School Days	19	18
Holidays	1	1
Average Temperature	44.2	42.6
Total Precipitation	0.73	1.83
Average Gas Price	\$3.45	\$3.85

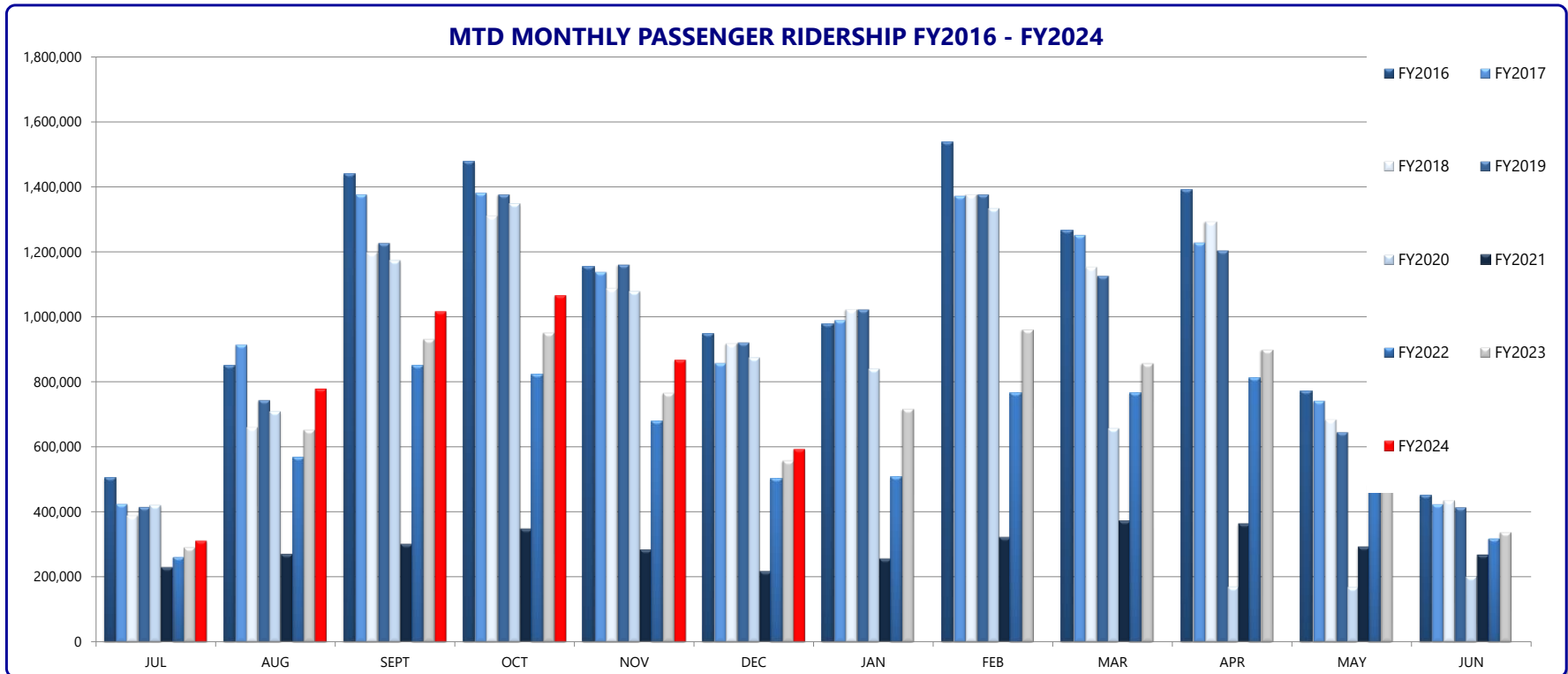
Champaign-Urbana Mass Transit District

Fiscal-Year-to-Date Ridership Comparison

	Dec-23	Dec-22	% Change	FY24 YTD	FY23 YTD	% Change
Adult Rides	17,486	16,401	6.6%	115,875	108,458	6.8%
School Rides	34,111	28,610	19.2%	176,363	168,532	4.6%
DASH/Senior - E & D Rides	30,392	28,020	8.5%	200,459	179,832	11.5%
U of I Faculty/Staff Rides	15,070	24,275	-37.9%	138,430	174,912	-20.9%
Annual Pass	37,911	33,884	11.9%	237,817	220,309	7.9%
U of I Student Rides	428,157	400,393	6.9%	3,568,347	3,131,875	13.9%
All Day Pass	295	192	53.6%	1,630	1,124	45.0%
Transfers	6,213	5,358	16.0%	40,405	36,013	12.2%
Saferides	3,238	1,970	64.4%	13,997	12,379	13.1%
West Connect	68	0	-	271	0	-
Monthly Pass	8,279	7,261	14.0%	57,869	42,314	36.8%
Veterans Pass	2,669	2,148	24.3%	15,600	14,664	6.4%
Total Unlinked Passenger Rides	583,889	548,512	6.4%	4,567,063	4,090,412	11.7%
Half-Fare Cab Subsidy Rides	0	87	-100.0%	0	834	-100.0%
ADA Rides	9,470	8,371	13.1%	67,890	51,573	31.6%
TOTAL	593,359	556,970	6.5%	4,634,953	4,142,819	11.9%

	Dec-23	Dec-22
Weekdays	20	22
UI Weekdays	11	12
Saturdays	5	5
UI Saturdays	2	2
Sundays	5	3
UI Sundays	2	2
Champaign Schools Days	16	15
Urbana School Days	13	11
Holidays	1	1
Average Temperature	39.0	29.7
Total Precipitation	3.26	2.82
Average Gas Price	\$3.20	\$3.21

	FY2016	FY2017	FY2018	FY2019	FY2020	FY2021	FY2022	FY2023	FY2024
JUL	503,481	424,915	389,398	415,476	420,729	226,004	260,815	290,301	311,827
AUG	851,098	914,496	661,178	743,728	708,465	266,497	567,618	651,458	779,102
SEPT	1,439,491	1,375,803	1,197,928	1,226,527	1,172,335	297,090	850,842	929,906	1,016,696
OCT	1,478,275	1,380,990	1,310,380	1,375,516	1,346,402	343,765	822,915	949,844	1,066,132
NOV	1,153,897	1,137,573	1,087,343	1,160,184	1,076,993	279,977	678,231	764,340	867,837
DEC	949,030	857,837	917,782	920,718	873,429	214,183	501,741	556,970	593,359
JAN	977,223	989,700	1,022,713	1,022,403	838,969	252,336	506,560	715,390	
FEB	1,537,540	1,371,778	1,375,553	1,375,560	1,331,716	318,071	766,403	959,122	
MAR	1,266,676	1,251,352	1,153,015	1,125,644	656,224	368,540	766,766	855,518	
APR	1,391,286	1,228,127	1,292,424	1,203,603	169,747	360,134	813,280	897,373	
MAY	770,860	742,253	684,678	645,383	168,484	289,030	485,172	550,987	
JUN	451,663	424,219	435,993	414,421	201,092	264,733	317,937	336,835	
TOTAL	12,770,520	12,099,043	11,528,385	11,629,163	8,964,585	3,480,360	7,338,280	8,458,044	



Champaign-Urbana Mass Transit District

December 11, 2023

Route Performance Report

November 2023

Weekdays

	Passengers	Revenue Hours	Passengers Per Revenue Hour	Revenue Hour Performance Comparison +	Revenue Miles	Passengers Per Revenue Mile	Revenue Mile Performance Comparison +
Daytime Campus Fixed Route	314,809	3,192.03	98.62		34,251.28	9.19	
1 Yellow Hopper	16,382	162.97	100.52	1.02	1,566.93	10.45	1.14
10 Gold Hopper	11,993	172.55	69.50	0.70	2,172.39	5.52	0.60
12 Teal	59,490	623.25	95.45	0.97	6,647.60	8.95	0.97
13 Silver	53,767	437.72	122.84	1.25	5,124.57	10.49	1.14
21 Raven	7,889	199.88	39.47	0.40	2,098.64	3.76	0.41
22 Illini	146,296	1,188.40	123.10	1.25	11,863.87	12.33	1.34
24 Link	18,992	407.27	46.63	0.47	4,777.29	3.98	0.43
Daytime Community Fixed Route	349,182	10,438.71	33.45		143,380.05	2.44	
1 Yellow	47,539	1,096.74	43.35	1.30	14,345.06	3.31	1.36
2 Red	35,953	1,058.61	33.96	1.02	13,950.68	2.58	1.06
3 Lavender	16,870	616.75	27.35	0.82	8,320.95	2.03	0.83
4 Blue	19,114	518.65	36.85	1.10	6,426.71	2.97	1.22
5 Green	51,716	1,196.17	43.23	1.29	16,059.36	3.22	1.32
5 Green Express	12,580	320.75	39.22	1.17	4,833.65	2.60	1.07
5 Green Hopper	26,360	544.78	48.39	1.45	7,209.79	3.66	1.50
6 Orange	14,898	718.64	20.73	0.62	9,217.94	1.62	0.66
6 Orange Hopper	6,718	271.55	24.74	0.74	3,190.54	2.11	0.86
7 Grey	25,685	971.59	26.44	0.79	13,269.59	1.94	0.79
8 Bronze	7,977	306.33	26.04	0.78	4,498.40	1.77	0.73
9 Brown	35,937	1,191.19	30.17	0.90	16,551.34	2.17	0.89
10 Gold	36,850	940.39	39.19	1.17	13,027.07	2.83	1.16
11 Ruby	434	111.87	3.88	0.12	2,129.49	0.20	0.08
14 Navy	3,761	212.77	17.68	0.53	4,076.07	0.92	0.38
16 Pink	6,790	361.94	18.76	0.56	6,273.41	1.08	0.44

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	Passengers	Revenue Hours	Passengers Per Revenue Hour	Revenue Hour Performance Comparison +	Revenue Miles	Passengers Per Revenue Mile	Revenue Mile Performance Comparison +
Evening Campus Fixed Route	57,718	837.35	68.93		9,922.03	5.82	
120 Teal	15,730	271.80	57.87	0.84	3,174.54	4.96	0.85
130 Silver	5,232	115.95	45.12	0.65	1,387.01	3.77	0.65
130 Silver Limited	192	19.20	10.00	0.15	222.90	0.86	0.15
220 Illini	36,031	394.40	91.36	1.33	4,730.60	7.62	1.31
220 Illini Limited	533	36.00	14.81	0.21	406.98	1.31	0.23
Evening Community Fixed Route	40,061	1,490.48	26.88		21,300.56	1.88	
50 Green	15,027	417.35	36.01	1.34	5,905.73	2.54	1.35
50 Green Hopper	6,548	159.25	41.12	1.53	2,138.57	3.06	1.63
70 Grey	3,720	253.75	14.66	0.55	3,615.67	1.03	0.55
100 Yellow	13,129	503.32	26.08	0.97	6,776.58	1.94	1.03
110 Ruby	1,053	76.32	13.80	0.51	1,247.71	0.84	0.45
180 Lime	584	80.50	7.25	0.27	1,616.30	0.36	0.19
Total	761,770	15,958.57	47.73		208,853.91	3.65	

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Route Performance Report

November 2023

Weekends

	Passengers	Revenue Hours	Passengers Per Revenue Hour	Revenue Hour Performance Comparison +	Revenue Miles	Passengers Per Revenue Mile	Revenue Mile Performance Comparison +
Saturday Daytime Campus Fixed	14,387	224.23	64.16		2,520.14	5.71	
120 Teal	5,824	94.53	61.61	0.96	1,029.13	5.66	0.99
130 Silver	3,627	51.37	70.61	1.10	607.68	5.97	1.05
220 Illini	4,936	78.33	63.01	0.98	883.33	5.59	0.98
Saturday Daytime Community	24,747	799.94	30.94		11,239.69	2.20	
20 Red	3,160	99.20	31.85	1.03	1,298.50	2.43	1.11
30 Lavender	1,686	87.60	19.25	0.62	1,349.81	1.25	0.57
50 Green	7,302	150.63	48.48	1.57	1,952.66	3.74	1.70
70 Grey	4,304	158.68	27.12	0.88	2,133.58	2.02	0.92
100 Yellow	7,082	177.17	39.97	1.29	2,343.49	3.02	1.37
110 Ruby	764	42.68	17.90	0.58	731.78	1.04	0.47
180 Lime	449	83.97	5.35	0.17	1,429.87	0.31	0.14
Saturday Evening Campus Fixed	10,254	177.98	57.61		2,065.83	4.96	
120 Teal	2,544	48.60	52.35	0.91	532.59	4.78	0.96
130 Silver	1,571	38.50	40.81	0.71	454.27	3.46	0.70
220 Illini	6,139	90.88	67.55	1.17	1,078.97	5.69	1.15
Saturday Evening Community	8,562	326.43	26.23		4,525.95	1.89	
50 Green	3,077	77.30	39.81	1.52	1,063.01	2.89	1.53
50 Green Hopper	2,003	40.00	50.08	1.91	516.04	3.88	2.05
70 Grey	727	53.27	13.65	0.52	727.41	1.00	0.53
100 Yellow	2,581	113.20	22.80	0.87	1,484.91	1.74	0.92
110 Ruby	99	12.53	7.90	0.30	217.59	0.45	0.24
180 Lime	75	30.13	2.49	0.09	516.98	0.15	0.08

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	Passengers	Revenue Hours	Passengers Per Revenue Hour	Revenue Hour Performance Comparison +	Revenue Miles	Passengers Per Revenue Mile	Revenue Mile Performance Comparison +
Sunday Daytime Campus Fixed Route	9,742	136.83	71.20		1,556.99	6.26	
120 Teal	3,161	35.82	88.26	1.24	392.49	8.05	1.29
130 Silver	2,823	34.35	82.18	1.15	409.50	6.89	1.10
220 Illini	3,758	66.67	56.37	0.79	755.00	4.98	0.80
Sunday Daytime Community Fixed Route	16,822	543.95	30.93		7,642.39	2.20	
30 Lavender	1,305	72.48	18.00	0.58	1,111.64	1.17	0.53
50 Green	6,241	136.35	45.77	1.48	1,765.20	3.54	1.61
70 Grey	2,964	139.57	21.24	0.69	1,887.97	1.57	0.71
100 Yellow	5,589	133.33	41.92	1.36	1,767.51	3.16	1.44
110 Ruby	571	32.07	17.81	0.58	554.84	1.03	0.47
180 Lime	152	30.15	5.04	0.16	555.24	0.27	0.12
Sunday Evening Campus Fixed Route	10,843	169.25	64.06		1,976.56	5.49	
120 Teal	3,218	52.35	61.47	0.96	567.63	5.67	1.03
130 Silver	1,371	38.85	35.29	0.55	460.62	2.98	0.54
220 Illini	6,254	78.05	80.13	1.25	948.31	6.59	1.20
Sunday Evening Community Fixed Route	2,208	42.50	51.95		572.22	3.86	
50 Green	1,565	21.00	74.52	1.43	273.75	5.72	1.48
100 Yellow	643	21.50	29.91	0.58	298.47	2.15	0.56
Total	97,565	2,421.12	40.30		32,099.76	3.04	

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Champaign-Urbana Mass Transit District

January 11, 2024

Route Performance Report

December 2023

Weekdays

	Passengers	Revenue Hours	Passengers Per Revenue Hour	Revenue Hour Performance Comparison +	Revenue Miles	Passengers Per Revenue Mile	Revenue Mile Performance Comparison +
Daytime Campus Fixed Route	157,615	2,693.97	58.51		29,356.43	5.37	
1 Yellow Hopper	7,982	104.68	76.25	1.30	1,006.74	7.93	1.48
10 Gold Hopper	5,868	164.33	35.71	0.61	2,068.94	2.84	0.53
12 Teal	33,545	552.67	60.70	1.04	5,915.32	5.67	1.06
13 Silver	26,256	382.47	68.65	1.17	4,477.79	5.86	1.09
21 Raven	4,291	190.38	22.54	0.39	1,998.89	2.15	0.40
22 Illini	70,346	912.50	77.09	1.32	9,349.79	7.52	1.40
24 Link	9,327	386.93	24.10	0.41	4,538.95	2.05	0.38
Daytime Community Fixed Route	259,380	9,814.71	26.43		134,838.23	1.92	
1 Yellow	35,459	1,035.79	34.23	1.30	13,521.29	2.62	1.36
2 Red	25,485	986.51	25.83	0.98	13,010.21	1.96	1.02
3 Lavender	15,978	574.33	27.82	1.05	7,752.59	2.06	1.07
4 Blue	10,575	494.67	21.38	0.81	6,130.86	1.72	0.90
5 Green	40,078	1,128.53	35.51	1.34	15,151.31	2.65	1.38
5 Green Express	9,299	291.22	31.93	1.21	4,387.73	2.12	1.10
5 Green Hopper	19,965	518.50	38.51	1.46	6,863.62	2.91	1.51
6 Orange	12,885	680.45	18.94	0.72	8,732.24	1.48	0.77
6 Orange Hopper	5,975	258.63	23.10	0.87	3,038.79	1.97	1.02
7 Grey	22,857	905.88	25.23	0.95	12,391.47	1.84	0.96
8 Bronze	4,879	289.88	16.83	0.64	4,262.25	1.14	0.60
9 Brown	24,391	1,119.49	21.79	0.82	15,559.76	1.57	0.81
10 Gold	22,980	888.86	25.85	0.98	12,337.78	1.86	0.97
11 Ruby	344	106.20	3.24	0.12	2,021.26	0.17	0.09
14 Navy	2,376	201.33	11.80	0.45	3,856.43	0.62	0.32
16 Pink	5,854	334.43	17.50	0.66	5,820.62	1.01	0.52

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	Passengers	Revenue Hours	Passengers Per Revenue Hour	Revenue Hour Performance Comparison +	Revenue Miles	Passengers Per Revenue Mile	Revenue Mile Performance Comparison +
Evening Campus Fixed Route	37,987	693.15	54.80		8,164.96	4.65	
120 Teal	11,152	233.08	47.85	0.87	2,722.63	4.10	0.88
130 Silver	3,252	76.03	42.77	0.78	909.16	3.58	0.77
130 Silver Limited	379	43.20	8.77	0.16	501.52	0.76	0.16
220 Illini	22,394	259.52	86.29	1.57	3,112.52	7.19	1.55
220 Illini Limited	810	81.32	9.96	0.18	919.12	0.88	0.19
Evening Community Fixed Route	31,414	1,367.18	22.98		19,567.65	1.61	
50 Green	11,706	374.90	31.22	1.36	5,318.43	2.20	1.37
50 Green Hopper	5,072	151.67	33.44	1.46	2,036.73	2.49	1.55
70 Grey	3,532	242.52	14.56	0.63	3,456.12	1.02	0.64
100 Yellow	9,740	449.10	21.69	0.94	6,033.98	1.61	1.01
110 Ruby	905	72.33	12.51	0.54	1,183.05	0.76	0.48
180 Lime	459	76.67	5.99	0.26	1,539.34	0.30	0.19
Total	486,396	14,569.01	33.39		191,927.27	2.53	

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Champaign-Urbana Mass Transit District

January 11, 2024

Route Performance Report

December 2023

Weekends

	Passengers	Revenue Hours	Passengers Per Revenue Hour	Revenue Hour Performance Comparison +	Revenue Miles	Passengers Per Revenue Mile	Revenue Mile Performance Comparison +
Saturday Daytime Campus Fixed	14,491	277.70	52.18		3,117.57	4.65	
120 Teal	5,967	118.17	50.50	0.97	1,286.41	4.64	1.00
130 Silver	3,269	61.62	53.05	1.02	726.99	4.50	0.97
220 Illini	5,255	97.92	53.67	1.03	1,104.17	4.76	1.02
Saturday Daytime Community	26,503	997.27	26.58		14,014.85	1.89	
20 Red	2,857	126.10	22.66	0.85	1,650.50	1.73	0.92
30 Lavender	2,085	109.90	18.97	0.71	1,692.84	1.23	0.65
50 Green	7,792	186.08	41.87	1.58	2,412.34	3.23	1.71
70 Grey	5,014	194.67	25.76	0.97	2,618.17	1.92	1.01
100 Yellow	7,343	222.33	33.03	1.24	2,941.06	2.50	1.32
110 Ruby	778	53.22	14.62	0.55	912.61	0.85	0.45
180 Lime	634	104.97	6.04	0.23	1,787.34	0.35	0.19
Saturday Evening Campus Fixed	12,204	199.30	61.23		2,300.02	5.31	
120 Teal	2,417	58.53	41.29	0.67	641.31	3.77	0.71
130 Silver	1,520	43.30	35.10	0.57	509.99	2.98	0.56
220 Illini	8,267	97.47	84.82	1.39	1,148.72	7.20	1.36
Saturday Evening Community	8,698	405.71	21.44		5,624.95	1.55	
50 Green	2,988	95.02	31.45	1.47	1,307.31	2.29	1.48
50 Green Hopper	1,915	50.57	37.87	1.77	652.56	2.93	1.90
70 Grey	866	67.60	12.81	0.60	922.39	0.94	0.61
100 Yellow	2,737	139.19	19.66	0.92	1,824.49	1.50	0.97
110 Ruby	110	15.67	7.02	0.33	271.98	0.40	0.26
180 Lime	82	37.67	2.18	0.10	646.23	0.13	0.08

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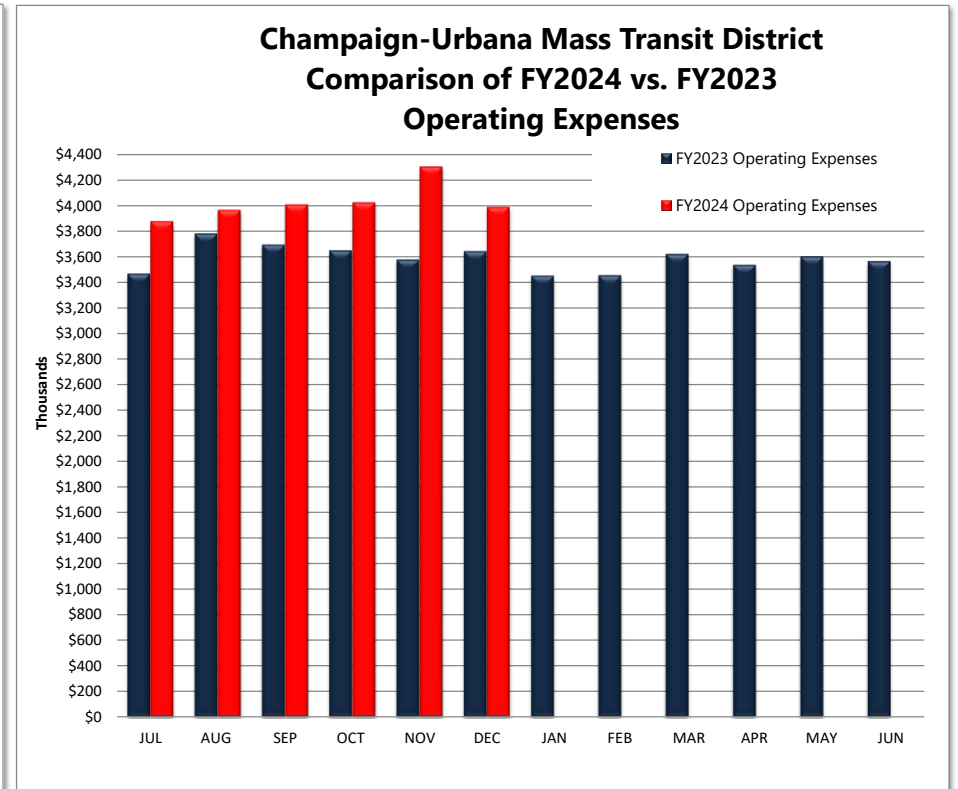
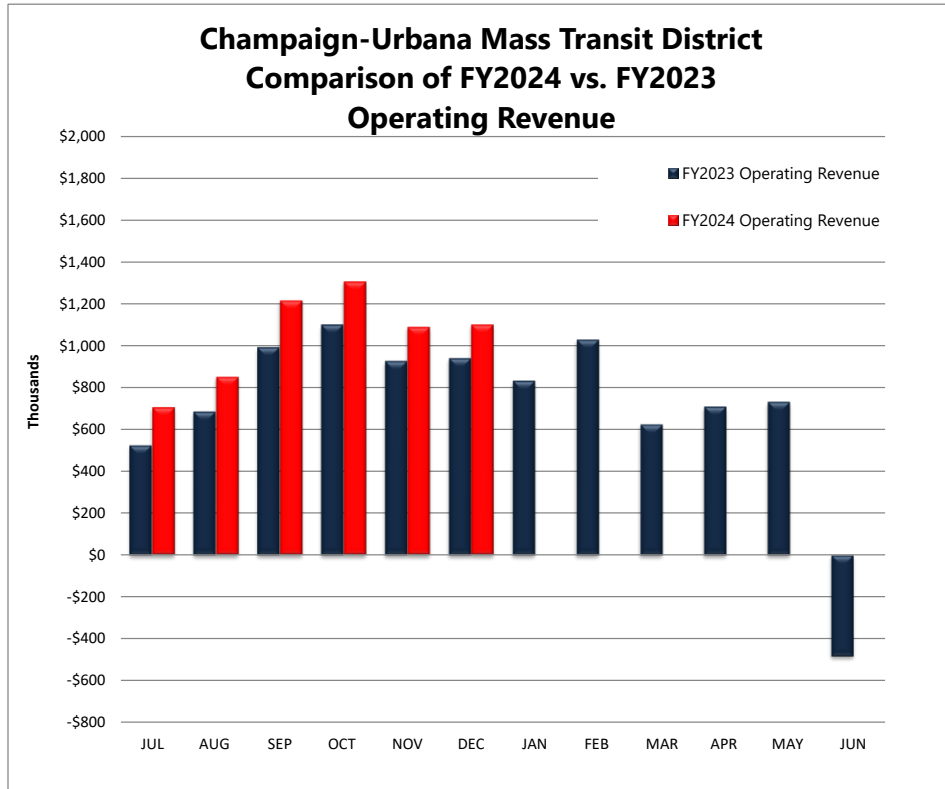
	Passengers	Revenue Hours	Passengers Per Revenue Hour	Revenue Hour Performance Comparison +	Revenue Miles	Passengers Per Revenue Mile	Revenue Mile Performance Comparison +
Sunday Daytime Campus Fixed Route	8,438	167.83	50.28		1,902.06	4.44	
120 Teal	2,874	43.98	65.34	1.30	480.07	5.99	1.35
130 Silver	2,476	40.52	61.11	1.22	478.25	5.18	1.17
220 Illini	3,088	83.33	37.06	0.74	943.75	3.27	0.74
Sunday Daytime Community Fixed Route	16,916	679.22	24.91		9,537.24	1.77	
30 Lavender	1,481	90.00	16.46	0.66	1,380.27	1.07	0.60
50 Green	6,229	170.07	36.63	1.47	2,201.92	2.83	1.59
70 Grey	3,111	173.08	17.97	0.72	2,340.15	1.33	0.75
100 Yellow	5,322	168.98	31.49	1.26	2,239.94	2.38	1.34
110 Ruby	579	40.08	14.44	0.58	693.55	0.83	0.47
180 Lime	194	37.00	5.24	0.21	681.40	0.28	0.16
Sunday Evening Campus Fixed Route	8,037	112.83	71.23		1,317.71	6.10	
120 Teal	2,108	34.90	60.40	0.85	378.42	5.57	0.91
130 Silver	1,050	25.90	40.54	0.57	307.08	3.42	0.56
220 Illini	4,879	52.03	93.77	1.32	632.21	7.72	1.27
Sunday Evening Community Fixed Route	1,660	28.82	57.61		388.17	4.28	
50 Green	1,071	14.00	76.50	1.33	182.50	5.87	1.37
100 Yellow	589	14.82	39.75	0.69	205.68	2.86	0.67
Total	96,947	2,868.67	33.80		38,202.56	2.54	

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Champaign-Urbana Mass Transit District
 Comparison of FY2024 vs FY2023 Revenue and Expenses

January 23, 2024

	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN
FY2023 Operating Revenue	\$523,740	\$685,651	\$991,317	\$1,099,592	\$926,476	\$939,010	\$831,967	\$1,027,710	\$623,316	\$709,239	\$731,296	-\$483,734
FY2024 Operating Revenue	\$704,814	\$850,761	\$1,215,727	\$1,306,237	\$1,088,989	\$1,100,784						
FY2023 Operating Expenses	\$3,465,500	\$3,778,872	\$3,692,179	\$3,646,228	\$3,575,186	\$3,641,176	\$3,449,728	\$3,452,404	\$3,619,747	\$3,532,945	\$3,600,869	\$3,563,641
FY2024 Operating Expenses	\$3,873,300	\$3,962,048	\$4,003,914	\$4,021,083	\$4,300,926	\$3,985,981						
FY2023 Operating Ratio	15.11%	18.14%	26.85%	30.16%	25.91%	25.79%	24.12%	29.77%	17.22%	20.08%	20.31%	-13.57%
FY2024 Operating Ratio	18.20%	21.47%	30.36%	32.48%	25.32%	27.62%						



HOURS	Nov 2022	Nov 2023	% Change	FY2023 to Date	FY2024 to Date	% Change
Passenger Revenue	20,260.50	20,605.05	1.7%	100,043.90	101,077.35	1.0%
Vacation/Holiday/Earned Time	7,080.22	6,452.14	-8.9%	32,428.67	42,017.13	29.6%
Non-Revenue	5,174.49	8,163.57	57.8%	25,887.41	37,395.21	44.5%
TOTAL	32,515.21	35,220.76	8.32%	158,359.98	180,489.69	13.97%

REVENUE/EXPENSES	Nov 2022	Nov 2023	% Change	FY2023 to Date	FY2024 to Date	% Change
Operating Revenue	\$926,475.59	\$1,088,989.34	17.5%	\$4,226,775.75	\$5,166,528.45	22.2%
Operating Expenses	\$3,575,186.18	\$4,300,925.72	20.3%	\$18,157,965.89	\$20,161,272.26	11.0%
Operating Ratio	25.91%	25.32%	-2.3%	23.28%	25.63%	10.1%
Passenger Revenue/Revenue Vehicle Hour	\$39.04	\$39.68	1.7%	\$36.26	\$37.00	2.0%

RIDERSHIP	Nov 2022	Nov 2023	% Change	FY2023 to Date	FY2024 to Date	% Change
Revenue Passenger	750,465	849,447	13.2%	3,511,245	3,948,982	12.5%
Transfers	5,526	6,507	17.8%	30,655	34,192	11.5%
Total Unlinked	755,991	855,954	13.2%	3,541,900	3,983,174	12.5%
ADA Riders	8,272	11,883	43.7%	43,202	58,420	35.2%
Half Fare Cab	77	0	-100.0%	747	0	-100.0%
TOTAL	764,340	867,837	13.54%	3,585,849	4,041,594	12.71%

PASSENGERS/REVENUE HOUR	Nov 2022	Nov 2023	% Change	FY2023 to Date	FY2024 to Date	% Change
Hour	37.31	41.54	11.3%	35.40	39.41	11.3%

HOURS	Dec 2022	Dec 2023	% Change	FY2023 to Date	FY2024 to Date	% Change
Passenger Revenue	19,669.00	19,533.50	-0.7%	119,712.90	120,610.85	0.8%
Vacation/Holiday/Earned Time	11,163.33	10,198.07	-8.6%	43,592.00	52,215.20	19.8%
Non-Revenue	5,739.21	8,225.60	43.3%	31,626.62	45,620.81	44.2%
TOTAL	36,571.54	37,957.17	3.79%	194,931.52	218,446.86	12.06%

REVENUE/EXPENSES	Dec 2022	Dec 2023	% Change	FY2023 to Date	FY2024 to Date	% Change
Operating Revenue	\$939,010.01	\$1,100,783.97	17.2%	\$5,165,785.76	\$6,267,312.42	21.3%
Operating Expenses	\$3,641,175.63	\$3,985,980.69	9.5%	\$21,799,141.52	\$24,147,252.95	10.8%
Operating Ratio	25.79%	27.62%	7.1%	23.70%	25.95%	9.5%
Passenger Revenue/Revenue Vehicle Hour	\$40.36	\$41.65	3.2%	\$36.94	\$37.75	2.2%

RIDERSHIP	Dec 2022	Dec 2023	% Change	FY2023 to Date	FY2024 to Date	% Change
Revenue Passenger	543,154	577,676	6.4%	4,054,399	4,526,658	11.6%
Transfers	5,358	6,213	16.0%	36,013	40,405	12.2%
Total Unlinked	548,512	583,889	6.4%	4,090,412	4,567,063	11.7%
ADA Riders	8,371	9,470	13.1%	51,573	67,890	31.6%
Half Fare Cab	87	0	-100.0%	834	0	-100.0%
TOTAL	556,970	593,359	6.53%	4,142,819	4,634,953	11.88%

PASSENGERS/REVENUE HOUR	Dec 2022	Dec 2023	% Change	FY2023 to Date	FY2024 to Date	% Change
Hour	27.89	29.89	7.2%	34.17	37.87	10.8%

Champaign Urbana Mass Transit District Budget Analysis Report

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Division: 00 Champaign Urbana Mass Transit District

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Nov-2023	Budget This Period	Nov-2022	Act/Bgt Var %		Actual Ytd	Jul-2023 thru Nov-2023 Budget Ytd	Last Ytd	Act/Bgt Var %
4000000000 **** R E V E N U E ****								
4000000099 ** TRANSPORTATION REVENUE								
4010000000 * PASSENGER FARES								
31,576.34	33,333.33	28,905.20	-5.27%	4010100000 FULL ADULT FARES	157,191.43	166,666.65	148,996.19	-5.69%
331.00	833.33	322.00	-60.28%	4010300000 STUDENT FARES	2,255.00	4,166.65	2,279.00	-45.88%
-280.00	0.00	-35.00	-100.00%	4010700000 FARE REFUNDS	-975.00	0.00	-615.00	-100.00%
11,800.00	12,500.00	8,816.00	-5.60%	4010800000 ANNUAL PASS REVENUE	58,829.00	62,500.00	49,007.00	-5.87%
0.00	2,083.33	641.00	-100.00%	4011000000 HALF FARE CAB	0.00	10,416.65	5,573.50	-100.00%
5,571.00	4,166.67	3,948.00	33.70%	4011100000 ADA TICKETS & FARES	26,467.50	20,833.35	20,362.00	27.04%
48,998.34	52,916.66	42,597.20	-7.40%	4019900099 * TOTAL PASSENGER FARES	243,767.93	264,583.30	225,602.69	-7.87%
4020000000 * SPECIAL TRANSIT & SCHOOL FARE								
655,562.35	541,666.67	640,120.00	21.03%	4020300000 U OF I CAMPUS SERVICE	3,100,032.15	2,708,333.35	3,027,010.00	14.46%
28,301.67	27,500.00	26,882.17	2.92%	4020500000 ADA - U I & DSC CONTRACTS	141,508.35	137,500.00	134,410.85	2.92%
84,718.56	62,083.33	81,855.56	36.46%	4030100000 SCHOOL SERVICE FARES	254,182.68	310,416.65	245,806.68	-18.12%
768,582.58	631,250.00	748,857.73	21.76%	4039999999 * TOTAL SPECIAL TRANSIT & SCHOO	3,495,723.18	3,156,250.00	3,407,227.53	10.76%
4060000000 *AUXILIARY TRANSPORTATION REVE								
1,288.46	2,083.33	1,929.63	-38.15%	4060100000 I.T. COMMISSIONS	7,343.61	10,416.65	9,447.29	-29.50%
34,824.22	29,166.67	36,704.25	19.40%	4060300000 ADVERTISING REVENUE	212,771.59	145,833.35	174,237.25	45.90%
36,112.68	31,250.00	38,633.88	15.56%	4069900098 *TOTAL AUXILIARY TRANSPORTATIO	220,115.20	156,250.00	183,684.54	40.87%
853,693.60	715,416.66	830,088.81	19.33%	4069900099 ** TOTAL TRANSPORTATION REVEN	3,959,606.31	3,577,083.30	3,816,514.76	10.69%
4070000000 ** NON-TRANSPORTATION REVENUE								
1,376.88	1,833.33	1,279.38	-24.90%	4070100000 SALE OF MAINTENANCE SERVICES	10,815.82	9,166.65	7,727.70	17.99%
0.00	0.00	0.00	0.00%	4070200000 RENTAL OF REVENUE VEHICLES	0.00	0.00	0.00	0.00%
35,583.42	37,500.00	35,734.06	-5.11%	4070300000 BUILDING RENTAL - IL TERMINAL	190,845.04	187,500.00	190,931.62	1.78%
22,142.57	17,916.67	17,924.38	23.59%	4070300002 BUILDING RENTAL - 803 & 1101	108,458.43	89,583.35	89,646.90	21.07%
0.00	0.00	0.00	0.00%	4070399999 BUILDING RENTAL - GASB 87 CONTR	0.00	0.00	0.00	0.00%
173,973.04	12,500.00	39,128.45	> 999.99%	4070400000 INVESTMENT INCOME	873,377.57	62,500.00	108,649.59	> 999.99%
0.00	0.00	829.41	0.00%	4070400002 +/- FAIR VALUE OF INVESTMENT	0.00	0.00	-2,160.00	0.00%
0.00	0.00	0.00	0.00%	4070400003 INTEREST INCOME - LEASES	0.00	0.00	0.00	0.00%

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0.00	0.00	0.00	0.00%	4070400004 AMORTIZATION REVENUE	0.00	0.00	0.00	0.00%
25.25	0.00	67.45	100.00%	4070800000 OVER OR SHORT	52.25	0.00	507.64	100.00%
0.00	0.00	0.00	0.00%	4079800000 GAIN ON FIXED ASSET DISPOSAL	10,720.70	0.00	2,500.00	100.00%
2,194.58	0.00	1,423.65	100.00%	4079900001 OTHER NON-TRANSPORTATION REV	12,652.33	0.00	12,457.54	100.00%
235,295.74	69,750.00	96,386.78	237.34%	4079900099 ** TOTAL NON-TRANSPORTATION RE	1,206,922.14	348,750.00	410,260.99	246.07%
1,088,989.34	785,166.66	926,475.59	38.70%	4079999999 *** TOTAL TRANS & NON-TRANS REV	5,166,528.45	3,925,833.30	4,226,775.75	31.60%
4080000000 ** TAX REVENUE								
1,608,336.00	875,000.00	816,666.00	83.81%	4080100000 PROPERTY TAX REVENUE	4,875,000.00	4,375,000.00	4,083,330.00	11.43%
0.00	0.00	0.00	0.00%	4080100001 PROPERTY TAX - UNCOLLECTIBLE R	0.00	0.00	0.00	0.00%
29,017.09	20,833.33	49,535.28	39.28%	4080600000 REPLACEMENT TAX REVENUE	140,701.58	104,166.65	213,618.91	35.07%
0.00	0.00	0.00	0.00%	4089900001 MISCELLANEOUS PROPERTY TAXES	0.00	0.00	6,025.00	0.00%
1,637,353.09	895,833.33	866,201.28	82.77%	4089999999 ** TOTAL TAX REVENUE	5,015,701.58	4,479,166.65	4,302,973.91	11.98%
4110000000 ** STATE GRANTS & REIMBURSEME								
2,779,561.09	2,949,022.92	2,750,000.00	-5.75%	4110100000 OPERATING ASSISTANCE - STATE	13,065,561.09	14,745,114.60	12,215,500.00	-11.39%
0.00	0.00	0.00	0.00%	4110100001 OPERATING ASSIST - DEBT SERVICE	0.00	0.00	6,078.80	0.00%
0.00	771,583.33	0.00	-100.00%	4111000000 STATE GRANT REVENUE	0.00	3,857,916.65	0.00	-100.00%
0.00	0.00	0.00	0.00%	4111000001 STATE GRANT REVENUE - PASS TH	0.00	0.00	0.00	0.00%
0.00	0.00	0.00	0.00%	4119900000 STATE REIMBURSEMENTS	0.00	0.00	0.00	0.00%
0.00	0.00	0.00	0.00%	4119900001 STATE REIMB - PASS THRU \$	0.00	0.00	0.00	0.00%
2,779,561.09	3,720,606.25	2,750,000.00	-25.29%	4119999999 ** TOTAL STATE GRANTS & REIMB	13,065,561.09	18,603,031.25	12,221,578.80	-29.77%
4130000000 ** FEDERAL GRANTS & REIMBURSE								
0.00	0.00	0.00	0.00%	4130100000 OPERATING ASSISTANCE - FEDERAL	0.00	0.00	0.00	0.00%
1,002,141.05	7,957,666.67	536,544.00	-87.41%	4130500000 FEDERAL GRANT REVENUE	8,570,357.77	39,788,333.35	2,682,894.93	-78.46%
0.00	0.00	0.00	0.00%	4130600000 FEDERAL GRANT PASS THRU \$	0.00	0.00	0.00	0.00%
0.00	0.00	0.00	0.00%	4139900000 FEDERAL REIMBURSEMENTS	0.00	0.00	0.00	0.00%
1,002,141.05	7,957,666.67	536,544.00	-87.41%	4139999999 ** TOTAL FEDERAL GRANTS & REIM	8,570,357.77	39,788,333.35	2,682,894.93	-78.46%
4150000000 **OTHER AGENCY REVENUES								
0.00	0.00	0.00	0.00%	4150130000 CONTRIBUTED CAPITAL - GOV'T	0.00	0.00	0.00	0.00%
0.00	0.00	0.00	0.00%	4150130010 CONTRIBUTED CAPITAL - NON-GOV'T	0.00	0.00	0.00	0.00%
0.00	0.00	0.00	0.00%	4159999999 ***TOTAL OTHER AGENCY REVENUE	0.00	0.00	0.00	0.00%

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6,508,044.57	13,359,272.91	5,079,220.87	-51.28%	4999900099 **** TOTAL REVENUE ****	31,818,148.89	66,796,364.55	23,434,223.39	-52.37%

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5000000000 **** EXPENSES ***								
5010000000 ** LABOR								
1,118,483.43	1,083,333.33	938,292.64	3.24%	5010101000 OPERATORS WAGES	5,184,314.35	5,416,666.65	4,611,796.97	-4.29%
137,731.10	166,666.67	117,162.95	-17.36%	5010204000 MECHANICS WAGES - MAINT	661,987.44	833,333.35	629,819.07	-20.56%
94,007.04	108,333.33	98,715.39	-13.22%	5010304000 MAINTENANCE WAGES - MAINT	515,446.97	541,666.65	427,936.66	-4.84%
97,415.87	125,000.00	104,143.03	-22.07%	5010401000 SUPERVISORS SALARIES - OPS	554,935.08	625,000.00	563,772.73	-11.21%
29,031.08	29,166.67	23,722.78	-0.46%	5010404000 SUPERVISORS SALARIES - MAINT	146,550.01	145,833.35	111,949.67	0.49%
150,983.39	91,666.67	69,625.58	64.71%	5010501000 OVERHEAD SALARIES - OPS	479,381.26	458,333.35	410,815.12	4.59%
33,802.08	45,416.67	47,909.53	-25.57%	5010504000 OVERHEAD SALARIES - MAINT	192,324.65	227,083.35	224,419.10	-15.31%
152,541.42	166,666.67	141,391.23	-8.48%	5010516000 OVERHEAD SALARIES - G&A	790,457.68	833,333.35	740,262.27	-5.15%
24,903.74	22,916.67	26,331.52	8.67%	5010516200 OVERHEAD SALARIES - IT	106,252.38	114,583.35	95,528.15	-7.27%
16,456.52	25,000.00	16,209.09	-34.17%	5010601000 CLERICAL WAGES - OPS	96,152.27	125,000.00	82,160.81	-23.08%
0.00	0.00	0.00	0.00%	5010604000 CLERICAL WAGES - MAINT	0.00	0.00	0.00	0.00%
42,800.12	38,750.00	25,419.03	10.45%	5010616000 CLERICAL WAGES - G&A	203,208.81	193,750.00	175,523.96	4.88%
11,734.32	12,916.67	9,715.45	-9.15%	5010616200 CLERICAL WAGES - IT	55,777.43	64,583.35	55,023.13	-13.63%
14,167.23	17,500.00	12,385.52	-19.04%	5010716200 SECURITY WAGES - IT	57,377.13	87,500.00	75,262.07	-34.43%
-11,806.87	0.00	-337.41	-100.00%	5010801000 LABOR CREDIT - OPS	-21,844.95	0.00	-14,500.11	-100.00%
-2,789.18	0.00	-3,328.28	-100.00%	5010804000 LABOR CREDIT - MAINT	-23,847.30	0.00	-19,944.46	-100.00%
9,509.89	0.00	-561.96	100.00%	5010806000 LABOR CREDIT - G&A	-9,375.78	0.00	-7,855.97	-100.00%
13,685.32	15,000.00	11,701.23	-8.76%	5010816200 MAINTENANCE WAGES - IT	68,801.53	75,000.00	55,663.46	-8.26%
0.00	0.00	0.00	0.00%	5010901000 REDUCED/REASSIGNMNT PAY - OPS	0.00	0.00	0.00	0.00%
0.00	0.00	0.00	0.00%	5010904000 REDUCED/REASSIGNMNT PAY - MAI	0.00	0.00	0.00	0.00%
0.00	0.00	0.00	0.00%	5010916000 REDUCED/REASSIGNMNT PAY - G&A	0.00	0.00	0.00	0.00%
0.00	0.00	0.00	0.00%	5010916200 REDUCED/REASSIGNMNT PAY - IT	0.00	0.00	0.00	0.00%
0.00	0.00	0.00	0.00%	5011001000 MEAL DELIVERY WAGES - OPS (NON-	0.00	0.00	0.00	0.00%
0.00	0.00	0.00	0.00%	5012001000 U OF I COVID ROUTE WAGES	0.00	0.00	0.00	0.00%
0.00	0.00	0.00	0.00%	5013001000 COVID VACCINE INCENTIVE WAGES	0.00	0.00	0.00	0.00%
0.00	0.00	0.00	0.00%	5013016000 COVID TESTING WAGES	0.00	0.00	0.00	0.00%
1,932,656.50	1,948,333.35	1,638,497.32	-0.80%	5019999000 ** TOTAL LABOR	9,057,898.96	9,741,666.75	8,217,632.63	-7.02%
5020000000 ** FRINGE BENEFITS								
114,441.37	112,500.00	99,319.63	1.73%	5020101000 FICA - OPS	559,354.47	562,500.00	486,132.91	-0.56%
26,503.52	26,250.00	23,951.37	0.97%	5020104000 FICA - MAINT	138,256.27	131,250.00	120,833.98	5.34%
12,759.51	14,166.67	10,861.34	-9.93%	5020116000 FICA - G&A	68,897.58	70,833.35	57,978.60	-2.73%
5,181.55	5,833.33	5,171.54	-11.17%	5020116200 FICA - IT	22,879.67	29,166.65	23,531.83	-21.56%
129,733.49	179,166.67	121,076.20	-27.59%	5020201000 IMRF - OPS	725,598.58	895,833.35	742,670.46	-19.00%
28,618.40	41,666.67	30,656.04	-31.32%	5020204000 IMRF - MAINT	162,951.25	208,333.35	167,537.28	-21.78%

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					Actual Ytd	Budget Ytd		
15,745.17	20,833.33	22,753.33	-24.42%	5020216000 IMRF - G&A	86,767.26	104,166.65	102,144.63	-16.70%
5,331.53	7,500.00	6,306.98	-28.91%	5020216200 IMRF - IT	26,723.18	37,500.00	32,327.46	-28.74%
375,265.00	325,000.00	296,031.14	15.47%	5020301000 MEDICAL INSURANCE - OPS	1,808,018.77	1,625,000.00	1,504,290.77	11.26%
87,073.00	83,333.33	74,049.26	4.49%	5020304000 MEDICAL INSURANCE - MAINT	427,564.56	416,666.65	365,139.94	2.62%
46,641.00	41,666.67	40,456.90	11.94%	5020316000 MEDICAL INSURANCE - G&A	220,945.00	208,333.35	195,895.50	6.05%
18,668.00	19,583.33	18,406.00	-4.67%	5020316200 MEDICAL INSURANCE - IT	100,222.92	97,916.65	94,415.00	2.36%
0.00	0.00	0.00	0.00%	5020401000 DENTAL INSURANCE - OPS	0.00	0.00	0.00	0.00%
0.00	0.00	0.00	0.00%	5020404000 DENTAL INSURANCE - MAINT	0.00	0.00	-9.80	0.00%
0.00	0.00	0.00	0.00%	5020416000 DENTAL INSURANCE - G&A	0.00	0.00	0.00	0.00%
1,833.58	2,083.33	1,590.54	-11.99%	5020501000 LIFE INSURANCE - OPS	8,557.36	10,416.65	7,822.85	-17.85%
559.09	666.67	545.37	-16.14%	5020504000 LIFE INSURANCE - MAINT	2,685.20	3,333.35	2,589.65	-19.44%
208.74	583.33	212.17	-64.22%	5020516000 LIFE INSURANCE - G&A	1,040.76	2,916.65	1,018.22	-64.32%
104.37	166.67	156.80	-37.38%	5020516200 LIFE INSURANCE - IT	662.48	833.35	725.20	-20.50%
0.00	0.00	0.00	0.00%	5020601000 OPEB EXPENSE - OPS	0.00	0.00	0.00	0.00%
0.00	0.00	0.00	0.00%	5020604000 OPEB EXPENSE - MAINT	0.00	0.00	0.00	0.00%
0.00	0.00	0.00	0.00%	5020616000 OPEB EXPENSE - G&A	0.00	0.00	0.00	0.00%
0.00	0.00	0.00	0.00%	5020616200 OPEB EXPENSE - IT	0.00	0.00	0.00	0.00%
1,438.64	4,166.67	1,173.62	-65.47%	5020701000 UNEMPLOYMENT INSURANCE - OPS	8,608.00	20,833.35	3,311.98	-58.68%
93.82	833.33	-15.00	-88.74%	5020704000 UNEMPLOYMENT INSURANCE - MAIN	793.46	4,166.65	542.77	-80.96%
17.78	250.00	-33.00	-92.89%	5020716000 UNEMPLOYMENT INSURANCE - G&A	512.89	1,250.00	275.00	-58.97%
177.18	250.00	-40.00	-29.13%	5020716200 UNEMPLOYMENT INSURANCE - IT	1,199.02	1,250.00	503.89	-4.08%
1,469.86	16,250.00	-1,275.54	-90.95%	5020801000 WORKERS COMP INSURANCE - OPS	116,690.86	81,250.00	71,736.04	43.62%
4,713.00	8,333.33	0.00	-43.44%	5020804000 WORKERS COMP INSURANCE - MAIN	23,564.00	41,666.65	14,078.00	-43.45%
2,709.00	1,666.67	0.00	62.54%	5020816000 WORKERS COMP INSURANCE - G&A	13,544.00	8,333.35	6,641.63	62.53%
809.00	1,666.67	0.00	-51.46%	5020816200 WORKERS COMP INSURANCE - IT	4,045.00	8,333.35	2,416.00	-51.46%
31,893.51	17,083.33	21,001.28	86.69%	5021001000 HOLIDAYS - OPS	122,093.91	85,416.65	60,458.01	42.94%
10,804.44	8,333.33	7,875.76	29.65%	5021004000 HOLIDAYS - MAINT	38,005.39	41,666.65	35,450.97	-8.79%
0.00	0.00	0.00	0.00%	5021016000 HOLIDAYS - G&A	0.00	0.00	3,134.09	0.00%
1,801.96	833.33	2,308.12	116.24%	5021016200 HOLIDAYS - IT	7,257.96	4,166.65	7,550.36	74.19%
65,825.67	58,333.33	52,798.36	12.84%	5021101000 VACATIONS - OPS	356,459.18	291,666.65	250,289.64	22.21%
21,931.90	15,833.33	5,966.96	38.52%	5021104000 VACATIONS - MAINT	95,358.42	79,166.65	66,921.39	20.45%
0.00	0.00	0.00	0.00%	5021116000 VACATION - G&A	0.00	0.00	0.00	0.00%
713.14	2,083.33	2,080.00	-65.77%	5021116200 VACATIONS - IT	3,003.54	10,416.65	9,998.88	-71.17%
1,892.81	5,833.33	4,124.67	-67.55%	5021201000 OTHER PAID ABSENCES - OPS	8,853.93	29,166.65	21,079.48	-69.64%
3,109.09	1,666.67	936.56	86.55%	5021204000 OTHER PAID ABSENCES - MAINT	4,766.96	8,333.35	4,741.94	-42.80%
0.00	83.33	0.00	-100.00%	5021216000 OTHER PAID ABSENCES - G&A	0.00	416.65	0.00	-100.00%
0.00	166.67	171.44	-100.00%	5021216200 OTHER PAID ABSENCES - IT	297.04	833.35	485.36	-64.36%
14,984.28	5,416.67	2,864.29	176.63%	5021301000 UNIFORM ALLOWANCES - OPS	27,029.32	27,083.35	16,094.50	-0.20%

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Nov-2023	Budget This Period	Nov-2022	Act/Bgt Var %		Jul-2023 thru Nov-2023			Act/Bgt Var %
					Actual Ytd	Budget Ytd	Last Ytd	
2,523.43	2,500.00	1,562.63	0.94%	5021304000 UNIFORM ALLOWANCES - MAINT	9,724.08	12,500.00	11,974.85	-22.21%
2,492.92	500.00	367.10	398.58%	5021316200 UNIFORM ALLOWANCES - IT	3,327.23	2,500.00	892.86	33.09%
185.00	416.67	0.00	-55.60%	5021401000 OTHER FRINGE BENEFITS - OPS	185.00	2,083.35	800.00	-91.12%
0.00	416.67	0.00	-100.00%	5021404000 OTHER FRINGE BENEFITS - MAINT	2,737.94	2,083.35	632.95	31.42%
2,195.50	5,000.00	4,989.35	-56.09%	5021416000 OTHER FRINGE BENEFITS - G&A	13,848.50	25,000.00	12,582.60	-44.61%
150.00	83.33	0.00	80.01%	5021416200 OTHER FRINGE BENEFITS - IT	150.00	416.65	0.00	-64.00%
67,745.84	145,833.33	143,565.96	-53.55%	5021501000 EARNED TIME - OPS	504,942.72	729,166.65	502,345.92	-30.75%
25,115.57	29,166.67	13,590.72	-13.89%	5021504000 EARNED TIME - MAINT	153,107.18	145,833.35	134,888.96	4.99%
2,624.34	3,333.33	4,650.80	-21.27%	5021516200 EARNED TIME - IT	10,465.84	16,666.65	18,967.52	-37.20%
0.00	1,500.00	0.00	-100.00%	5021604000 TOOL ALLOWANCE - MAINT	-125.00	7,500.00	0.00	-101.67%
5,294.70	3,750.00	5,475.14	41.19%	5021701000 DISABILITY - OPS	27,868.43	18,750.00	16,187.83	48.63%
0.00	416.67	0.00	-100.00%	5021704000 DISABILITY - MAINT	2,844.39	2,083.35	1,669.50	36.53%
0.00	83.33	0.00	-100.00%	5021716200 DISABILITY - IT	0.00	416.65	0.00	-100.00%
602.60	0.00	0.00	100.00%	5021801000 WORKERS COMP - PAYROLL - OPS	602.60	0.00	0.00	100.00%
-376.30	0.00	0.00	-100.00%	5021804000 WORKERS COMP - PAYROLL - MAINT	0.00	0.00	0.00	0.00%
0.00	0.00	0.00	0.00%	5021816200 WORKERS COMP - PAYROLL - IT	0.00	0.00	0.00	0.00%
0.00	0.00	0.00	0.00%	5021901000 ROTATION BOARD PAY - OPS	0.00	0.00	0.00	0.00%
0.00	0.00	0.00	0.00%	5021904000 ROTATION BOARD PAY - MAINT	0.00	0.00	0.00	0.00%
0.00	0.00	0.00	0.00%	5021916000 ROTATION BOARD PAY - G&A	0.00	0.00	0.00	0.00%
0.00	0.00	0.00	0.00%	5021916200 ROTATION BOARD PAY - IT	0.00	0.00	0.00	0.00%
69,972.00	17,500.00	9,608.06	299.84%	5022001000 EARLY RETIREMENT PLAN - OPS	69,972.00	87,500.00	9,608.06	-20.03%
0.00	4,500.00	0.00	-100.00%	5022004000 EARLY RETIREMENT PLAN - MAINT	0.00	22,500.00	0.00	-100.00%
0.00	2,083.33	0.00	-100.00%	5022016000 EARLY RETIREMENT PLAN - G&A	0.00	10,416.65	0.00	-100.00%
0.00	0.00	0.00	0.00%	5022016200 EARLY RETIREMENT PLAN - IT	0.00	0.00	0.00	0.00%
0.00	0.00	0.00	0.00%	5023001000 "SICK BANK" EXPENSES - OPS	0.00	0.00	0.00	0.00%
0.00	0.00	0.00	0.00%	5023004000 "SICK BANK" EXPENSES - MAINT	0.00	0.00	0.00	0.00%
0.00	0.00	0.00	0.00%	5023016000 "SICK BANK" EXPENSES - G&A	0.00	0.00	0.00	0.00%
0.00	0.00	0.00	0.00%	5023016200 "SICK BANK" EXPENSES - IT	0.00	0.00	0.00	0.00%
1,211,578.00	1,247,166.65	1,035,291.89	-2.85%	5029999900 ** TOTAL FRINGE BENEFITS	5,992,859.10	6,235,833.25	5,191,305.46	-3.90%
5030000000 ** SERVICES								
132,317.37	62,500.00	19,712.62	111.71%	5030316000 PROFESSIONAL SERVICES - G&A	200,892.84	312,500.00	239,365.37	-35.71%
0.00	208.33	463.82	-100.00%	5030316200 PROFESSIONAL SERVICES - IT	3,908.81	1,041.65	3,787.71	275.25%
0.00	833.33	0.00	-100.00%	5030316300 PROFESSIONAL SERVICES - IT - NON	0.00	4,166.65	0.00	-100.00%
10,500.00	12,500.00	7,233.00	-16.00%	5030316400 PROFESSIONAL SERVICES - G&A - N	36,500.00	62,500.00	43,588.00	-41.60%
0.00	0.00	0.00	0.00%	5030404000 TEMPORARY HELP - MAINT	0.00	0.00	0.00	0.00%
0.00	0.00	0.00	0.00%	5030416000 TEMPORARY HELP - G&A	0.00	0.00	0.00	0.00%
8,610.72	6,666.67	2,391.36	29.16%	5030501000 CONTRACT MAINTENANCE - OPS	38,249.02	33,333.35	10,526.03	14.75%

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Division: 00 Champaign Urbana Mass Transit District

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Nov-2023	Budget This Period	Nov-2022	Act/Bgt Var %		Jul-2023 thru Nov-2023		Last Ytd	Act/Bgt Var %
					Actual Ytd	Budget Ytd		
40,576.09	14,166.67	10,723.79	186.42%	5030504000 CONTRACT MAINTENANCE - MAINT	150,554.38	70,833.35	58,500.53	112.55%
82,739.71	70,833.33	50,043.75	16.81%	5030516000 CONTRACT MAINTENANCE - G&A	396,533.42	354,166.65	237,059.74	11.96%
1,457.22	3,750.00	616.92	-61.14%	5030516200 CONTRACT MAINTENANCE - IT	6,827.58	18,750.00	4,475.74	-63.59%
0.00	0.00	0.00	0.00%	5030516300 CONTRACT MAINTENANCE - IT - NON	156.15	0.00	154.22	100.00%
0.00	0.00	0.00	0.00%	5030599999 CONTRACT MAINT - GASB 96 CONTR	0.00	0.00	0.00	0.00%
0.00	0.00	0.00	0.00%	5030604000 CUSTODIAL SERVICES - MAINT	0.00	0.00	0.00	0.00%
68.31	3,750.00	0.00	-98.18%	5030801000 PRINTING SERVICES - OPS	32,034.90	18,750.00	24,480.42	70.85%
0.00	83.33	0.00	-100.00%	5030804000 PRINTING SERVICES - MAINT	51.40	416.65	0.00	-87.66%
0.00	416.67	182.00	-100.00%	5030816000 PRINTING SERVICES - G&A	479.73	2,083.35	520.00	-76.97%
0.00	83.33	0.00	-100.00%	5030816200 PRINTING SERVICES - IT	1,032.50	416.65	0.00	147.81%
0.00	0.00	0.00	0.00%	5030816300 PRINTING SERVICES - IT - NON-REIM	0.00	0.00	0.00	0.00%
0.00	4,166.67	1,282.00	-100.00%	5031216000 CABS	0.00	20,833.35	11,147.00	-100.00%
6,951.66	5,416.67	7,074.53	28.34%	5039901000 OTHER SERVICES - OPS	36,526.10	27,083.35	31,552.82	34.87%
693.85	1,250.00	923.00	-44.49%	5039904000 OTHER SERVICES - MAINT	3,217.41	6,250.00	3,891.06	-48.52%
0.00	6,250.00	643.47	-100.00%	5039916000 OTHER SERVICES - G&A	1,568.26	31,250.00	17,255.52	-94.98%
298.27	333.33	0.00	-10.52%	5039916200 OTHER SERVICES - IT	1,050.98	1,666.65	307.30	-36.94%
0.00	0.00	0.00	0.00%	5039916300 OTHER SERVICES - IT - NON-REIMB	0.00	0.00	0.00	0.00%
0.00	0.00	0.00	0.00%	5039916400 OTHER SERVICES - G&A - NON-REIM	0.00	0.00	0.00	0.00%
284,213.20	193,208.33	101,290.26	47.10%	5039999900 ** TOTAL SERVICES	909,583.48	966,041.65	686,611.46	-5.84%
5040000000 ** MATERIALS & SUPPLIES CONSUM								
159,721.83	229,166.67	200,236.07	-30.30%	5040101000 FUEL & LUBRICANTS - OPS	760,513.84	1,145,833.35	973,194.23	-33.63%
25,404.21	18,750.00	21,144.13	35.49%	5040104000 FUEL & LUBRICANTS - MAINT	93,124.23	93,750.00	96,560.86	-0.67%
15,866.10	14,166.67	17,374.87	12.00%	5040201000 TIRES & TUBES - OPS - MB DO	71,742.31	70,833.35	65,178.67	1.28%
700.04	1,250.00	1,931.98	-44.00%	5040204000 TIRES & TUBES - MAINT - DR DO	5,279.60	6,250.00	5,244.47	-15.53%
0.00	0.00	0.00	0.00%	5040206000 TIRES & TUBES - NON-REVENUE VEH	2,029.52	0.00	0.00	100.00%
4,280.28	4,166.67	5,887.55	2.73%	5040304000 GARAGE EQUIPMENT REPAIRS - MAI	61,526.93	20,833.35	8,030.30	195.33%
29,439.14	18,750.00	27,008.56	57.01%	5040404000 BLDG & GROUND REPAIRS - MAINT -	115,344.95	93,750.00	99,974.40	23.03%
22,212.40	4,583.33	7,965.44	384.63%	5040404001 BLDG & GROUND REPAIRS - MAINT -	51,278.48	22,916.65	8,747.62	123.76%
2,960.58	166.67	0.00	> 999.99%	5040404002 BLDG & GROUND REPAIRS - MAINT -	3,785.79	833.35	0.00	354.29%
228.92	250.00	0.00	-8.43%	5040404003 BLDG & GROUND REPAIRS - MAINT -	228.92	1,250.00	0.00	-81.69%
2,168.24	83.33	0.00	> 999.99%	5040404004 BLDG & GROUND REPAIRS - MAINT -	2,168.24	416.65	0.00	420.40%
4,232.70	10,833.33	5,997.75	-60.93%	5040416200 BLDG & GROUND REPAIRS - IT	43,161.37	54,166.65	31,865.72	-20.32%
2,677.30	1,666.67	1,110.00	60.64%	5040416300 BLDG & GROUND REPAIRS - IT - NON	5,062.30	8,333.35	11,265.42	-39.25%
569.05	416.67	0.00	36.57%	5040416400 BLDG & GROUND REPAIRS - G&A - N	569.05	2,083.35	0.00	-72.69%
0.00	0.00	616.00	0.00%	5040500001 REVENUE VEHICLE REPAIRS - CORE	0.00	0.00	774.96	0.00%
127,218.06	183,333.33	132,621.36	-30.61%	5040504000 REVENUE VEHICLE REPAIRS	652,148.01	916,666.65	673,658.17	-28.86%
2,727.02	2,500.00	2,287.95	9.08%	5040604000 NON-REVENUE VEHICLE REPAIRS	12,036.64	12,500.00	46,184.31	-3.71%

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					Actual Ytd	Budget Ytd	Last Ytd	
8,164.30	10,416.67	9,350.64	-21.62%	5040704000 SERVICE SUPPLIES - MAINT	30,814.84	52,083.35	39,740.01	-40.84%
1,442.30	2,500.00	2,184.12	-42.31%	5040716200 SERVICE SUPPLIES - IT	10,547.11	12,500.00	11,217.12	-15.62%
2,763.80	3,750.00	2,469.91	-26.30%	5040801000 OFFICE SUPPLIES - OPS	17,521.34	18,750.00	11,589.22	-6.55%
1,102.40	1,416.67	2,313.21	-22.18%	5040804000 OFFICE SUPPLIES - MAINT	7,990.80	7,083.35	7,449.25	12.81%
308.36	1,333.33	133.50	-76.87%	5040816000 OFFICE SUPPLIES - G&A	11,332.60	6,666.65	3,973.23	69.99%
0.00	416.67	12.02	-100.00%	5040816200 OFFICE SUPPLIES - IT	1,153.76	2,083.35	665.83	-44.62%
0.00	1,666.67	157.75	-100.00%	5040901000 COMPUTER & SERVER - MISC EXP'S -	8,901.02	8,333.35	989.76	6.81%
793.06	1,666.67	124.21	-52.42%	5040904000 COMPUTER & SERVER - MISC EXP'S -	6,353.20	8,333.35	124.21	-23.76%
8,239.10	10,416.67	9,473.49	-20.90%	5040916000 COMPUTER & SERVER - MISC EXP'S -	70,550.10	52,083.35	110,862.76	35.46%
2,875.60	416.67	0.00	590.14%	5040916200 COMPUTER & SERVER - MISC EXP'S -	2,875.60	2,083.35	0.00	38.03%
2,400.29	833.33	477.71	188.04%	5041001000 SAFETY & TRAINING - OPS	5,572.58	4,166.65	1,839.88	33.74%
97.18	833.33	55.80	-88.34%	5041004000 SAFETY & TRAINING - MAINT	97.18	4,166.65	1,966.65	-97.67%
6,289.60	8,333.33	1,963.65	-24.52%	5041104000 PASSENGER SHELTER REPAIRS	45,224.59	41,666.65	31,380.46	8.54%
8,942.31	833.33	0.00	973.08%	5041201000 SMALL TOOLS & EQUIP - OPS	14,702.89	4,166.65	329.13	252.87%
5,226.84	5,416.67	3,202.37	-3.50%	5041204000 SMALL TOOLS & EQUIP - MAINT	23,835.41	27,083.35	9,973.40	-11.99%
6,396.74	6,250.00	0.00	2.35%	5041216000 SMALL TOOLS & EQUIP - G&A	13,884.13	31,250.00	0.00	-55.57%
0.00	833.33	57.32	-100.00%	5041216200 SMALL TOOLS & EQUIP - IT	6,661.33	4,166.65	168.65	59.87%
0.00	0.00	0.00	0.00%	5041216300 SMALL TOOLS & EQUIP - IT - NON-RE	0.00	0.00	0.00	0.00%
0.00	0.00	0.00	0.00%	5041216400 SMALL TOOLS & EQUIP - G&A - NON-	0.00	0.00	0.00	0.00%
0.00	166.67	0.00	-100.00%	5041304000 FAREBOX REPAIRS	0.00	833.35	0.00	-100.00%
5,179.05	6,250.00	13,934.65	-17.14%	5041404000 CAD/AVL,CAMERA,RADIO REPAIRS -	40,429.56	31,250.00	44,422.53	29.37%
11,875.29	1,666.67	3,569.72	612.52%	5041504000 ADA VEHICLE REPAIRS - MAINT	43,586.63	8,333.35	20,930.05	423.04%
472,502.09	555,500.02	473,661.73	-14.94%	5049999900 ** TOTAL MATERIAL & SUPPLIES	2,242,034.85	2,777,500.10	2,318,301.27	-19.28%
5050000000 **UTILITIES								
67,757.64	108,333.33	50,806.82	-37.45%	5050216000 ** UTILITIES - G&A	245,009.69	541,666.65	349,777.66	-54.77%
9,979.22	14,583.33	9,850.88	-31.57%	5050216200 ** UTILITIES - IT	54,083.01	72,916.65	73,145.45	-25.83%
4,963.41	6,666.67	3,695.30	-25.55%	5050216300 ** UTILITIES - IT - NON-REIMB	27,489.77	33,333.35	35,463.06	-17.53%
6,205.22	6,250.00	6,998.02	-0.72%	5050216400 ** UTILITIES - G&A - NON-REIMB	35,475.83	31,250.00	15,385.57	13.52%
88,905.49	135,833.33	71,351.02	-34.55%	5059999900 **TOTAL UTILITIES	362,058.30	679,166.65	473,771.74	-46.69%
5060000000 ** CASUALTY & LIABILITY COSTS								
14,449.49	8,750.00	7,984.86	65.14%	5060104000 PHYSICAL DAMAGE PREMIUMS - MAI	72,247.45	43,750.00	40,247.30	65.14%
0.00	0.00	0.00	0.00%	5060116200 PHYSICAL DAMAGE PREMIUMS - IT	0.00	0.00	0.00	0.00%
-1,438.30	-3,333.33	0.00	-56.85%	5060204000 PHYSICAL DAMAGE RECOVERIES - M	-10,151.50	-16,666.65	-13,855.82	-39.09%
47,333.01	50,000.00	40,639.37	-5.33%	5060316000 PL & PD INSURANCE PREMIUMS - G&	237,759.05	250,000.00	203,196.85	-4.90%
0.00	0.00	0.00	0.00%	5060316200 PL & PD INSURANCE PREMIUMS - IT	0.00	0.00	0.00	0.00%
38,808.63	50,000.00	28,981.08	-22.38%	5060416000 UNINSURED PL & PD PAYOUTS - G&A	196,588.24	250,000.00	146,564.67	-21.36%

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4,459.41	4,583.33	3,766.98	-2.70%	5060816000 PREMIUMS-OTHER COPORATE INS.	22,428.05	22,916.65	19,887.90	-2.13%
103,612.24	110,000.00	81,372.29	-5.81%	5069999900 ** TOTAL CASUALTY & LIABILITY	518,871.29	550,000.00	396,040.90	-5.66%
5070000000 ** TAXES								
0.00	83.33	0.00	-100.00%	5070316000 PROPERTY TAXES	0.00	416.65	0.00	-100.00%
312.50	83.33	312.50	275.02%	5070316400 PROPERTY TAXES - NON-REIMB	1,562.50	416.65	1,562.50	275.02%
0.00	250.00	0.00	-100.00%	5070401000 VEHICLE LICENSING FEES - OPS	173.00	1,250.00	23.00	-86.16%
0.00	0.00	0.00	0.00%	5070416000 VEHICLE LICENSING FEES - G&A	0.00	0.00	0.00	0.00%
2,864.16	3,333.33	2,232.25	-14.08%	5070501000 FUEL TAX	13,694.48	16,666.65	11,671.22	-17.83%
3,176.66	3,749.99	2,544.75	-15.29%	5079999900 ** TOTAL TAXES	15,429.98	18,749.95	13,256.72	-17.71%
5080100000 ** PURCHASED TRANSPORTATION								
0.00	0.00	0.00	0.00%	5080116000 CABS (Closed - See GL 5031216000)	0.00	0.00	0.00	0.00%
80,861.83	78,333.33	76,805.83	3.23%	5080216000 ADA CONTRACTS	404,309.15	391,666.65	384,032.15	3.23%
80,861.83	78,333.33	76,805.83	3.23%	5089999900 **TOTAL PURCHASED TRANSPORTA	404,309.15	391,666.65	384,032.15	3.23%
5090000000 ** MISCELLANEOUS EXPENSES								
3,039.57	10,416.67	-7,611.29	-70.82%	5090116000 DUES & SUBSCRIPTIONS - G&A	55,935.98	52,083.35	37,874.23	7.40%
8,888.87	11,666.67	17,609.16	-23.81%	5090216000 TRAVEL & MEETINGS - G&A	39,083.62	58,333.35	53,301.07	-33.00%
0.00	0.00	0.00	0.00%	5090716000 BAD DEBT EXPENSE	0.00	0.00	0.00	0.00%
38,354.21	17,500.00	26,070.14	119.17%	5090816000 ADVERTISING EXPENSES - G&A	142,122.92	87,500.00	80,151.86	62.43%
0.00	0.00	0.00	0.00%	5090816200 ADVERTISING EXPENSES - IT	0.00	0.00	0.00	0.00%
0.00	750.00	0.00	-100.00%	5090916000 TRUSTEE COMPENSATION	1,300.00	3,750.00	3,800.00	-65.33%
51.00	583.33	1,012.60	-91.26%	5091016000 POSTAGE	857.06	2,916.65	2,815.98	-70.61%
0.00	0.00	0.00	0.00%	5091516000 LOSS/DISPOSAL FIXED ASSETS	0.00	0.00	0.00	0.00%
6,688.00	8,333.33	12,406.00	-19.74%	5091616000 ADVERTISING SERVICES EXPENSE	81,175.50	41,666.65	32,307.00	94.82%
0.00	0.00	0.00	0.00%	5091716000 SUBSTANCE ABUSE PROGRAM	0.00	0.00	0.00	0.00%
1,120.12	1,666.67	182.21	-32.79%	5099901000 OTHER MISC EXPENSES - OPS	3,220.58	8,333.35	1,102.56	-61.35%
5,791.98	1,916.67	1,601.99	202.19%	5099904000 OTHER MISC EXPENSES - MAINT	12,802.25	9,583.35	7,182.82	33.59%
-2,812.02	8,333.33	3,208.03	-133.74%	5099916000 OTHER MISC EXPENSES - G&A	21,071.50	41,666.65	21,714.45	-49.43%
1,405.56	1,416.67	3,292.90	-0.78%	5099916200 OTHER MISC EXPENSES - IT	5,654.72	7,083.35	7,266.38	-20.17%
0.00	83.33	0.00	-100.00%	5099916300 OTHER MISC EXPENSES - IT - NON-R	0.00	416.65	0.00	-100.00%
451.21	4,166.67	7,171.44	-89.17%	5099916400 OTHER MISC EXPENSES - G&A - NON	5,124.97	20,833.35	17,668.02	-75.40%
0.00	0.00	-18,644.38	0.00%	5099926000 UNALLOCATED EXPENSES	0.00	0.00	2,368.30	0.00%

Champaign Urbana Mass Transit District Budget Analysis Report

From Fiscal Year: 2024 From Period 5
Thru Fiscal Year: 2024 Thru Period 5

Division: 00 Champaign Urbana Mass Transit District

As of: 11/30/2023

Nov-2023	Budget This Period	Nov-2022	Act/Bgt Var %		Actual Ytd	Jul-2023 thru Nov-2023 Budget Ytd	Last Ytd	Act/Bgt Var %
62,978.50	66,833.34	46,298.80	-5.77%	5099999900 ** TOTAL MISCELLANEOUS EXPENS	368,349.10	334,166.70	267,552.67	10.23%
				5110000000 ** INTEREST EXPENSES				
0.00	0.00	0.00	0.00%	5110116000 INTEREST - LONG-TERM DEBTS	0.00	0.00	0.00	0.00%
0.00	4,166.67	189.59	-100.00%	5110216000 INTEREST - SHORT-TERM DEBTS	8,467.40	20,833.35	448.43	-59.36%
0.00	0.00	0.00	0.00%	5110316000 INTEREST EXPENSE - LEASE & SBIT	0.00	0.00	0.00	0.00%
0.00	4,166.67	189.59	-100.00%	5119999900 ** TOTAL INTEREST	8,467.40	20,833.35	448.43	-59.36%
				5120000000 ** LEASE & RENTALS				
22,710.57	12,500.00	15,565.73	81.68%	5120401000 PASSENGER REVENUE VEHICLES -	103,082.63	62,500.00	43,950.94	64.93%
3,325.38	1,250.00	706.04	166.03%	5120516000 SERVICE VEHICLE LEASES	17,332.94	6,250.00	3,530.20	177.33%
0.00	4,166.67	0.00	-100.00%	5120704000 GARAGE EQUIPMENT LEASES - MAIN	0.00	20,833.35	0.00	-100.00%
0.00	0.00	0.00	0.00%	5120901000 RADIO EQUIPMENT LEASES - OPS	0.00	0.00	0.00	0.00%
12,638.93	12,500.00	12,638.93	1.11%	5121216000 G&A FACILITIES LEASES	63,194.65	62,500.00	66,108.04	1.11%
85.34	14,583.33	83.30	-99.41%	5121301000 MISC LEASES - OPS	426.70	72,916.65	2,295.39	-99.41%
20,247.21	19,583.33	17,678.89	3.39%	5121304000 MISC LEASES - MAINT	98,672.23	97,916.65	84,479.32	0.77%
1,365.50	2,500.00	1,332.77	-45.38%	5121316000 MISC LEASES - G&A	6,827.50	12,500.00	6,663.85	-45.38%
68.28	1,250.00	66.63	-94.54%	5121316200 MISC LEASES - IT	341.40	6,250.00	333.15	-94.54%
0.00	0.00	0.00	0.00%	5121316300 MISC LEASES - IT - NON-REIMB	0.00	0.00	0.00	0.00%
0.00	83.33	0.00	-100.00%	5121316400 MISC LEASES - G&A - NON-REIMB	0.00	416.65	2,100.00	-100.00%
0.00	0.00	0.00	0.00%	5121399999 LEASES - GASB 87 CONTRA	0.00	0.00	0.00	0.00%
60,441.21	68,416.66	48,072.29	-11.66%	5129999900 ** TOTAL LEASE & RENTALS	289,878.05	342,083.30	209,460.89	-15.26%
				5130000000 ** DEPRECIATION				
22,861.78	0.00	23,532.21	100.00%	5130201000 PASSENGER SHELTER DEPRECIATIO	114,308.90	0.00	117,661.05	100.00%
392,790.90	0.00	475,655.87	100.00%	5130401000 REVENUE VEHICLE DEPRECIATION	1,963,954.50	0.00	2,378,279.35	100.00%
6,028.70	0.00	7,039.01	100.00%	5130516000 SERVICE VEHICLE DEPRECIATION	30,143.50	0.00	35,195.05	100.00%
5,904.04	0.00	5,904.04	100.00%	5130704000 GARAGE EQUIP DEPRECIATION	29,520.20	0.00	29,520.20	100.00%
1,469.50	0.00	926.67	100.00%	5130901000 REVENUE VEHICLE RADIO EQUIP DE	7,347.50	0.00	4,633.35	100.00%
6,328.78	0.00	6,328.79	100.00%	5131016000 COMPUTER EQUIP DEPRECIATION	31,643.90	0.00	31,643.95	100.00%
0.00	0.00	0.00	0.00%	5131116000 REVENUE COLLECTION EQUIP DEPR	0.00	0.00	0.00	0.00%
134,115.01	0.00	139,872.23	100.00%	5131216000 G&A FACILITIES DEPRECIATION	670,575.05	0.00	699,361.15	100.00%
3,121.70	0.00	3,121.70	100.00%	5131316000 G&A SYSTEM DEVELOPMENT DEPR	15,608.50	0.00	15,608.50	100.00%
253.57	0.00	253.57	100.00%	5131416000 MISCELLANEOUS EQUIP DEPR	1,267.85	0.00	1,267.85	100.00%
0.00	0.00	0.00	0.00%	5131516000 OFFICE EQUIP DEPRECIATION	0.00	0.00	0.00	0.00%
0.00	0.00	0.00	0.00%	5132016000 AMORTIZATION EXPENSE - LEASES	0.00	0.00	0.00	0.00%
0.00	0.00	0.00	0.00%	5132116000 AMORTIZATION EXPENSE - SUBSCRI	0.00	0.00	0.00	0.00%

Champaign Urbana Mass Transit District Budget Analysis Report

From Fiscal Year: 2024 From Period 5
Thru Fiscal Year: 2024 Thru Period 5

Division: 00 Champaign Urbana Mass Transit District

As of: 11/30/2023

Nov-2023	Budget This Period	Nov-2022	Act/Bgt Var %		Actual Ytd	Jul-2023 thru Nov-2023 Budget Ytd	Last Ytd	Act/Bgt Var %
572,873.98	0.00	662,634.09	100.00%	5139999900 ** TOTAL DEPRECIATION	2,864,369.90	0.00	3,313,170.45	100.00%
0.00	0.00	0.00	0.00%	5170116000 DEBT SERVICE ON EQUIPMENT & FA	0.00	0.00	0.00	0.00%
4,873,799.70	4,411,541.67	4,238,009.86	10.48%	5999990000 **** TOTAL EXPENSES ****	23,034,109.56	22,057,708.35	21,471,584.77	4.43%
1,634,244.87	8,947,731.24	841,211.01	-81.74%	5999999800 NET SURPLUS (DEFICIT)	8,784,039.33	44,738,656.20	1,962,638.62	-80.37%

Champaign Urbana Mass Transit District Budget Analysis Report

From Fiscal Year: 2024 From Period 6
Thru Fiscal Year: 2024 Thru Period 6

Division: 00 Champaign Urbana Mass Transit District

As of: 12/31/2023

Dec-2023	Budget This Period	Dec-2022	Act/Bgt Var %		Actual Ytd	Jul-2023 thru Dec-2023 Budget Ytd	Last Ytd	Act/Bgt Var %
4000000000 **** R E V E N U E ****								
4000000099 ** TRANSPORTATION REVENUE								
4010000000 * PASSENGER FARES								
28,091.64	33,333.33	26,913.82	-15.73%	4010100000 FULL ADULT FARES	185,283.07	199,999.98	175,910.01	-7.36%
356.00	833.33	757.00	-57.28%	4010300000 STUDENT FARES	2,611.00	4,999.98	3,036.00	-47.78%
-162.00	0.00	-215.00	-100.00%	4010700000 FARE REFUNDS	-1,137.00	0.00	-830.00	-100.00%
11,599.00	12,500.00	8,988.00	-7.21%	4010800000 ANNUAL PASS REVENUE	70,428.00	75,000.00	57,995.00	-6.10%
0.00	2,083.33	696.50	-100.00%	4011000000 HALF FARE CAB	0.00	12,499.98	6,270.00	-100.00%
4,994.00	4,166.67	5,472.00	19.86%	4011100000 ADA TICKETS & FARES	31,461.50	25,000.02	25,834.00	25.85%
44,878.64	52,916.66	42,612.32	-15.19%	4019900099 * TOTAL PASSENGER FARES	288,646.57	317,499.96	268,215.01	-9.09%
4020000000 * SPECIAL TRANSIT & SCHOOL FARE								
655,562.35	541,666.67	640,120.00	21.03%	4020300000 U OF I CAMPUS SERVICE	3,755,594.50	3,250,000.02	3,667,130.00	15.56%
28,301.67	27,500.00	26,882.17	2.92%	4020500000 ADA - U I & DSC CONTRACTS	169,810.02	165,000.00	161,293.02	2.92%
84,787.56	62,083.33	81,852.56	36.57%	4030100000 SCHOOL SERVICE FARES	338,970.24	372,499.98	327,659.24	-9.00%
768,651.58	631,250.00	748,854.73	21.77%	4039999999 * TOTAL SPECIAL TRANSIT & SCHOO	4,264,374.76	3,787,500.00	4,156,082.26	12.59%
4060000000 *AUXILIARY TRANSPORTATION REVE								
2,239.24	2,083.33	1,881.41	7.48%	4060100000 I.T. COMMISSIONS	9,582.85	12,499.98	11,328.70	-23.34%
29,587.71	29,166.67	33,974.05	1.44%	4060300000 ADVERTISING REVENUE	242,359.30	175,000.02	208,211.30	38.49%
31,826.95	31,250.00	35,855.46	1.85%	4069900098 *TOTAL AUXILIARY TRANSPORTATIO	251,942.15	187,500.00	219,540.00	34.37%
845,357.17	715,416.66	827,322.51	18.16%	4069900099 ** TOTAL TRANSPORTATION REVEN	4,804,963.48	4,292,499.96	4,643,837.27	11.94%
4070000000 ** NON-TRANSPORTATION REVENUE								
1,997.53	1,833.33	1,608.11	8.96%	4070100000 SALE OF MAINTENANCE SERVICES	12,813.35	10,999.98	9,335.81	16.49%
0.00	0.00	0.00	0.00%	4070200000 RENTAL OF REVENUE VEHICLES	0.00	0.00	0.00	0.00%
44,764.42	37,500.00	36,678.06	19.37%	4070300000 BUILDING RENTAL - IL TERMINAL	235,609.46	225,000.00	227,609.68	4.72%
25,142.57	17,916.67	20,924.38	40.33%	4070300002 BUILDING RENTAL - 803 & 1101	133,601.00	107,500.02	110,571.28	24.28%
0.00	0.00	0.00	0.00%	4070399999 BUILDING RENTAL - GASB 87 CONTR	0.00	0.00	0.00	0.00%
175,183.45	12,500.00	45,193.59	> 999.99%	4070400000 INVESTMENT INCOME	1,048,561.02	75,000.00	153,843.18	> 999.99%
0.00	0.00	0.00	0.00%	4070400002 +/- FAIR VALUE OF INVESTMENT	0.00	0.00	-2,160.00	0.00%
0.00	0.00	0.00	0.00%	4070400003 INTEREST INCOME - LEASES	0.00	0.00	0.00	0.00%

Champaign Urbana Mass Transit District Budget Analysis Report

From Fiscal Year: 2024 From Period 6
Thru Fiscal Year: 2024 Thru Period 6

Division: 00 Champaign Urbana Mass Transit District

As of: 12/31/2023

Dec-2023	Budget This Period	Dec-2022	Act/Bgt Var %		Jul-2023 thru Dec-2023			Act/Bgt Var %
					Actual Ytd	Budget Ytd	Last Ytd	
0.00	0.00	0.00	0.00%	4070400004 AMORTIZATION REVENUE	0.00	0.00	0.00	0.00%
5.00	0.00	3,151.55	100.00%	4070800000 OVER OR SHORT	57.25	0.00	3,659.19	100.00%
0.00	0.00	0.00	0.00%	4079800000 GAIN ON FIXED ASSET DISPOSAL	10,720.70	0.00	2,500.00	100.00%
8,333.83	0.00	4,131.81	100.00%	4079900001 OTHER NON-TRANSPORTATION REV	20,986.16	0.00	16,589.35	100.00%
255,426.80	69,750.00	111,687.50	266.20%	4079900099 ** TOTAL NON-TRANSPORTATION RE	1,462,348.94	418,500.00	521,948.49	249.43%
1,100,783.97	785,166.66	939,010.01	40.20%	4079999999 *** TOTAL TRANS & NON-TRANS REV	6,267,312.42	4,710,999.96	5,165,785.76	33.04%
4080000000 ** TAX REVENUE								
975,000.00	875,000.00	816,666.00	11.43%	4080100000 PROPERTY TAX REVENUE	5,850,000.00	5,250,000.00	4,899,996.00	11.43%
0.00	0.00	0.00	0.00%	4080100001 PROPERTY TAX - UNCOLLECTIBLE R	0.00	0.00	0.00	0.00%
64,165.62	20,833.33	109,270.50	208.00%	4080600000 REPLACEMENT TAX REVENUE	204,867.20	124,999.98	322,889.41	63.89%
18,075.00	0.00	0.00	100.00%	4089900001 MISCELLANEOUS PROPERTY TAXES	18,075.00	0.00	6,025.00	100.00%
1,057,240.62	895,833.33	925,936.50	18.02%	4089999999 ** TOTAL TAX REVENUE	6,072,942.20	5,374,999.98	5,228,910.41	12.98%
4110000000 ** STATE GRANTS & REIMBURSEME								
2,556,125.31	2,949,022.92	2,350,000.00	-13.32%	4110100000 OPERATING ASSISTANCE - STATE	15,621,686.40	17,694,137.52	14,565,500.00	-11.71%
53,484.03	0.00	0.00	100.00%	4110100001 OPERATING ASSIST - DEBT SERVICE	53,484.03	0.00	6,078.80	100.00%
0.00	771,583.33	0.00	-100.00%	4111000000 STATE GRANT REVENUE	0.00	4,629,499.98	0.00	-100.00%
0.00	0.00	0.00	0.00%	4111000001 STATE GRANT REVENUE - PASS TH	0.00	0.00	0.00	0.00%
0.00	0.00	0.00	0.00%	4119900000 STATE REIMBURSEMENTS	0.00	0.00	0.00	0.00%
0.00	0.00	0.00	0.00%	4119900001 STATE REIMB - PASS THRU \$	0.00	0.00	0.00	0.00%
2,609,609.34	3,720,606.25	2,350,000.00	-29.86%	4119999999 ** TOTAL STATE GRANTS & REIMB	15,675,170.43	22,323,637.50	14,571,578.80	-29.78%
4130000000 ** FEDERAL GRANTS & REIMBURSE								
0.00	0.00	0.00	0.00%	4130100000 OPERATING ASSISTANCE - FEDERAL	0.00	0.00	0.00	0.00%
1,457,508.86	7,957,666.67	1,624,146.00	-81.68%	4130500000 FEDERAL GRANT REVENUE	10,027,866.63	47,746,000.02	4,307,040.93	-79.00%
0.00	0.00	0.00	0.00%	4130600000 FEDERAL GRANT PASS THRU \$	0.00	0.00	0.00	0.00%
0.00	0.00	0.00	0.00%	4139900000 FEDERAL REIMBURSEMENTS	0.00	0.00	0.00	0.00%
1,457,508.86	7,957,666.67	1,624,146.00	-81.68%	4139999999 ** TOTAL FEDERAL GRANTS & REIM	10,027,866.63	47,746,000.02	4,307,040.93	-79.00%
4150000000 **OTHER AGENCY REVENUES								
0.00	0.00	0.00	0.00%	4150130000 CONTRIBUTED CAPITAL - GOV'T	0.00	0.00	0.00	0.00%
0.00	0.00	0.00	0.00%	4150130010 CONTRIBUTED CAPITAL - NON-GOV'T	0.00	0.00	0.00	0.00%
0.00	0.00	0.00	0.00%	4159999999 ***TOTAL OTHER AGENCY REVENUE	0.00	0.00	0.00	0.00%

Champaign Urbana Mass Transit District Budget Analysis Report

From Fiscal Year: 2024 From Period 6
Thru Fiscal Year: 2024 Thru Period 6

Division: 00 Champaign Urbana Mass Transit District

As of: 12/31/2023

Dec-2023	Budget This Period	Dec-2022	Act/Bgt Var %		Actual Ytd	Jul-2023 thru Dec-2023 Budget Ytd	Last Ytd	Act/Bgt Var %
6,225,142.79	13,359,272.91	5,839,092.51	-53.40%	4999900099 **** TOTAL REVENUE ****	38,043,291.68	80,155,637.46	29,273,315.90	-52.54%

Champaign Urbana Mass Transit District

Budget Analysis Report

From Fiscal Year: 2024 From Period 6
 Thru Fiscal Year: 2024 Thru Period 6

Division: 00 Champaign Urbana Mass Transit District

As of: 12/31/2023

Dec-2023	Budget This Period	Dec-2022	Act/Bgt Var %		Actual Ytd	Jul-2023 thru Dec-2023 Budget Ytd	Last Ytd	Act/Bgt Var %
5000000000 **** EXPENSES ****								
5010000000 ** LABOR								
1,040,968.01	1,083,333.33	900,786.53	-3.91%	5010101000 OPERATORS WAGES	6,225,282.36	6,499,999.98	5,512,583.50	-4.23%
143,035.80	166,666.67	138,498.62	-14.18%	5010204000 MECHANICS WAGES - MAINT	805,023.24	1,000,000.02	768,317.69	-19.50%
93,679.64	108,333.33	85,482.73	-13.53%	5010304000 MAINTENANCE WAGES - MAINT	609,126.61	649,999.98	513,419.39	-6.29%
105,504.22	125,000.00	114,788.53	-15.60%	5010401000 SUPERVISORS SALARIES - OPS	660,439.30	750,000.00	678,561.26	-11.94%
28,581.04	29,166.67	20,939.87	-2.01%	5010404000 SUPERVISORS SALARIES - MAINT	175,131.05	175,000.02	132,889.54	0.07%
68,194.90	91,666.67	74,699.70	-25.61%	5010501000 OVERHEAD SALARIES - OPS	547,576.16	550,000.02	485,514.82	-0.44%
39,733.85	45,416.67	54,787.95	-12.51%	5010504000 OVERHEAD SALARIES - MAINT	232,058.50	272,500.02	279,207.05	-14.84%
155,564.87	166,666.67	195,633.56	-6.66%	5010516000 OVERHEAD SALARIES - G&A	946,022.55	1,000,000.02	935,895.83	-5.40%
23,338.67	22,916.67	20,826.78	1.84%	5010516200 OVERHEAD SALARIES - IT	129,591.05	137,500.02	116,354.93	-5.75%
17,138.01	25,000.00	16,209.22	-31.45%	5010601000 CLERICAL WAGES - OPS	113,290.28	150,000.00	98,370.03	-24.47%
0.00	0.00	0.00	0.00%	5010604000 CLERICAL WAGES - MAINT	0.00	0.00	0.00	0.00%
43,062.40	38,750.00	32,129.91	11.13%	5010616000 CLERICAL WAGES - G&A	246,271.21	232,500.00	207,653.87	5.92%
12,261.05	12,916.67	10,013.14	-5.08%	5010616200 CLERICAL WAGES - IT	68,038.48	77,500.02	65,036.27	-12.21%
13,514.77	17,500.00	15,830.69	-22.77%	5010716200 SECURITY WAGES - IT	70,891.90	105,000.00	91,092.76	-32.48%
-2,746.26	0.00	-836.38	-100.00%	5010801000 LABOR CREDIT - OPS	-24,591.21	0.00	-15,336.49	-100.00%
-4,078.01	0.00	-4,273.60	-100.00%	5010804000 LABOR CREDIT - MAINT	-27,925.31	0.00	-24,218.06	-100.00%
-523.76	0.00	-786.15	-100.00%	5010806000 LABOR CREDIT - G&A	-9,899.54	0.00	-8,642.12	-100.00%
12,829.78	15,000.00	12,799.94	-14.47%	5010816200 MAINTENANCE WAGES - IT	81,631.31	90,000.00	68,463.40	-9.30%
0.00	0.00	0.00	0.00%	5010901000 REDUCED/REASSIGNMNT PAY - OPS	0.00	0.00	0.00	0.00%
0.00	0.00	0.00	0.00%	5010904000 REDUCED/REASSIGNMNT PAY - MAI	0.00	0.00	0.00	0.00%
0.00	0.00	0.00	0.00%	5010916000 REDUCED/REASSIGNMNT PAY - G&A	0.00	0.00	0.00	0.00%
0.00	0.00	0.00	0.00%	5010916200 REDUCED/REASSIGNMNT PAY - IT	0.00	0.00	0.00	0.00%
0.00	0.00	0.00	0.00%	5011001000 MEAL DELIVERY WAGES - OPS (NON-	0.00	0.00	0.00	0.00%
0.00	0.00	0.00	0.00%	5012001000 U OF I COVID ROUTE WAGES	0.00	0.00	0.00	0.00%
0.00	0.00	0.00	0.00%	5013001000 COVID VACCINE INCENTIVE WAGES	0.00	0.00	0.00	0.00%
0.00	0.00	0.00	0.00%	5013016000 COVID TESTING WAGES	0.00	0.00	0.00	0.00%
1,790,058.98	1,948,333.35	1,687,531.04	-8.12%	5019999000 ** TOTAL LABOR	10,847,957.94	11,690,000.10	9,905,163.67	-7.20%
5020000000 ** FRINGE BENEFITS								
107,526.85	112,500.00	99,405.87	-4.42%	5020101000 FICA - OPS	666,881.32	675,000.00	585,538.78	-1.20%
31,965.74	26,250.00	26,284.82	21.77%	5020104000 FICA - MAINT	170,222.01	157,500.00	147,118.80	8.08%
13,477.45	14,166.67	15,213.30	-4.87%	5020116000 FICA - G&A	82,375.03	85,000.02	73,191.90	-3.09%
5,120.39	5,833.33	5,199.04	-12.22%	5020116200 FICA - IT	28,000.06	34,999.98	28,730.87	-20.00%
121,262.74	179,166.67	128,534.10	-32.32%	5020201000 IMRF - OPS	846,861.32	1,075,000.02	871,204.56	-21.22%
29,527.88	41,666.67	32,017.35	-29.13%	5020204000 IMRF - MAINT	192,479.13	250,000.02	199,554.63	-23.01%

Champaign Urbana Mass Transit District

Budget Analysis Report

From Fiscal Year: 2024 From Period 6
 Thru Fiscal Year: 2024 Thru Period 6

Division: 00 Champaign Urbana Mass Transit District

As of: 12/31/2023

Dec-2023	Budget This Period	Dec-2022	Act/Bgt Var %		Jul-2023 thru Dec-2023		Last Ytd	Act/Bgt Var %
					Actual Ytd	Budget Ytd		
14,846.67	20,833.33	16,467.96	-28.74%	5020216000 IMRF - G&A	101,613.93	124,999.98	118,612.59	-18.71%
5,697.38	7,500.00	7,817.38	-24.03%	5020216200 IMRF - IT	32,420.56	45,000.00	40,144.84	-27.95%
355,838.00	325,000.00	318,784.78	9.49%	5020301000 MEDICAL INSURANCE - OPS	2,163,856.77	1,950,000.00	1,823,075.55	10.97%
85,387.00	83,333.33	78,373.14	2.46%	5020304000 MEDICAL INSURANCE - MAINT	512,951.56	499,999.98	443,513.08	2.59%
47,867.00	41,666.67	40,456.90	14.88%	5020316000 MEDICAL INSURANCE - G&A	268,812.00	250,000.02	236,352.40	7.52%
21,750.00	19,583.33	21,600.00	11.06%	5020316200 MEDICAL INSURANCE - IT	121,972.92	117,499.98	116,015.00	3.81%
0.00	0.00	0.00	0.00%	5020401000 DENTAL INSURANCE - OPS	0.00	0.00	0.00	0.00%
0.00	0.00	0.00	0.00%	5020404000 DENTAL INSURANCE - MAINT	0.00	0.00	-9.80	0.00%
0.00	0.00	0.00	0.00%	5020416000 DENTAL INSURANCE - G&A	0.00	0.00	0.00	0.00%
1,617.98	2,083.33	1,727.74	-22.34%	5020501000 LIFE INSURANCE - OPS	10,175.34	12,499.98	9,550.59	-18.60%
510.09	666.67	545.37	-23.49%	5020504000 LIFE INSURANCE - MAINT	3,195.29	4,000.02	3,135.02	-20.12%
228.34	583.33	202.37	-60.86%	5020516000 LIFE INSURANCE - G&A	1,269.10	3,499.98	1,220.59	-63.74%
163.17	166.67	166.60	-2.10%	5020516200 LIFE INSURANCE - IT	825.65	1,000.02	891.80	-17.44%
0.00	0.00	0.00	0.00%	5020601000 OPEB EXPENSE - OPS	0.00	0.00	0.00	0.00%
0.00	0.00	0.00	0.00%	5020604000 OPEB EXPENSE - MAINT	0.00	0.00	0.00	0.00%
0.00	0.00	0.00	0.00%	5020616000 OPEB EXPENSE - G&A	0.00	0.00	0.00	0.00%
0.00	0.00	0.00	0.00%	5020616200 OPEB EXPENSE - IT	0.00	0.00	0.00	0.00%
8,404.10	4,166.67	4,722.89	101.70%	5020701000 UNEMPLOYMENT INSURANCE - OPS	17,012.10	25,000.02	8,034.87	-31.95%
2,389.34	833.33	583.00	186.72%	5020704000 UNEMPLOYMENT INSURANCE - MAIN	3,182.80	4,999.98	1,125.77	-36.34%
1,209.45	250.00	280.00	383.78%	5020716000 UNEMPLOYMENT INSURANCE - G&A	1,722.34	1,500.00	555.00	14.82%
509.38	250.00	120.00	103.75%	5020716200 UNEMPLOYMENT INSURANCE - IT	1,708.40	1,500.00	623.89	13.89%
22,530.00	16,250.00	20,400.86	38.65%	5020801000 WORKERS COMP INSURANCE - OPS	139,220.86	97,500.00	92,136.90	42.79%
4,713.00	8,333.33	4,248.00	-43.44%	5020804000 WORKERS COMP INSURANCE - MAIN	28,277.00	49,999.98	18,326.00	-43.45%
2,709.00	1,666.67	2,504.00	62.54%	5020816000 WORKERS COMP INSURANCE - G&A	16,253.00	10,000.02	9,145.63	62.53%
809.00	1,666.67	486.00	-51.46%	5020816200 WORKERS COMP INSURANCE - IT	4,854.00	10,000.02	2,902.00	-51.46%
45,152.48	17,083.33	21,391.18	164.31%	5021001000 HOLIDAYS - OPS	167,246.39	102,499.98	81,849.19	63.17%
13,727.53	8,333.33	7,467.67	64.73%	5021004000 HOLIDAYS - MAINT	51,732.92	49,999.98	42,918.64	3.47%
0.00	0.00	0.00	0.00%	5021016000 HOLIDAYS - G&A	0.00	0.00	3,134.09	0.00%
5,047.31	833.33	3,239.38	505.68%	5021016200 HOLIDAYS - IT	12,305.27	4,999.98	10,789.74	146.11%
62,001.83	58,333.33	77,775.82	6.29%	5021101000 VACATIONS - OPS	418,461.01	349,999.98	328,065.46	19.56%
28,795.71	15,833.33	20,388.40	81.87%	5021104000 VACATIONS - MAINT	124,154.13	94,999.98	87,309.79	30.69%
0.00	0.00	0.00	0.00%	5021116000 VACATION - G&A	0.00	0.00	0.00	0.00%
1,144.00	2,083.33	3,521.76	-45.09%	5021116200 VACATIONS - IT	4,147.54	12,499.98	13,520.64	-66.82%
3,156.20	5,833.33	3,476.06	-45.89%	5021201000 OTHER PAID ABSENCES - OPS	12,010.13	34,999.98	24,555.54	-65.69%
0.00	1,666.67	104.00	-100.00%	5021204000 OTHER PAID ABSENCES - MAINT	4,766.96	10,000.02	4,845.94	-52.33%
0.00	83.33	0.00	-100.00%	5021216000 OTHER PAID ABSENCES - G&A	0.00	499.98	0.00	-100.00%
0.00	166.67	0.00	-100.00%	5021216200 OTHER PAID ABSENCES - IT	297.04	1,000.02	485.36	-70.30%
1,820.24	5,416.67	5,192.55	-66.40%	5021301000 UNIFORM ALLOWANCES - OPS	28,849.56	32,500.02	21,287.05	-11.23%

Champaign Urbana Mass Transit District Budget Analysis Report

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Thru Fiscal Year: 2024 Thru Period 6

Division: 00 Champaign Urbana Mass Transit District

As of: 12/31/2023

Dec-2023	Budget	Dec-2022	Act/Bgt Var %		Jul-2023 thru Dec-2023			Act/Bgt Var %
	This Period				Actual Ytd	Budget Ytd	Last Ytd	
1,238.88	2,500.00	1,975.29	-50.44%	5021304000 UNIFORM ALLOWANCES - MAINT	10,962.96	15,000.00	13,950.14	-26.91%
33.64	500.00	316.43	-93.27%	5021316200 UNIFORM ALLOWANCES - IT	3,360.87	3,000.00	1,209.29	12.03%
0.00	416.67	0.00	-100.00%	5021401000 OTHER FRINGE BENEFITS - OPS	185.00	2,500.02	800.00	-92.60%
0.00	416.67	0.00	-100.00%	5021404000 OTHER FRINGE BENEFITS - MAINT	2,737.94	2,500.02	632.95	9.52%
860.50	5,000.00	1,081.50	-82.79%	5021416000 OTHER FRINGE BENEFITS - G&A	14,709.00	30,000.00	13,664.10	-50.97%
0.00	83.33	0.00	-100.00%	5021416200 OTHER FRINGE BENEFITS - IT	150.00	499.98	0.00	-70.00%
83,494.12	145,833.33	99,750.05	-42.75%	5021501000 EARNED TIME - OPS	588,436.84	874,999.98	602,095.97	-32.75%
25,444.29	29,166.67	29,231.48	-12.76%	5021504000 EARNED TIME - MAINT	178,551.47	175,000.02	164,120.44	2.03%
1,772.78	3,333.33	3,470.66	-46.82%	5021516200 EARNED TIME - IT	12,238.62	19,999.98	22,438.18	-38.81%
125.00	1,500.00	0.00	-91.67%	5021604000 TOOL ALLOWANCE - MAINT	0.00	9,000.00	0.00	-100.00%
337.08	3,750.00	1,357.36	-91.01%	5021701000 DISABILITY - OPS	28,205.51	22,500.00	17,545.19	25.36%
0.00	416.67	0.00	-100.00%	5021704000 DISABILITY - MAINT	2,844.39	2,500.02	1,669.50	13.77%
0.00	83.33	0.00	-100.00%	5021716200 DISABILITY - IT	0.00	499.98	0.00	-100.00%
0.00	0.00	0.00	0.00%	5021801000 WORKERS COMP - PAYROLL - OPS	602.60	0.00	0.00	100.00%
0.00	0.00	0.00	0.00%	5021804000 WORKERS COMP - PAYROLL - MAINT	0.00	0.00	0.00	0.00%
0.00	0.00	0.00	0.00%	5021816200 WORKERS COMP - PAYROLL - IT	0.00	0.00	0.00	0.00%
0.00	0.00	0.00	0.00%	5021901000 ROTATION BOARD PAY - OPS	0.00	0.00	0.00	0.00%
0.00	0.00	0.00	0.00%	5021904000 ROTATION BOARD PAY - MAINT	0.00	0.00	0.00	0.00%
0.00	0.00	0.00	0.00%	5021916000 ROTATION BOARD PAY - G&A	0.00	0.00	0.00	0.00%
0.00	0.00	0.00	0.00%	5021916200 ROTATION BOARD PAY - IT	0.00	0.00	0.00	0.00%
0.00	17,500.00	0.00	-100.00%	5022001000 EARLY RETIREMENT PLAN - OPS	69,972.00	105,000.00	9,608.06	-33.36%
66,280.00	4,500.00	0.00	> 999.99%	5022004000 EARLY RETIREMENT PLAN - MAINT	66,280.00	27,000.00	0.00	145.48%
0.00	2,083.33	0.00	-100.00%	5022016000 EARLY RETIREMENT PLAN - G&A	0.00	12,499.98	0.00	-100.00%
0.00	0.00	0.00	0.00%	5022016200 EARLY RETIREMENT PLAN - IT	0.00	0.00	0.00	0.00%
0.00	0.00	0.00	0.00%	5023001000 "SICK BANK" EXPENSES - OPS	0.00	0.00	0.00	0.00%
0.00	0.00	0.00	0.00%	5023004000 "SICK BANK" EXPENSES - MAINT	0.00	0.00	0.00	0.00%
0.00	0.00	0.00	0.00%	5023016000 "SICK BANK" EXPENSES - G&A	0.00	0.00	0.00	0.00%
0.00	0.00	0.00	0.00%	5023016200 "SICK BANK" EXPENSES - IT	0.00	0.00	0.00	0.00%
1,226,491.54	1,247,166.65	1,105,881.06	-1.66%	5029999900 ** TOTAL FRINGE BENEFITS	7,219,350.64	7,482,999.90	6,297,186.52	-3.52%
5030000000 ** SERVICES								
14,929.63	62,500.00	13,530.98	-76.11%	5030316000 PROFESSIONAL SERVICES - G&A	215,822.47	375,000.00	252,896.35	-42.45%
0.00	208.33	574.82	-100.00%	5030316200 PROFESSIONAL SERVICES - IT	3,908.81	1,249.98	4,362.53	212.71%
0.00	833.33	0.00	-100.00%	5030316300 PROFESSIONAL SERVICES - IT - NON	0.00	4,999.98	0.00	-100.00%
9,500.00	12,500.00	6,500.00	-24.00%	5030316400 PROFESSIONAL SERVICES - G&A - N	46,000.00	75,000.00	50,088.00	-38.67%
0.00	0.00	0.00	0.00%	5030404000 TEMPORARY HELP - MAINT	0.00	0.00	0.00	0.00%
0.00	0.00	0.00	0.00%	5030416000 TEMPORARY HELP - G&A	0.00	0.00	0.00	0.00%
8,027.60	6,666.67	2,469.11	20.41%	5030501000 CONTRACT MAINTENANCE - OPS	46,276.62	40,000.02	12,995.14	15.69%

Champaign Urbana Mass Transit District Budget Analysis Report

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Division: 00 Champaign Urbana Mass Transit District

As of: 12/31/2023

Dec-2023	Budget		Act/Bgt Var %		Jul-2023 thru Dec-2023			Act/Bgt Var %
	Dec-2022	This Period			Actual Ytd	Budget Ytd	Last Ytd	
20,035.81	14,166.67	15,901.33	41.43%	5030504000 CONTRACT MAINTENANCE - MAINT	170,590.19	85,000.02	74,401.86	100.69%
81,585.43	70,833.33	60,842.86	15.18%	5030516000 CONTRACT MAINTENANCE - G&A	478,118.85	424,999.98	297,902.60	12.50%
1,673.71	3,750.00	616.92	-55.37%	5030516200 CONTRACT MAINTENANCE - IT	8,501.29	22,500.00	5,092.66	-62.22%
0.00	0.00	0.00	0.00%	5030516300 CONTRACT MAINTENANCE - IT - NON	156.15	0.00	154.22	100.00%
0.00	0.00	0.00	0.00%	5030599999 CONTRACT MAINT - GASB 96 CONTR	0.00	0.00	0.00	0.00%
0.00	0.00	0.00	0.00%	5030604000 CUSTODIAL SERVICES - MAINT	0.00	0.00	0.00	0.00%
57.42	3,750.00	0.00	-98.47%	5030801000 PRINTING SERVICES - OPS	32,092.32	22,500.00	24,480.42	42.63%
0.00	83.33	0.00	-100.00%	5030804000 PRINTING SERVICES - MAINT	51.40	499.98	0.00	-89.72%
0.00	416.67	0.00	-100.00%	5030816000 PRINTING SERVICES - G&A	479.73	2,500.02	520.00	-80.81%
0.00	83.33	0.00	-100.00%	5030816200 PRINTING SERVICES - IT	1,032.50	499.98	0.00	106.51%
0.00	0.00	0.00	0.00%	5030816300 PRINTING SERVICES - IT - NON-REIM	0.00	0.00	0.00	0.00%
0.00	4,166.67	1,393.00	-100.00%	5031216000 CABS	0.00	25,000.02	12,540.00	-100.00%
5,848.57	5,416.67	2,487.47	7.97%	5039901000 OTHER SERVICES - OPS	42,374.67	32,500.02	34,040.29	30.38%
1,364.74	1,250.00	185.00	9.18%	5039904000 OTHER SERVICES - MAINT	4,582.15	7,500.00	4,076.06	-38.90%
1,164.20	6,250.00	908.50	-81.37%	5039916000 OTHER SERVICES - G&A	2,732.46	37,500.00	18,164.02	-92.71%
0.00	333.33	0.00	-100.00%	5039916200 OTHER SERVICES - IT	1,050.98	1,999.98	307.30	-47.45%
0.00	0.00	0.00	0.00%	5039916300 OTHER SERVICES - IT - NON-REIMB	0.00	0.00	0.00	0.00%
0.00	0.00	0.00	0.00%	5039916400 OTHER SERVICES - G&A - NON-REIM	0.00	0.00	0.00	0.00%
144,187.11	193,208.33	105,409.99	-25.37%	5039999900 ** TOTAL SERVICES	1,053,770.59	1,159,249.98	792,021.45	-9.10%
5040000000 ** MATERIALS & SUPPLIES CONSUM								
127,466.98	229,166.67	141,186.12	-44.38%	5040101000 FUEL & LUBRICANTS - OPS	887,980.82	1,375,000.02	1,114,380.35	-35.42%
11,162.90	18,750.00	16,014.21	-40.46%	5040104000 FUEL & LUBRICANTS - MAINT	104,287.13	112,500.00	112,575.07	-7.30%
14,439.63	14,166.67	12,456.10	1.93%	5040201000 TIRES & TUBES - OPS - MB DO	86,181.94	85,000.02	77,634.77	1.39%
1,900.05	1,250.00	1,190.07	52.00%	5040204000 TIRES & TUBES - MAINT - DR DO	7,179.65	7,500.00	6,434.54	-4.27%
3,145.61	0.00	0.00	100.00%	5040206000 TIRES & TUBES - NON-REVENUE VEH	5,175.13	0.00	0.00	100.00%
0.00	4,166.67	99.49	-100.00%	5040304000 GARAGE EQUIPMENT REPAIRS - MAI	61,526.93	25,000.02	8,129.79	146.11%
33,377.93	18,750.00	30,995.74	78.02%	5040404000 BLDG & GROUND REPAIRS - MAINT -	148,722.88	112,500.00	130,970.14	32.20%
10,846.05	4,583.33	6,920.75	136.64%	5040404001 BLDG & GROUND REPAIRS - MAINT -	62,124.53	27,499.98	15,668.37	125.91%
1,195.87	166.67	0.00	617.51%	5040404002 BLDG & GROUND REPAIRS - MAINT -	4,981.66	1,000.02	0.00	398.16%
0.00	250.00	0.00	-100.00%	5040404003 BLDG & GROUND REPAIRS - MAINT -	228.92	1,500.00	0.00	-84.74%
15.25	83.33	0.00	-81.70%	5040404004 BLDG & GROUND REPAIRS - MAINT -	2,183.49	499.98	0.00	336.72%
2,803.76	10,833.33	8,603.42	-74.12%	5040416200 BLDG & GROUND REPAIRS - IT	45,965.13	64,999.98	40,469.14	-29.28%
545.61	1,666.67	1,995.00	-67.26%	5040416300 BLDG & GROUND REPAIRS - IT - NON	5,607.91	10,000.02	13,260.42	-43.92%
-568.00	416.67	0.00	-236.32%	5040416400 BLDG & GROUND REPAIRS - G&A - N	1.05	2,500.02	0.00	-99.96%
0.00	0.00	0.00	0.00%	5040500001 REVENUE VEHICLE REPAIRS - CORE	0.00	0.00	774.96	0.00%
164,089.88	183,333.33	107,372.13	-10.50%	5040504000 REVENUE VEHICLE REPAIRS	816,237.89	1,099,999.98	781,030.30	-25.80%
3,861.70	2,500.00	8,267.27	54.47%	5040604000 NON-REVENUE VEHICLE REPAIRS	15,898.34	15,000.00	54,451.58	5.99%

Champaign Urbana Mass Transit District

Budget Analysis Report

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	Dec-2022	This Period			Actual Ytd	Budget Ytd	Last Ytd	
6,739.74	10,416.67	10,033.78	-35.30%	5040704000 SERVICE SUPPLIES - MAINT	37,554.58	62,500.02	49,773.79	-39.91%
2,518.23	2,500.00	2,144.12	0.73%	5040716200 SERVICE SUPPLIES - IT	13,065.34	15,000.00	13,361.24	-12.90%
1,902.63	3,750.00	910.22	-49.26%	5040801000 OFFICE SUPPLIES - OPS	19,423.97	22,500.00	12,499.44	-13.67%
412.22	1,416.67	243.96	-70.90%	5040804000 OFFICE SUPPLIES - MAINT	8,403.02	8,500.02	7,693.21	-1.14%
552.46	1,333.33	59.15	-58.57%	5040816000 OFFICE SUPPLIES - G&A	11,885.06	7,999.98	4,032.38	48.56%
982.28	416.67	151.21	135.75%	5040816200 OFFICE SUPPLIES - IT	2,136.04	2,500.02	817.04	-14.56%
2,203.43	1,666.67	352.97	32.21%	5040901000 COMPUTER & SERVER - MISC EXP'S -	11,104.45	10,000.02	1,342.73	11.04%
4,406.86	1,666.67	501.00	164.41%	5040904000 COMPUTER & SERVER - MISC EXP'S -	10,760.06	10,000.02	625.21	7.60%
17,332.74	10,416.67	5,099.19	66.39%	5040916000 COMPUTER & SERVER - MISC EXP'S -	87,882.84	62,500.02	115,961.95	40.61%
0.00	416.67	0.00	-100.00%	5040916200 COMPUTER & SERVER - MISC EXP'S -	2,875.60	2,500.02	0.00	15.02%
537.32	833.33	50.60	-35.52%	5041001000 SAFETY & TRAINING - OPS	6,109.90	4,999.98	1,890.48	22.20%
0.00	833.33	224.96	-100.00%	5041004000 SAFETY & TRAINING - MAINT	97.18	4,999.98	2,191.61	-98.06%
303.00	8,333.33	16,929.93	-96.36%	5041104000 PASSENGER SHELTER REPAIRS	45,527.59	49,999.98	48,310.39	-8.94%
0.00	833.33	0.00	-100.00%	5041201000 SMALL TOOLS & EQUIP - OPS	14,702.89	4,999.98	329.13	194.06%
2,865.69	5,416.67	0.00	-47.09%	5041204000 SMALL TOOLS & EQUIP - MAINT	26,701.10	32,500.02	9,973.40	-17.84%
298.28	6,250.00	0.00	-95.23%	5041216000 SMALL TOOLS & EQUIP - G&A	14,182.41	37,500.00	0.00	-62.18%
0.00	833.33	453.20	-100.00%	5041216200 SMALL TOOLS & EQUIP - IT	6,661.33	4,999.98	621.85	33.23%
0.00	0.00	125.94	0.00%	5041216300 SMALL TOOLS & EQUIP - IT - NON-RE	0.00	0.00	125.94	0.00%
0.00	0.00	0.00	0.00%	5041216400 SMALL TOOLS & EQUIP - G&A - NON-	0.00	0.00	0.00	0.00%
0.00	166.67	0.00	-100.00%	5041304000 FAREBOX REPAIRS	0.00	1,000.02	0.00	-100.00%
5,504.17	6,250.00	2,711.38	-11.93%	5041404000 CAD/AVL,CAMERA,RADIO REPAIRS -	45,933.73	37,500.00	47,133.91	22.49%
13,234.00	1,666.67	1,669.23	694.04%	5041504000 ADA VEHICLE REPAIRS - MAINT	56,820.63	10,000.02	22,599.28	468.21%
434,076.27	555,500.02	376,761.14	-21.86%	5049999900 ** TOTAL MATERIAL & SUPPLIES	2,676,111.12	3,333,000.12	2,695,062.41	-19.71%
5050000000 **UTILITIES								
68,614.45	108,333.33	97,819.13	-36.66%	5050216000 ** UTILITIES - G&A	313,624.14	649,999.98	447,596.79	-51.75%
11,505.62	14,583.33	8,884.99	-21.10%	5050216200 ** UTILITIES - IT	65,588.63	87,499.98	82,030.44	-25.04%
4,907.03	6,666.67	1,313.12	-26.39%	5050216300 ** UTILITIES - IT - NON-REIMB	32,396.80	40,000.02	36,776.18	-19.01%
5,137.97	6,250.00	5,997.56	-17.79%	5050216400 ** UTILITIES - G&A - NON-REIMB	40,613.80	37,500.00	21,383.13	8.30%
90,165.07	135,833.33	114,014.80	-33.62%	5059999900 **TOTAL UTILITIES	452,223.37	814,999.98	587,786.54	-44.51%
5060000000 ** CASUALTY & LIABILITY COSTS								
14,449.49	8,750.00	7,984.86	65.14%	5060104000 PHYSICAL DAMAGE PREMIUMS - MAI	86,696.94	52,500.00	48,232.16	65.14%
0.00	0.00	0.00	0.00%	5060116200 PHYSICAL DAMAGE PREMIUMS - IT	0.00	0.00	0.00	0.00%
-1,866.08	-3,333.33	-12,585.26	-44.02%	5060204000 PHYSICAL DAMAGE RECOVERIES - M	-12,017.58	-19,999.98	-26,441.08	-39.91%
47,333.01	50,000.00	40,639.37	-5.33%	5060316000 PL & PD INSURANCE PREMIUMS - G&	285,092.06	300,000.00	243,836.22	-4.97%
0.00	0.00	0.00	0.00%	5060316200 PL & PD INSURANCE PREMIUMS - IT	0.00	0.00	0.00	0.00%
39,269.18	50,000.00	28,981.08	-21.46%	5060416000 UNINSURED PL & PD PAYOUTS - G&A	235,857.42	300,000.00	175,545.75	-21.38%

Champaign Urbana Mass Transit District

Budget Analysis Report

From Fiscal Year: 2024 From Period 6
 Thru Fiscal Year: 2024 Thru Period 6

Division: 00 Champaign Urbana Mass Transit District

As of: 12/31/2023

Dec-2023	Budget		Act/Bgt Var %		Jul-2023 thru Dec-2023			Act/Bgt Var %
	Dec-2023	This Period			Dec-2022	Actual Ytd	Budget Ytd	
4,459.41	4,583.33	3,766.98	-2.70%	5060816000 PREMIUMS-OTHER COPORATE INS.	26,887.46	27,499.98	23,654.88	-2.23%
103,645.01	110,000.00	68,787.03	-5.78%	5069999900 ** TOTAL CASUALTY & LIABILITY	622,516.30	660,000.00	464,827.93	-5.68%
5070000000 ** TAXES								
0.00	83.33	0.00	-100.00%	5070316000 PROPERTY TAXES	0.00	499.98	0.00	-100.00%
312.50	83.33	312.50	275.02%	5070316400 PROPERTY TAXES - NON-REIMB	1,875.00	499.98	1,875.00	275.02%
0.00	250.00	0.00	-100.00%	5070401000 VEHICLE LICENSING FEES - OPS	173.00	1,500.00	23.00	-88.47%
0.00	0.00	0.00	0.00%	5070416000 VEHICLE LICENSING FEES - G&A	0.00	0.00	0.00	0.00%
2,487.74	3,333.33	1,881.75	-25.37%	5070501000 FUEL TAX	16,182.22	19,999.98	13,552.97	-19.09%
2,800.24	3,749.99	2,194.25	-25.33%	5079999900 ** TOTAL TAXES	18,230.22	22,499.94	15,450.97	-18.98%
5080100000 ** PURCHASED TRANSPORTATION								
0.00	0.00	0.00	0.00%	5080116000 CABS (Closed - See GL 5031216000)	0.00	0.00	0.00	0.00%
80,861.83	78,333.33	76,805.83	3.23%	5080216000 ADA CONTRACTS	485,170.98	469,999.98	460,837.98	3.23%
80,861.83	78,333.33	76,805.83	3.23%	5089999900 **TOTAL PURCHASED TRANSPORTA	485,170.98	469,999.98	460,837.98	3.23%
5090000000 ** MISCELLANEOUS EXPENSES								
10,745.15	10,416.67	14,791.62	3.15%	5090116000 DUES & SUBSCRIPTIONS - G&A	66,681.13	62,500.02	52,665.85	6.69%
16,986.58	11,666.67	19,392.98	45.60%	5090216000 TRAVEL & MEETINGS - G&A	56,070.20	70,000.02	72,694.05	-19.90%
0.00	0.00	0.00	0.00%	5090716000 BAD DEBT EXPENSE	0.00	0.00	0.00	0.00%
10,744.72	17,500.00	7,246.86	-38.60%	5090816000 ADVERTISING EXPENSES - G&A	152,867.64	105,000.00	87,398.72	45.59%
0.00	0.00	0.00	0.00%	5090816200 ADVERTISING EXPENSES - IT	0.00	0.00	0.00	0.00%
0.00	750.00	0.00	-100.00%	5090916000 TRUSTEE COMPENSATION	1,300.00	4,500.00	3,800.00	-71.11%
751.06	583.33	151.11	28.75%	5091016000 POSTAGE	1,608.12	3,499.98	2,967.09	-54.05%
0.00	0.00	0.00	0.00%	5091516000 LOSS/DISPOSAL FIXED ASSETS	0.00	0.00	0.00	0.00%
3,048.00	8,333.33	1,324.00	-63.42%	5091616000 ADVERTISING SERVICES EXPENSE	84,223.50	49,999.98	33,631.00	68.45%
0.00	0.00	0.00	0.00%	5091716000 SUBSTANCE ABUSE PROGRAM	0.00	0.00	0.00	0.00%
1,238.07	1,666.67	1,094.18	-25.72%	5099901000 OTHER MISC EXPENSES - OPS	4,458.65	10,000.02	2,196.74	-55.41%
3,173.79	1,916.67	2,779.34	65.59%	5099904000 OTHER MISC EXPENSES - MAINT	15,976.04	11,500.02	9,962.16	38.92%
5,720.14	8,333.33	5,518.67	-31.36%	5099916000 OTHER MISC EXPENSES - G&A	26,791.64	49,999.98	27,233.12	-46.42%
872.36	1,416.67	89.00	-38.42%	5099916200 OTHER MISC EXPENSES - IT	6,527.08	8,500.02	7,355.38	-23.21%
0.00	83.33	0.00	-100.00%	5099916300 OTHER MISC EXPENSES - IT - NON-R	0.00	499.98	0.00	-100.00%
-26.44	4,166.67	3,265.50	-100.63%	5099916400 OTHER MISC EXPENSES - G&A - NON	5,098.53	25,000.02	20,933.52	-79.61%
0.00	0.00	64.94	0.00%	5099926000 UNALLOCATED EXPENSES	0.00	0.00	2,433.24	0.00%

Champaign Urbana Mass Transit District Budget Analysis Report

From Fiscal Year: 2024 From Period 6
Thru Fiscal Year: 2024 Thru Period 6

Division: 00 Champaign Urbana Mass Transit District

As of: 12/31/2023

Dec-2023	Budget This Period	Dec-2022	Act/Bgt Var %		Jul-2023 thru Dec-2023			Act/Bgt Var %
					Actual Ytd	Budget Ytd	Last Ytd	
53,253.43	66,833.34	55,718.20	-20.32%	5099999900 ** TOTAL MISCELLANEOUS EXPENS	421,602.53	401,000.04	323,270.87	5.14%
				5110000000 ** INTEREST EXPENSES				
0.00	0.00	0.00	0.00%	5110116000 INTEREST - LONG-TERM DEBTS	0.00	0.00	0.00	0.00%
133.93	4,166.67	109.37	-96.79%	5110216000 INTEREST - SHORT-TERM DEBTS	8,601.33	25,000.02	557.80	-65.59%
0.00	0.00	0.00	0.00%	5110316000 INTEREST EXPENSE - LEASE & SBIT	0.00	0.00	0.00	0.00%
133.93	4,166.67	109.37	-96.79%	5119999900 ** TOTAL INTEREST	8,601.33	25,000.02	557.80	-65.59%
				5120000000 ** LEASE & RENTALS				
22,710.57	12,500.00	15,565.73	81.68%	5120401000 PASSENGER REVENUE VEHICLES -	125,793.20	75,000.00	59,516.67	67.72%
3,325.38	1,250.00	706.04	166.03%	5120516000 SERVICE VEHICLE LEASES	20,658.32	7,500.00	4,236.24	175.44%
0.00	4,166.67	0.00	-100.00%	5120704000 GARAGE EQUIPMENT LEASES - MAIN	0.00	25,000.02	0.00	-100.00%
0.00	0.00	0.00	0.00%	5120901000 RADIO EQUIPMENT LEASES - OPS	0.00	0.00	0.00	0.00%
12,638.93	12,500.00	12,638.93	1.11%	5121216000 G&A FACILITIES LEASES	75,833.58	75,000.00	78,746.97	1.11%
85.34	14,583.33	83.30	-99.41%	5121301000 MISC LEASES - OPS	512.04	87,499.98	2,378.69	-99.41%
20,247.21	19,583.33	17,678.89	3.39%	5121304000 MISC LEASES - MAINT	118,919.44	117,499.98	102,158.21	1.21%
1,365.50	2,500.00	1,332.77	-45.38%	5121316000 MISC LEASES - G&A	8,193.00	15,000.00	7,996.62	-45.38%
68.28	1,250.00	66.63	-94.54%	5121316200 MISC LEASES - IT	409.68	7,500.00	399.78	-94.54%
0.00	0.00	0.00	0.00%	5121316300 MISC LEASES - IT - NON-REIMB	0.00	0.00	0.00	0.00%
0.00	83.33	0.00	-100.00%	5121316400 MISC LEASES - G&A - NON-REIMB	0.00	499.98	2,100.00	-100.00%
0.00	0.00	0.00	0.00%	5121399999 LEASES - GASB 87 CONTRA	0.00	0.00	0.00	0.00%
60,441.21	68,416.66	48,072.29	-11.66%	5129999900 ** TOTAL LEASE & RENTALS	350,319.26	410,499.96	257,533.18	-14.66%
				5130000000 ** DEPRECIATION				
27,506.47	0.00	23,532.21	100.00%	5130201000 PASSENGER SHELTER DEPRECIATIO	141,815.37	0.00	141,193.26	100.00%
383,314.78	0.00	475,655.87	100.00%	5130401000 REVENUE VEHICLE DEPRECIATION	2,347,269.28	0.00	2,853,935.22	100.00%
4,262.13	0.00	7,039.01	100.00%	5130516000 SERVICE VEHICLE DEPRECIATION	34,405.63	0.00	42,234.06	100.00%
5,904.14	0.00	5,904.04	100.00%	5130704000 GARAGE EQUIP DEPRECIATION	35,424.34	0.00	35,424.24	100.00%
8,819.50	0.00	926.67	100.00%	5130901000 REVENUE VEHICLE RADIO EQUIP DE	16,167.00	0.00	5,560.02	100.00%
24,928.38	0.00	6,328.79	100.00%	5131016000 COMPUTER EQUIP DEPRECIATION	56,572.28	0.00	37,972.74	100.00%
0.00	0.00	0.00	0.00%	5131116000 REVENUE COLLECTION EQUIP DEPR	0.00	0.00	0.00	0.00%
519,533.32	0.00	139,872.23	100.00%	5131216000 G&A FACILITIES DEPRECIATION	1,190,108.37	0.00	839,233.38	100.00%
16,034.46	0.00	3,121.70	100.00%	5131316000 G&A SYSTEM DEVELOPMENT DEPR	31,642.96	0.00	18,730.20	100.00%
253.56	0.00	253.57	100.00%	5131416000 MISCELLANEOUS EQUIP DEPR	1,521.41	0.00	1,521.42	100.00%
0.00	0.00	0.00	0.00%	5131516000 OFFICE EQUIP DEPRECIATION	0.00	0.00	0.00	0.00%
0.00	0.00	0.00	0.00%	5132016000 AMORTIZATION EXPENSE - LEASES	0.00	0.00	0.00	0.00%
0.00	0.00	0.00	0.00%	5132116000 AMORTIZATION EXPENSE - SUBSCRI	0.00	0.00	0.00	0.00%

Champaign Urbana Mass Transit District Budget Analysis Report

From Fiscal Year: 2024 From Period 6
Thru Fiscal Year: 2024 Thru Period 6

Division: 00 Champaign Urbana Mass Transit District

As of: 12/31/2023

Dec-2023	Budget This Period	Dec-2022	Act/Bgt Var %		Actual Ytd	Jul-2023 thru Dec-2023 Budget Ytd	Last Ytd	Act/Bgt Var %
990,556.74	0.00	662,634.09	100.00%	5139999900 ** TOTAL DEPRECIATION	3,854,926.64	0.00	3,975,804.54	100.00%
0.00	0.00	0.00	0.00%	5170116000 DEBT SERVICE ON EQUIPMENT & FA	0.00	0.00	0.00	0.00%
4,976,671.36	4,411,541.67	4,303,919.09	12.81%	5999990000 **** TOTAL EXPENSES ****	28,010,780.92	26,469,250.02	25,775,503.86	5.82%
1,248,471.43	8,947,731.24	1,535,173.42	-86.05%	5999999800 NET SURPLUS (DEFICIT)	10,032,510.76	53,686,387.44	3,497,812.04	-81.31%

Champaign Urbana Mass Transit District Comparative History Report

From Fiscal Year: 2024 Period 5
Thru Fiscal Year: 2024 Period 5

Division: 00 Champaign Urbana Mass Transit District

As of: 11/30/2023

Nov-2023	Nov-2022	Variance	Var/Last Var %		Jul-2023 Nov-2023	Jul-2022 Nov-2022	Variance	Var/Last Var %
4000000000 **** R E V E N U E ****								
4000000099 ** TRANSPORTATION REVENUE								
4010000000 * PASSENGER FARES								
31,576.34	28,905.20	2,671.14	9.24%	4010100000 FULL ADULT FARES	157,191.43	148,996.19	8,195.24	5.50%
331.00	322.00	9.00	2.80%	4010300000 STUDENT FARES	2,255.00	2,279.00	-24.00	-1.05%
-280.00	-35.00	-245.00	700.00%	4010700000 FARE REFUNDS	-975.00	-615.00	-360.00	58.54%
11,800.00	8,816.00	2,984.00	33.85%	4010800000 ANNUAL PASS REVENUE	58,829.00	49,007.00	9,822.00	20.04%
0.00	641.00	-641.00	-100.00%	4011000000 HALF FARE CAB	0.00	5,573.50	-5,573.50	-100.00%
5,571.00	3,948.00	1,623.00	41.11%	4011100000 ADA TICKETS & FARES	26,467.50	20,362.00	6,105.50	29.98%
48,998.34	42,597.20	6,401.14	15.03%	4019900099 * TOTAL PASSENGER FARES	243,767.93	225,602.69	18,165.24	8.05%
4020000000 * SPECIAL TRANSIT & SCHOOL FARE								
655,562.35	640,120.00	15,442.35	2.41%	4020300000 U OF I CAMPUS SERVICE	3,100,032.15	3,027,010.00	73,022.15	2.41%
28,301.67	26,882.17	1,419.50	5.28%	4020500000 ADA - U I & DSC CONTRACTS	141,508.35	134,410.85	7,097.50	5.28%
84,718.56	81,855.56	2,863.00	3.50%	4030100000 SCHOOL SERVICE FARES	254,182.68	245,806.68	8,376.00	3.41%
768,582.58	748,857.73	19,724.85	2.63%	4039999999 * TOTAL SPECIAL TRANSIT & SCHOO	3,495,723.18	3,407,227.53	88,495.65	2.60%
4060000000 *AUXILIARY TRANSPORTATION REVE								
1,288.46	1,929.63	-641.17	-33.23%	4060100000 I.T. COMMISSIONS	7,343.61	9,447.29	-2,103.68	-22.27%
34,824.22	36,704.25	-1,880.03	-5.12%	4060300000 ADVERTISING REVENUE	212,771.59	174,237.25	38,534.34	22.12%
36,112.68	38,633.88	-2,521.20	-6.53%	4069900098 *TOTAL AUXILIARY TRANSPORTATIO	220,115.20	183,684.54	36,430.66	19.83%
853,693.60	830,088.81	23,604.79	2.84%	4069900099 ** TOTAL TRANSPORTATION REVEN	3,959,606.31	3,816,514.76	143,091.55	3.75%
4070000000 ** NON-TRANSPORTATION REVENUE								
1,376.88	1,279.38	97.50	7.62%	4070100000 SALE OF MAINTENANCE SERVICES	10,815.82	7,727.70	3,088.12	39.96%
0.00	0.00	0.00	0.00%	4070200000 RENTAL OF REVENUE VEHICLES	0.00	0.00	0.00	0.00%
35,583.42	35,734.06	-150.64	-0.42%	4070300000 BUILDING RENTAL - IL TERMINAL	190,845.04	190,931.62	-86.58	-0.05%
22,142.57	17,924.38	4,218.19	23.53%	4070300002 BUILDING RENTAL - 803 & 1101	108,458.43	89,646.90	18,811.53	20.98%
0.00	0.00	0.00	0.00%	4070399999 BUILDING RENTAL - GASB 87 CONTR	0.00	0.00	0.00	0.00%
173,973.04	39,128.45	134,844.59	344.62%	4070400000 INVESTMENT INCOME	873,377.57	108,649.59	764,727.98	703.85%
0.00	829.41	-829.41	-100.00%	4070400002 +/- FAIR VALUE OF INVESTMENT	0.00	-2,160.00	2,160.00	-100.00%
0.00	0.00	0.00	0.00%	4070400003 INTEREST INCOME - LEASES	0.00	0.00	0.00	0.00%

Champaign Urbana Mass Transit District Comparative History Report

From Fiscal Year: 2024 Period 5
Thru Fiscal Year: 2024 Period 5

Division: 00 Champaign Urbana Mass Transit District

As of: 11/30/2023

Nov-2023	Nov-2022	Variance	Var/Last Var %		Jul-2023 Nov-2023	Jul-2022 Nov-2022	Variance	Var/Last Var %
0.00	0.00	0.00	0.00%	4070400004 AMORTIZATION REVENUE	0.00	0.00	0.00	0.00%
25.25	67.45	-42.20	-62.56%	4070800000 OVER OR SHORT	52.25	507.64	-455.39	-89.71%
0.00	0.00	0.00	0.00%	4079800000 GAIN ON FIXED ASSET DISPOSAL	10,720.70	2,500.00	8,220.70	328.83%
2,194.58	1,423.65	770.93	54.15%	4079900001 OTHER NON-TRANSPORTATION REV	12,652.33	12,457.54	194.79	1.56%
235,295.74	96,386.78	138,908.96	144.12%	4079900099 ** TOTAL NON-TRANSPORTATION RE	1,206,922.14	410,260.99	796,661.15	194.18%
1,088,989.34	926,475.59	162,513.75	17.54%	4079999999 *** TOTAL TRANS & NON-TRANS REV	5,166,528.45	4,226,775.75	939,752.70	22.23%
				4080000000 ** TAX REVENUE				
1,608,336.00	816,666.00	791,670.00	96.94%	4080100000 PROPERTY TAX REVENUE	4,875,000.00	4,083,330.00	791,670.00	19.39%
0.00	0.00	0.00	0.00%	4080100001 PROPERTY TAX - UNCOLLECTIBLE R	0.00	0.00	0.00	0.00%
29,017.09	49,535.28	-20,518.19	-41.42%	4080600000 REPLACEMENT TAX REVENUE	140,701.58	213,618.91	-72,917.33	-34.13%
0.00	0.00	0.00	0.00%	4089900001 MISCELLANEOUS PROPERTY TAXES	0.00	6,025.00	-6,025.00	-100.00%
1,637,353.09	866,201.28	771,151.81	89.03%	4089999999 ** TOTAL TAX REVENUE	5,015,701.58	4,302,973.91	712,727.67	16.56%
				4110000000 ** STATE GRANTS & REIMBURSEME				
2,779,561.09	2,750,000.00	29,561.09	1.07%	4110100000 OPERATING ASSISTANCE - STATE	13,065,561.09	12,215,500.00	850,061.09	6.96%
0.00	0.00	0.00	0.00%	4110100001 OPERATING ASSIST - DEBT SERVICE	0.00	6,078.80	-6,078.80	-100.00%
0.00	0.00	0.00	0.00%	4111000000 STATE GRANT REVENUE	0.00	0.00	0.00	0.00%
0.00	0.00	0.00	0.00%	4111000001 STATE GRANT REVENUE - PASS TH	0.00	0.00	0.00	0.00%
0.00	0.00	0.00	0.00%	4119900000 STATE REIMBURSEMENTS	0.00	0.00	0.00	0.00%
0.00	0.00	0.00	0.00%	4119900001 STATE REIMB - PASS THRU \$	0.00	0.00	0.00	0.00%
2,779,561.09	2,750,000.00	29,561.09	1.07%	4119999999 ** TOTAL STATE GRANTS & REIMB	13,065,561.09	12,221,578.80	843,982.29	6.91%
				4130000000 ** FEDERAL GRANTS & REIMBURSE				
0.00	0.00	0.00	0.00%	4130100000 OPERATING ASSISTANCE - FEDERAL	0.00	0.00	0.00	0.00%
1,002,141.05	536,544.00	465,597.05	86.78%	4130500000 FEDERAL GRANT REVENUE	8,570,357.77	2,682,894.93	5,887,462.84	219.44%
0.00	0.00	0.00	0.00%	4130600000 FEDERAL GRANT PASS THRU \$	0.00	0.00	0.00	0.00%
0.00	0.00	0.00	0.00%	4139900000 FEDERAL REIMBURSEMENTS	0.00	0.00	0.00	0.00%
1,002,141.05	536,544.00	465,597.05	86.78%	4139999999 ** TOTAL FEDERAL GRANTS & REIM	8,570,357.77	2,682,894.93	5,887,462.84	219.44%
				4150000000 **OTHER AGENCY REVENUES				
0.00	0.00	0.00	0.00%	4150130000 CONTRIBUTED CAPITAL - GOV'T	0.00	0.00	0.00	0.00%
0.00	0.00	0.00	0.00%	4150130010 CONTRIBUTED CAPITAL - NON-GOV'T	0.00	0.00	0.00	0.00%

Champaign Urbana Mass Transit District Comparative History Report

From Fiscal Year: 2024 Period 5
Thru Fiscal Year: 2024 Period 5

Division: 00 Champaign Urbana Mass Transit District

As of: 11/30/2023

Nov-2023	Nov-2022	Variance	Var/Last Var %		Jul-2023 Nov-2023	Jul-2022 Nov-2022	Variance	Var/Last Var %
0.00	0.00	0.00	0.00%	4159999999 ***TOTAL OTHER AGENCY REVENUE	0.00	0.00	0.00	0.00%
6,508,044.57	5,079,220.87	1,428,823.70	28.13%	4999900099 **** TOTAL REVENUE ****	31,818,148.89	23,434,223.39	8,383,925.50	35.78%

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Nov-2023	Nov-2022	Variance	Var/Last Var %		Jul-2023 Nov-2023	Jul-2022 Nov-2022	Variance	Var/Last Var %
5000000000 **** EXPENSES ***								
5010000000 ** LABOR								
1,118,483.43	938,292.64	180,190.79	19.20%	5010101000 OPERATORS WAGES	5,184,314.35	4,611,796.97	572,517.38	12.41%
137,731.10	117,162.95	20,568.15	17.56%	5010204000 MECHANICS WAGES - MAINT	661,987.44	629,819.07	32,168.37	5.11%
94,007.04	98,715.39	-4,708.35	-4.77%	5010304000 MAINTENANCE WAGES - MAINT	515,446.97	427,936.66	87,510.31	20.45%
97,415.87	104,143.03	-6,727.16	-6.46%	5010401000 SUPERVISORS SALARIES - OPS	554,935.08	563,772.73	-8,837.65	-1.57%
29,031.08	23,722.78	5,308.30	22.38%	5010404000 SUPERVISORS SALARIES - MAINT	146,550.01	111,949.67	34,600.34	30.91%
150,983.39	69,625.58	81,357.81	116.85%	5010501000 OVERHEAD SALARIES - OPS	479,381.26	410,815.12	68,566.14	16.69%
33,802.08	47,909.53	-14,107.45	-29.45%	5010504000 OVERHEAD SALARIES - MAINT	192,324.65	224,419.10	-32,094.45	-14.30%
152,541.42	141,391.23	11,150.19	7.89%	5010516000 OVERHEAD SALARIES - G&A	790,457.68	740,262.27	50,195.41	6.78%
24,903.74	26,331.52	-1,427.78	-5.42%	5010516200 OVERHEAD SALARIES - IT	106,252.38	95,528.15	10,724.23	11.23%
16,456.52	16,209.09	247.43	1.53%	5010601000 CLERICAL WAGES - OPS	96,152.27	82,160.81	13,991.46	17.03%
0.00	0.00	0.00	0.00%	5010604000 CLERICAL WAGES - MAINT	0.00	0.00	0.00	0.00%
42,800.12	25,419.03	17,381.09	68.38%	5010616000 CLERICAL WAGES - G&A	203,208.81	175,523.96	27,684.85	15.77%
11,734.32	9,715.45	2,018.87	20.78%	5010616200 CLERICAL WAGES - IT	55,777.43	55,023.13	754.30	1.37%
14,167.23	12,385.52	1,781.71	14.39%	5010716200 SECURITY WAGES - IT	57,377.13	75,262.07	-17,884.94	-23.76%
-11,806.87	-337.41	-11,469.46	> 999.99%	5010801000 LABOR CREDIT - OPS	-21,844.95	-14,500.11	-7,344.84	50.65%
-2,789.18	-3,328.28	539.10	-16.20%	5010804000 LABOR CREDIT - MAINT	-23,847.30	-19,944.46	-3,902.84	19.57%
9,509.89	-561.96	10,071.85	< -999.99%	5010806000 LABOR CREDIT - G&A	-9,375.78	-7,855.97	-1,519.81	19.35%
13,685.32	11,701.23	1,984.09	16.96%	5010816200 MAINTENANCE WAGES - IT	68,801.53	55,663.46	13,138.07	23.60%
0.00	0.00	0.00	0.00%	5010901000 REDUCED/REASSIGNMNT PAY - OPS	0.00	0.00	0.00	0.00%
0.00	0.00	0.00	0.00%	5010904000 REDUCED/REASSIGNMNT PAY - MAI	0.00	0.00	0.00	0.00%
0.00	0.00	0.00	0.00%	5010916000 REDUCED/REASSIGNMNT PAY - G&A	0.00	0.00	0.00	0.00%
0.00	0.00	0.00	0.00%	5010916200 REDUCED/REASSIGNMNT PAY - IT	0.00	0.00	0.00	0.00%
0.00	0.00	0.00	0.00%	5011001000 MEAL DELIVERY WAGES - OPS (NON-	0.00	0.00	0.00	0.00%
0.00	0.00	0.00	0.00%	5012001000 U OF I COVID ROUTE WAGES	0.00	0.00	0.00	0.00%
0.00	0.00	0.00	0.00%	5013001000 COVID VACCINE INCENTIVE WAGES	0.00	0.00	0.00	0.00%
0.00	0.00	0.00	0.00%	5013016000 COVID TESTING WAGES	0.00	0.00	0.00	0.00%
1,932,656.50	1,638,497.32	294,159.18	17.95%	5019999000 ** TOTAL LABOR	9,057,898.96	8,217,632.63	840,266.33	10.23%
5020000000 ** FRINGE BENEFITS								
114,441.37	99,319.63	15,121.74	15.23%	5020101000 FICA - OPS	559,354.47	486,132.91	73,221.56	15.06%
26,503.52	23,951.37	2,552.15	10.66%	5020104000 FICA - MAINT	138,256.27	120,833.98	17,422.29	14.42%
12,759.51	10,861.34	1,898.17	17.48%	5020116000 FICA - G&A	68,897.58	57,978.60	10,918.98	18.83%
5,181.55	5,171.54	10.01	0.19%	5020116200 FICA - IT	22,879.67	23,531.83	-652.16	-2.77%
129,733.49	121,076.20	8,657.29	7.15%	5020201000 IMRF - OPS	725,598.58	742,670.46	-17,071.88	-2.30%

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28,618.40	30,656.04	-2,037.64	-6.65%	5020204000 IMRF - MAINT	162,951.25	167,537.28	-4,586.03	-2.74%
15,745.17	22,753.33	-7,008.16	-30.80%	5020216000 IMRF - G&A	86,767.26	102,144.63	-15,377.37	-15.05%
5,331.53	6,306.98	-975.45	-15.47%	5020216200 IMRF - IT	26,723.18	32,327.46	-5,604.28	-17.34%
375,265.00	296,031.14	79,233.86	26.77%	5020301000 MEDICAL INSURANCE - OPS	1,808,018.77	1,504,290.77	303,728.00	20.19%
87,073.00	74,049.26	13,023.74	17.59%	5020304000 MEDICAL INSURANCE - MAINT	427,564.56	365,139.94	62,424.62	17.10%
46,641.00	40,456.90	6,184.10	15.29%	5020316000 MEDICAL INSURANCE - G&A	220,945.00	195,895.50	25,049.50	12.79%
18,668.00	18,406.00	262.00	1.42%	5020316200 MEDICAL INSURANCE - IT	100,222.92	94,415.00	5,807.92	6.15%
0.00	0.00	0.00	0.00%	5020401000 DENTAL INSURANCE - OPS	0.00	0.00	0.00	0.00%
0.00	0.00	0.00	0.00%	5020404000 DENTAL INSURANCE - MAINT	0.00	-9.80	9.80	-100.00%
0.00	0.00	0.00	0.00%	5020416000 DENTAL INSURANCE - G&A	0.00	0.00	0.00	0.00%
1,833.58	1,590.54	243.04	15.28%	5020501000 LIFE INSURANCE - OPS	8,557.36	7,822.85	734.51	9.39%
559.09	545.37	13.72	2.52%	5020504000 LIFE INSURANCE - MAINT	2,685.20	2,589.65	95.55	3.69%
208.74	212.17	-3.43	-1.62%	5020516000 LIFE INSURANCE - G&A	1,040.76	1,018.22	22.54	2.21%
104.37	156.80	-52.43	-33.44%	5020516200 LIFE INSURANCE - IT	662.48	725.20	-62.72	-8.65%
0.00	0.00	0.00	0.00%	5020601000 OPEB EXPENSE - OPS	0.00	0.00	0.00	0.00%
0.00	0.00	0.00	0.00%	5020604000 OPEB EXPENSE - MAINT	0.00	0.00	0.00	0.00%
0.00	0.00	0.00	0.00%	5020616000 OPEB EXPENSE - G&A	0.00	0.00	0.00	0.00%
0.00	0.00	0.00	0.00%	5020616200 OPEB EXPENSE - IT	0.00	0.00	0.00	0.00%
1,438.64	1,173.62	265.02	22.58%	5020701000 UNEMPLOYMENT INSURANCE - OPS	8,608.00	3,311.98	5,296.02	159.90%
93.82	-15.00	108.82	-725.47%	5020704000 UNEMPLOYMENT INSURANCE - MAIN	793.46	542.77	250.69	46.19%
17.78	-33.00	50.78	-153.88%	5020716000 UNEMPLOYMENT INSURANCE - G&A	512.89	275.00	237.89	86.51%
177.18	-40.00	217.18	-542.95%	5020716200 UNEMPLOYMENT INSURANCE - IT	1,199.02	503.89	695.13	137.95%
1,469.86	-1,275.54	2,745.40	-215.23%	5020801000 WORKERS COMP INSURANCE - OPS	116,690.86	71,736.04	44,954.82	62.67%
4,713.00	0.00	4,713.00	100.00%	5020804000 WORKERS COMP INSURANCE - MAIN	23,564.00	14,078.00	9,486.00	67.38%
2,709.00	0.00	2,709.00	100.00%	5020816000 WORKERS COMP INSURANCE - G&A	13,544.00	6,641.63	6,902.37	103.93%
809.00	0.00	809.00	100.00%	5020816200 WORKERS COMP INSURANCE - IT	4,045.00	2,416.00	1,629.00	67.43%
31,893.51	21,001.28	10,892.23	51.86%	5021001000 HOLIDAYS - OPS	122,093.91	60,458.01	61,635.90	101.95%
10,804.44	7,875.76	2,928.68	37.19%	5021004000 HOLIDAYS - MAINT	38,005.39	35,450.97	2,554.42	7.21%
0.00	0.00	0.00	0.00%	5021016000 HOLIDAYS - G&A	0.00	3,134.09	-3,134.09	-100.00%
1,801.96	2,308.12	-506.16	-21.93%	5021016200 HOLIDAYS - IT	7,257.96	7,550.36	-292.40	-3.87%
65,825.67	52,798.36	13,027.31	24.67%	5021101000 VACATIONS - OPS	356,459.18	250,289.64	106,169.54	42.42%
21,931.90	5,966.96	15,964.94	267.56%	5021104000 VACATIONS - MAINT	95,358.42	66,921.39	28,437.03	42.49%
0.00	0.00	0.00	0.00%	5021116000 VACATION - G&A	0.00	0.00	0.00	0.00%
713.14	2,080.00	-1,366.86	-65.71%	5021116200 VACATIONS - IT	3,003.54	9,998.88	-6,995.34	-69.96%
1,892.81	4,124.67	-2,231.86	-54.11%	5021201000 OTHER PAID ABSENCES - OPS	8,853.93	21,079.48	-12,225.55	-58.00%
3,109.09	936.56	2,172.53	231.97%	5021204000 OTHER PAID ABSENCES - MAINT	4,766.96	4,741.94	25.02	0.53%
0.00	0.00	0.00	0.00%	5021216000 OTHER PAID ABSENCES - G&A	0.00	0.00	0.00	0.00%
0.00	171.44	-171.44	-100.00%	5021216200 OTHER PAID ABSENCES - IT	297.04	485.36	-188.32	-38.80%

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14,984.28	2,864.29	12,119.99	423.14%	5021301000 UNIFORM ALLOWANCES - OPS	27,029.32	16,094.50	10,934.82	67.94%
2,523.43	1,562.63	960.80	61.49%	5021304000 UNIFORM ALLOWANCES - MAINT	9,724.08	11,974.85	-2,250.77	-18.80%
2,492.92	367.10	2,125.82	579.08%	5021316200 UNIFORM ALLOWANCES - IT	3,327.23	892.86	2,434.37	272.65%
185.00	0.00	185.00	100.00%	5021401000 OTHER FRINGE BENEFITS - OPS	185.00	800.00	-615.00	-76.88%
0.00	0.00	0.00	0.00%	5021404000 OTHER FRINGE BENEFITS - MAINT	2,737.94	632.95	2,104.99	332.57%
2,195.50	4,989.35	-2,793.85	-56.00%	5021416000 OTHER FRINGE BENEFITS - G&A	13,848.50	12,582.60	1,265.90	10.06%
150.00	0.00	150.00	100.00%	5021416200 OTHER FRINGE BENEFITS - IT	150.00	0.00	150.00	100.00%
67,745.84	143,565.96	-75,820.12	-52.81%	5021501000 EARNED TIME - OPS	504,942.72	502,345.92	2,596.80	0.52%
25,115.57	13,590.72	11,524.85	84.80%	5021504000 EARNED TIME - MAINT	153,107.18	134,888.96	18,218.22	13.51%
2,624.34	4,650.80	-2,026.46	-43.57%	5021516200 EARNED TIME - IT	10,465.84	18,967.52	-8,501.68	-44.82%
0.00	0.00	0.00	0.00%	5021604000 TOOL ALLOWANCE - MAINT	-125.00	0.00	-125.00	-100.00%
5,294.70	5,475.14	-180.44	-3.30%	5021701000 DISABILITY - OPS	27,868.43	16,187.83	11,680.60	72.16%
0.00	0.00	0.00	0.00%	5021704000 DISABILITY - MAINT	2,844.39	1,669.50	1,174.89	70.37%
0.00	0.00	0.00	0.00%	5021716200 DISABILITY - IT	0.00	0.00	0.00	0.00%
602.60	0.00	602.60	100.00%	5021801000 WORKERS COMP - PAYROLL - OPS	602.60	0.00	602.60	100.00%
-376.30	0.00	-376.30	-100.00%	5021804000 WORKERS COMP - PAYROLL - MAINT	0.00	0.00	0.00	0.00%
0.00	0.00	0.00	0.00%	5021816200 WORKERS COMP - PAYROLL - IT	0.00	0.00	0.00	0.00%
0.00	0.00	0.00	0.00%	5021901000 ROTATION BOARD PAY - OPS	0.00	0.00	0.00	0.00%
0.00	0.00	0.00	0.00%	5021904000 ROTATION BOARD PAY - MAINT	0.00	0.00	0.00	0.00%
0.00	0.00	0.00	0.00%	5021916000 ROTATION BOARD PAY - G&A	0.00	0.00	0.00	0.00%
0.00	0.00	0.00	0.00%	5021916200 ROTATION BOARD PAY - IT	0.00	0.00	0.00	0.00%
69,972.00	9,608.06	60,363.94	628.26%	5022001000 EARLY RETIREMENT PLAN - OPS	69,972.00	9,608.06	60,363.94	628.26%
0.00	0.00	0.00	0.00%	5022004000 EARLY RETIREMENT PLAN - MAINT	0.00	0.00	0.00	0.00%
0.00	0.00	0.00	0.00%	5022016000 EARLY RETIREMENT PLAN - G&A	0.00	0.00	0.00	0.00%
0.00	0.00	0.00	0.00%	5022016200 EARLY RETIREMENT PLAN - IT	0.00	0.00	0.00	0.00%
0.00	0.00	0.00	0.00%	5023001000 "SICK BANK" EXPENSES - OPS	0.00	0.00	0.00	0.00%
0.00	0.00	0.00	0.00%	5023004000 "SICK BANK" EXPENSES - MAINT	0.00	0.00	0.00	0.00%
0.00	0.00	0.00	0.00%	5023016000 "SICK BANK" EXPENSES - G&A	0.00	0.00	0.00	0.00%
0.00	0.00	0.00	0.00%	5023016200 "SICK BANK" EXPENSES - IT	0.00	0.00	0.00	0.00%
1,211,578.00	1,035,291.89	176,286.11	17.03%	5029999900 ** TOTAL FRINGE BENEFITS	5,992,859.10	5,191,305.46	801,553.64	15.44%
				5030000000 ** SERVICES				
132,317.37	19,712.62	112,604.75	571.23%	5030316000 PROFESSIONAL SERVICES - G&A	200,892.84	239,365.37	-38,472.53	-16.07%
0.00	463.82	-463.82	-100.00%	5030316200 PROFESSIONAL SERVICES - IT	3,908.81	3,787.71	121.10	3.20%
0.00	0.00	0.00	0.00%	5030316300 PROFESSIONAL SERVICES - IT - NON	0.00	0.00	0.00	0.00%
10,500.00	7,233.00	3,267.00	45.17%	5030316400 PROFESSIONAL SERVICES - G&A - N	36,500.00	43,588.00	-7,088.00	-16.26%
0.00	0.00	0.00	0.00%	5030404000 TEMPORARY HELP - MAINT	0.00	0.00	0.00	0.00%

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0.00	0.00	0.00	0.00%	5030416000 TEMPORARY HELP - G&A	0.00	0.00	0.00	0.00%
8,610.72	2,391.36	6,219.36	260.08%	5030501000 CONTRACT MAINTENANCE - OPS	38,249.02	10,526.03	27,722.99	263.38%
40,576.09	10,723.79	29,852.30	278.37%	5030504000 CONTRACT MAINTENANCE - MAINT	150,554.38	58,500.53	92,053.85	157.36%
82,739.71	50,043.75	32,695.96	65.33%	5030516000 CONTRACT MAINTENANCE - G&A	396,533.42	237,059.74	159,473.68	67.27%
1,457.22	616.92	840.30	136.21%	5030516200 CONTRACT MAINTENANCE - IT	6,827.58	4,475.74	2,351.84	52.55%
0.00	0.00	0.00	0.00%	5030516300 CONTRACT MAINTENANCE - IT - NON	156.15	154.22	1.93	1.25%
0.00	0.00	0.00	0.00%	5030599999 CONTRACT MAINT - GASB 96 CONTR	0.00	0.00	0.00	0.00%
0.00	0.00	0.00	0.00%	5030604000 CUSTODIAL SERVICES - MAINT	0.00	0.00	0.00	0.00%
68.31	0.00	68.31	100.00%	5030801000 PRINTING SERVICES - OPS	32,034.90	24,480.42	7,554.48	30.86%
0.00	0.00	0.00	0.00%	5030804000 PRINTING SERVICES - MAINT	51.40	0.00	51.40	100.00%
0.00	182.00	-182.00	-100.00%	5030816000 PRINTING SERVICES - G&A	479.73	520.00	-40.27	-7.74%
0.00	0.00	0.00	0.00%	5030816200 PRINTING SERVICES - IT	1,032.50	0.00	1,032.50	100.00%
0.00	0.00	0.00	0.00%	5030816300 PRINTING SERVICES - IT - NON-REIM	0.00	0.00	0.00	0.00%
0.00	1,282.00	-1,282.00	-100.00%	5031216000 CABS	0.00	11,147.00	-11,147.00	-100.00%
6,951.66	7,074.53	-122.87	-1.74%	5039901000 OTHER SERVICES - OPS	36,526.10	31,552.82	4,973.28	15.76%
693.85	923.00	-229.15	-24.83%	5039904000 OTHER SERVICES - MAINT	3,217.41	3,891.06	-673.65	-17.31%
0.00	643.47	-643.47	-100.00%	5039916000 OTHER SERVICES - G&A	1,568.26	17,255.52	-15,687.26	-90.91%
298.27	0.00	298.27	100.00%	5039916200 OTHER SERVICES - IT	1,050.98	307.30	743.68	242.00%
0.00	0.00	0.00	0.00%	5039916300 OTHER SERVICES - IT - NON-REIMB	0.00	0.00	0.00	0.00%
0.00	0.00	0.00	0.00%	5039916400 OTHER SERVICES - G&A - NON-REIM	0.00	0.00	0.00	0.00%
284,213.20	101,290.26	182,922.94	180.59%	5039999900 ** TOTAL SERVICES	909,583.48	686,611.46	222,972.02	32.47%
5040000000 ** MATERIALS & SUPPLIES CONSUM								
159,721.83	200,236.07	-40,514.24	-20.23%	5040101000 FUEL & LUBRICANTS - OPS	760,513.84	973,194.23	-212,680.39	-21.85%
25,404.21	21,144.13	4,260.08	20.15%	5040104000 FUEL & LUBRICANTS - MAINT	93,124.23	96,560.86	-3,436.63	-3.56%
15,866.10	17,374.87	-1,508.77	-8.68%	5040201000 TIRES & TUBES - OPS - MB DO	71,742.31	65,178.67	6,563.64	10.07%
700.04	1,931.98	-1,231.94	-63.77%	5040204000 TIRES & TUBES - MAINT - DR DO	5,279.60	5,244.47	35.13	0.67%
0.00	0.00	0.00	0.00%	5040206000 TIRES & TUBES - NON-REVENUE VEH	2,029.52	0.00	2,029.52	100.00%
4,280.28	5,887.55	-1,607.27	-27.30%	5040304000 GARAGE EQUIPMENT REPAIRS - MAI	61,526.93	8,030.30	53,496.63	666.18%
29,439.14	27,008.56	2,430.58	9.00%	5040404000 BLDG & GROUND REPAIRS - MAINT -	115,344.95	99,974.40	15,370.55	15.37%
22,212.40	7,965.44	14,246.96	178.86%	5040404001 BLDG & GROUND REPAIRS - MAINT -	51,278.48	8,747.62	42,530.86	486.20%
2,960.58	0.00	2,960.58	100.00%	5040404002 BLDG & GROUND REPAIRS - MAINT -	3,785.79	0.00	3,785.79	100.00%
228.92	0.00	228.92	100.00%	5040404003 BLDG & GROUND REPAIRS - MAINT -	228.92	0.00	228.92	100.00%
2,168.24	0.00	2,168.24	100.00%	5040404004 BLDG & GROUND REPAIRS - MAINT -	2,168.24	0.00	2,168.24	100.00%
4,232.70	5,997.75	-1,765.05	-29.43%	5040416200 BLDG & GROUND REPAIRS - IT	43,161.37	31,865.72	11,295.65	35.45%
2,677.30	1,110.00	1,567.30	141.20%	5040416300 BLDG & GROUND REPAIRS - IT - NON	5,062.30	11,265.42	-6,203.12	-55.06%
569.05	0.00	569.05	100.00%	5040416400 BLDG & GROUND REPAIRS - G&A - N	569.05	0.00	569.05	100.00%

Champaign Urbana Mass Transit District Comparative History Report

From Fiscal Year: 2024 Period 5
Thru Fiscal Year: 2024 Period 5

Division: 00 Champaign Urbana Mass Transit District

As of: 11/30/2023

Nov-2023	Nov-2022	Variance	Var/Last Var %		Jul-2023 Nov-2023	Jul-2022 Nov-2022	Variance	Var/Last Var %
0.00	616.00	-616.00	-100.00%	5040500001 REVENUE VEHICLE REPAIRS - CORE	0.00	774.96	-774.96	-100.00%
127,218.06	132,621.36	-5,403.30	-4.07%	5040504000 REVENUE VEHICLE REPAIRS	652,148.01	673,658.17	-21,510.16	-3.19%
2,727.02	2,287.95	439.07	19.19%	5040604000 NON-REVENUE VEHICLE REPAIRS	12,036.64	46,184.31	-34,147.67	-73.94%
8,164.30	9,350.64	-1,186.34	-12.69%	5040704000 SERVICE SUPPLIES - MAINT	30,814.84	39,740.01	-8,925.17	-22.46%
1,442.30	2,184.12	-741.82	-33.96%	5040716200 SERVICE SUPPLIES - IT	10,547.11	11,217.12	-670.01	-5.97%
2,763.80	2,469.91	293.89	11.90%	5040801000 OFFICE SUPPLIES - OPS	17,521.34	11,589.22	5,932.12	51.19%
1,102.40	2,313.21	-1,210.81	-52.34%	5040804000 OFFICE SUPPLIES - MAINT	7,990.80	7,449.25	541.55	7.27%
308.36	133.50	174.86	130.98%	5040816000 OFFICE SUPPLIES - G&A	11,332.60	3,973.23	7,359.37	185.22%
0.00	12.02	-12.02	-100.00%	5040816200 OFFICE SUPPLIES - IT	1,153.76	665.83	487.93	73.28%
0.00	157.75	-157.75	-100.00%	5040901000 COMPUTER & SERVER - MISC EXP'S -	8,901.02	989.76	7,911.26	799.31%
793.06	124.21	668.85	538.48%	5040904000 COMPUTER & SERVER - MISC EXP'S -	6,353.20	124.21	6,228.99	> 999.99%
8,239.10	9,473.49	-1,234.39	-13.03%	5040916000 COMPUTER & SERVER - MISC EXP'S -	70,550.10	110,862.76	-40,312.66	-36.36%
2,875.60	0.00	2,875.60	100.00%	5040916200 COMPUTER & SERVER - MISC EXP'S -	2,875.60	0.00	2,875.60	100.00%
2,400.29	477.71	1,922.58	402.46%	5041001000 SAFETY & TRAINING - OPS	5,572.58	1,839.88	3,732.70	202.88%
97.18	55.80	41.38	74.16%	5041004000 SAFETY & TRAINING - MAINT	97.18	1,966.65	-1,869.47	-95.06%
6,289.60	1,963.65	4,325.95	220.30%	5041104000 PASSENGER SHELTER REPAIRS	45,224.59	31,380.46	13,844.13	44.12%
8,942.31	0.00	8,942.31	100.00%	5041201000 SMALL TOOLS & EQUIP - OPS	14,702.89	329.13	14,373.76	> 999.99%
5,226.84	3,202.37	2,024.47	63.22%	5041204000 SMALL TOOLS & EQUIP - MAINT	23,835.41	9,973.40	13,862.01	138.99%
6,396.74	0.00	6,396.74	100.00%	5041216000 SMALL TOOLS & EQUIP - G&A	13,884.13	0.00	13,884.13	100.00%
0.00	57.32	-57.32	-100.00%	5041216200 SMALL TOOLS & EQUIP - IT	6,661.33	168.65	6,492.68	> 999.99%
0.00	0.00	0.00	0.00%	5041216300 SMALL TOOLS & EQUIP - IT - NON-RE	0.00	0.00	0.00	0.00%
0.00	0.00	0.00	0.00%	5041216400 SMALL TOOLS & EQUIP - G&A - NON-	0.00	0.00	0.00	0.00%
0.00	0.00	0.00	0.00%	5041304000 FAREBOX REPAIRS	0.00	0.00	0.00	0.00%
5,179.05	13,934.65	-8,755.60	-62.83%	5041404000 CAD/AVL,CAMERA,RADIO REPAIRS -	40,429.56	44,422.53	-3,992.97	-8.99%
11,875.29	3,569.72	8,305.57	232.67%	5041504000 ADA VEHICLE REPAIRS - MAINT	43,586.63	20,930.05	22,656.58	108.25%
472,502.09	473,661.73	-1,159.64	-0.24%	5049999900 ** TOTAL MATERIAL & SUPPLIES	2,242,034.85	2,318,301.27	-76,266.42	-3.29%
5050000000 **UTILITIES								
67,757.64	50,806.82	16,950.82	33.36%	5050216000 ** UTILITIES - G&A	245,009.69	349,777.66	-104,767.97	-29.95%
9,979.22	9,850.88	128.34	1.30%	5050216200 ** UTILITIES - IT	54,083.01	73,145.45	-19,062.44	-26.06%
4,963.41	3,695.30	1,268.11	34.32%	5050216300 ** UTILITIES - IT - NON-REIMB	27,489.77	35,463.06	-7,973.29	-22.48%
6,205.22	6,998.02	-792.80	-11.33%	5050216400 ** UTILITIES - G&A - NON-REIMB	35,475.83	15,385.57	20,090.26	130.58%
88,905.49	71,351.02	17,554.47	24.60%	5059999900 **TOTAL UTILITIES	362,058.30	473,771.74	-111,713.44	-23.58%
5060000000 ** CASUALTY & LIABILITY COSTS								
14,449.49	7,984.86	6,464.63	80.96%	5060104000 PHYSICAL DAMAGE PREMIUMS - MAI	72,247.45	40,247.30	32,000.15	79.51%
0.00	0.00	0.00	0.00%	5060116200 PHYSICAL DAMAGE PREMIUMS - IT	0.00	0.00	0.00	0.00%

Champaign Urbana Mass Transit District Comparative History Report

From Fiscal Year: 2024 Period 5
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Division: 00 Champaign Urbana Mass Transit District

As of: 11/30/2023

Nov-2023	Nov-2022	Variance	Var/Last Var %		Jul-2023 Nov-2023	Jul-2022 Nov-2022	Variance	Var/Last Var %
-1,438.30	0.00	-1,438.30	-100.00%	5060204000 PHYSICAL DAMAGE RECOVERIES - M	-10,151.50	-13,855.82	3,704.32	-26.73%
47,333.01	40,639.37	6,693.64	16.47%	5060316000 PL & PD INSURANCE PREMIUMS - G&	237,759.05	203,196.85	34,562.20	17.01%
0.00	0.00	0.00	0.00%	5060316200 PL & PD INSURANCE PREMIUMS - IT	0.00	0.00	0.00	0.00%
38,808.63	28,981.08	9,827.55	33.91%	5060416000 UNINSURED PL & PD PAYOUTS - G&A	196,588.24	146,564.67	50,023.57	34.13%
4,459.41	3,766.98	692.43	18.38%	5060816000 PREMIUMS-OTHER COPORATE INS.	22,428.05	19,887.90	2,540.15	12.77%
103,612.24	81,372.29	22,239.95	27.33%	5069999900 ** TOTAL CASUALTY & LIABILITY	518,871.29	396,040.90	122,830.39	31.01%
5070000000 ** TAXES								
0.00	0.00	0.00	0.00%	5070316000 PROPERTY TAXES	0.00	0.00	0.00	0.00%
312.50	312.50	0.00	0.00%	5070316400 PROPERTY TAXES - NON-REIMB	1,562.50	1,562.50	0.00	0.00%
0.00	0.00	0.00	0.00%	5070401000 VEHICLE LICENSING FEES - OPS	173.00	23.00	150.00	652.17%
0.00	0.00	0.00	0.00%	5070416000 VEHICLE LICENSING FEES - G&A	0.00	0.00	0.00	0.00%
2,864.16	2,232.25	631.91	28.31%	5070501000 FUEL TAX	13,694.48	11,671.22	2,023.26	17.34%
3,176.66	2,544.75	631.91	24.83%	5079999900 ** TOTAL TAXES	15,429.98	13,256.72	2,173.26	16.39%
5080100000 ** PURCHASED TRANSPORTATION								
0.00	0.00	0.00	0.00%	5080116000 CABS (Closed - See GL 5031216000)	0.00	0.00	0.00	0.00%
80,861.83	76,805.83	4,056.00	5.28%	5080216000 ADA CONTRACTS	404,309.15	384,032.15	20,277.00	5.28%
80,861.83	76,805.83	4,056.00	5.28%	5089999900 **TOTAL PURCHASED TRANSPORTA	404,309.15	384,032.15	20,277.00	5.28%
5090000000 ** MISCELLANEOUS EXPENSES								
3,039.57	-7,611.29	10,650.86	-139.94%	5090116000 DUES & SUBSCRIPTIONS - G&A	55,935.98	37,874.23	18,061.75	47.69%
8,888.87	17,609.16	-8,720.29	-49.52%	5090216000 TRAVEL & MEETINGS - G&A	39,083.62	53,301.07	-14,217.45	-26.67%
0.00	0.00	0.00	0.00%	5090716000 BAD DEBT EXPENSE	0.00	0.00	0.00	0.00%
38,354.21	26,070.14	12,284.07	47.12%	5090816000 ADVERTISING EXPENSES - G&A	142,122.92	80,151.86	61,971.06	77.32%
0.00	0.00	0.00	0.00%	5090816200 ADVERTISING EXPENSES - IT	0.00	0.00	0.00	0.00%
0.00	0.00	0.00	0.00%	5090916000 TRUSTEE COMPENSATION	1,300.00	3,800.00	-2,500.00	-65.79%
51.00	1,012.60	-961.60	-94.96%	5091016000 POSTAGE	857.06	2,815.98	-1,958.92	-69.56%
0.00	0.00	0.00	0.00%	5091516000 LOSS/DISPOSAL FIXED ASSETS	0.00	0.00	0.00	0.00%
6,688.00	12,406.00	-5,718.00	-46.09%	5091616000 ADVERTISING SERVICES EXPENSE	81,175.50	32,307.00	48,868.50	151.26%
0.00	0.00	0.00	0.00%	5091716000 SUBSTANCE ABUSE PROGRAM	0.00	0.00	0.00	0.00%
1,120.12	182.21	937.91	514.74%	5099901000 OTHER MISC EXPENSES - OPS	3,220.58	1,102.56	2,118.02	192.10%
5,791.98	1,601.99	4,189.99	261.55%	5099904000 OTHER MISC EXPENSES - MAINT	12,802.25	7,182.82	5,619.43	78.23%
-2,812.02	3,208.03	-6,020.05	-187.66%	5099916000 OTHER MISC EXPENSES - G&A	21,071.50	21,714.45	-642.95	-2.96%

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As of: 11/30/2023

Nov-2023	Nov-2022	Variance	Var/Last Var %		Jul-2023 Nov-2023	Jul-2022 Nov-2022	Variance	Var/Last Var %
1,405.56	3,292.90	-1,887.34	-57.32%	5099916200 OTHER MISC EXPENSES - IT	5,654.72	7,266.38	-1,611.66	-22.18%
0.00	0.00	0.00	0.00%	5099916300 OTHER MISC EXPENSES - IT - NON-R	0.00	0.00	0.00	0.00%
451.21	7,171.44	-6,720.23	-93.71%	5099916400 OTHER MISC EXPENSES - G&A - NON	5,124.97	17,668.02	-12,543.05	-70.99%
0.00	-18,644.38	18,644.38	-100.00%	5099926000 UNALLOCATED EXPENSES	0.00	2,368.30	-2,368.30	-100.00%
62,978.50	46,298.80	16,679.70	36.03%	5099999900 ** TOTAL MISCELLANEOUS EXPENS	368,349.10	267,552.67	100,796.43	37.67%
5110000000 ** INTEREST EXPENSES								
0.00	0.00	0.00	0.00%	5110116000 INTEREST - LONG-TERM DEBTS	0.00	0.00	0.00	0.00%
0.00	189.59	-189.59	-100.00%	5110216000 INTEREST - SHORT-TERM DEBTS	8,467.40	448.43	8,018.97	> 999.99%
0.00	0.00	0.00	0.00%	5110316000 INTEREST EXPENSE - LEASE & SBIT	0.00	0.00	0.00	0.00%
0.00	189.59	-189.59	-100.00%	5119999900 ** TOTAL INTEREST	8,467.40	448.43	8,018.97	> 999.99%
5120000000 ** LEASE & RENTALS								
22,710.57	15,565.73	7,144.84	45.90%	5120401000 PASSENGER REVENUE VEHICLES -	103,082.63	43,950.94	59,131.69	134.54%
3,325.38	706.04	2,619.34	370.99%	5120516000 SERVICE VEHICLE LEASES	17,332.94	3,530.20	13,802.74	390.99%
0.00	0.00	0.00	0.00%	5120704000 GARAGE EQUIPMENT LEASES - MAIN	0.00	0.00	0.00	0.00%
0.00	0.00	0.00	0.00%	5120901000 RADIO EQUIPMENT LEASES - OPS	0.00	0.00	0.00	0.00%
12,638.93	12,638.93	0.00	0.00%	5121216000 G&A FACILITIES LEASES	63,194.65	66,108.04	-2,913.39	-4.41%
85.34	83.30	2.04	2.45%	5121301000 MISC LEASES - OPS	426.70	2,295.39	-1,868.69	-81.41%
20,247.21	17,678.89	2,568.32	14.53%	5121304000 MISC LEASES - MAINT	98,672.23	84,479.32	14,192.91	16.80%
1,365.50	1,332.77	32.73	2.46%	5121316000 MISC LEASES - G&A	6,827.50	6,663.85	163.65	2.46%
68.28	66.63	1.65	2.48%	5121316200 MISC LEASES - IT	341.40	333.15	8.25	2.48%
0.00	0.00	0.00	0.00%	5121316300 MISC LEASES - IT - NON-REIMB	0.00	0.00	0.00	0.00%
0.00	0.00	0.00	0.00%	5121316400 MISC LEASES - G&A - NON-REIMB	0.00	2,100.00	-2,100.00	-100.00%
0.00	0.00	0.00	0.00%	5121399999 LEASES - GASB 87 CONTRA	0.00	0.00	0.00	0.00%
60,441.21	48,072.29	12,368.92	25.73%	5129999900 ** TOTAL LEASE & RENTALS	289,878.05	209,460.89	80,417.16	38.39%
5130000000 ** DEPRECIATION								
22,861.78	23,532.21	-670.43	-2.85%	5130201000 PASSENGER SHELTER DEPRECIATIO	114,308.90	117,661.05	-3,352.15	-2.85%
392,790.90	475,655.87	-82,864.97	-17.42%	5130401000 REVENUE VEHICLE DEPRECIATION	1,963,954.50	2,378,279.35	-414,324.85	-17.42%
6,028.70	7,039.01	-1,010.31	-14.35%	5130516000 SERVICE VEHICLE DEPRECIATION	30,143.50	35,195.05	-5,051.55	-14.35%
5,904.04	5,904.04	0.00	0.00%	5130704000 GARAGE EQUIP DEPRECIATION	29,520.20	29,520.20	0.00	0.00%
1,469.50	926.67	542.83	58.58%	5130901000 REVENUE VEHICLE RADIO EQUIP DE	7,347.50	4,633.35	2,714.15	58.58%
6,328.78	6,328.79	-0.01	0.00%	5131016000 COMPUTER EQUIP DEPRECIATION	31,643.90	31,643.95	-0.05	0.00%
0.00	0.00	0.00	0.00%	5131116000 REVENUE COLLECTION EQUIP DEPR	0.00	0.00	0.00	0.00%
134,115.01	139,872.23	-5,757.22	-4.12%	5131216000 G&A FACILITIES DEPRECIATION	670,575.05	699,361.15	-28,786.10	-4.12%
3,121.70	3,121.70	0.00	0.00%	5131316000 G&A SYSTEM DEVELOPMENT DEPR	15,608.50	15,608.50	0.00	0.00%

Champaign Urbana Mass Transit District Comparative History Report

From Fiscal Year: 2024 Period 5
Thru Fiscal Year: 2024 Period 5

Division: 00 Champaign Urbana Mass Transit District

As of: 11/30/2023

Nov-2023	Nov-2022	Variance	Var/Last Var %		Jul-2023 Nov-2023	Jul-2022 Nov-2022	Variance	Var/Last Var %
253.57	253.57	0.00	0.00%	5131416000 MISCELLANEOUS EQUIP DEPR	1,267.85	1,267.85	0.00	0.00%
0.00	0.00	0.00	0.00%	5131516000 OFFICE EQUIP DEPRECIATION	0.00	0.00	0.00	0.00%
0.00	0.00	0.00	0.00%	5132016000 AMORTIZATION EXPENSE - LEASES	0.00	0.00	0.00	0.00%
0.00	0.00	0.00	0.00%	5132116000 AMORTIZATION EXPENSE - SUBSCRI	0.00	0.00	0.00	0.00%
572,873.98	662,634.09	-89,760.11	-13.55%	5139999900 ** TOTAL DEPRECIATION	2,864,369.90	3,313,170.45	-448,800.55	-13.55%
0.00	0.00	0.00	0.00%	5170116000 DEBT SERVICE ON EQUIPMENT & FA	0.00	0.00	0.00	0.00%
4,873,799.70	4,238,009.86	635,789.84	15.00%	5999990000 **** TOTAL EXPENSES ****	23,034,109.56	21,471,584.77	1,562,524.79	7.28%
1,634,244.87	841,211.01	793,033.86	94.27%	5999999800 NET SURPLUS (DEFICIT)	8,784,039.33	1,962,638.62	6,821,400.71	347.56%

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From Fiscal Year: 2024 Period 6
Thru Fiscal Year: 2024 Period 6

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Dec-2023	Dec-2022	Variance	Var/Last Var %		Jul-2023 Dec-2023	Jul-2022 Dec-2022	Variance	Var/Last Var %
4000000000 **** R E V E N U E ****								
4000000099 ** TRANSPORTATION REVENUE								
4010000000 * PASSENGER FARES								
28,091.64	26,913.82	1,177.82	4.38%	4010100000 FULL ADULT FARES	185,283.07	175,910.01	9,373.06	5.33%
356.00	757.00	-401.00	-52.97%	4010300000 STUDENT FARES	2,611.00	3,036.00	-425.00	-14.00%
-162.00	-215.00	53.00	-24.65%	4010700000 FARE REFUNDS	-1,137.00	-830.00	-307.00	36.99%
11,599.00	8,988.00	2,611.00	29.05%	4010800000 ANNUAL PASS REVENUE	70,428.00	57,995.00	12,433.00	21.44%
0.00	696.50	-696.50	-100.00%	4011000000 HALF FARE CAB	0.00	6,270.00	-6,270.00	-100.00%
4,994.00	5,472.00	-478.00	-8.74%	4011100000 ADA TICKETS & FARES	31,461.50	25,834.00	5,627.50	21.78%
44,878.64	42,612.32	2,266.32	5.32%	4019900099 * TOTAL PASSENGER FARES	288,646.57	268,215.01	20,431.56	7.62%
4020000000 * SPECIAL TRANSIT & SCHOOL FARE								
655,562.35	640,120.00	15,442.35	2.41%	4020300000 U OF I CAMPUS SERVICE	3,755,594.50	3,667,130.00	88,464.50	2.41%
28,301.67	26,882.17	1,419.50	5.28%	4020500000 ADA - U I & DSC CONTRACTS	169,810.02	161,293.02	8,517.00	5.28%
84,787.56	81,852.56	2,935.00	3.59%	4030100000 SCHOOL SERVICE FARES	338,970.24	327,659.24	11,311.00	3.45%
768,651.58	748,854.73	19,796.85	2.64%	4039999999 * TOTAL SPECIAL TRANSIT & SCHOO	4,264,374.76	4,156,082.26	108,292.50	2.61%
4060000000 *AUXILIARY TRANSPORTATION REVE								
2,239.24	1,881.41	357.83	19.02%	4060100000 I.T. COMMISSIONS	9,582.85	11,328.70	-1,745.85	-15.41%
29,587.71	33,974.05	-4,386.34	-12.91%	4060300000 ADVERTISING REVENUE	242,359.30	208,211.30	34,148.00	16.40%
31,826.95	35,855.46	-4,028.51	-11.24%	4069900098 *TOTAL AUXILIARY TRANSPORTATIO	251,942.15	219,540.00	32,402.15	14.76%
845,357.17	827,322.51	18,034.66	2.18%	4069900099 ** TOTAL TRANSPORTATION REVEN	4,804,963.48	4,643,837.27	161,126.21	3.47%
4070000000 ** NON-TRANSPORTATION REVENUE								
1,997.53	1,608.11	389.42	24.22%	4070100000 SALE OF MAINTENANCE SERVICES	12,813.35	9,335.81	3,477.54	37.25%
0.00	0.00	0.00	0.00%	4070200000 RENTAL OF REVENUE VEHICLES	0.00	0.00	0.00	0.00%
44,764.42	36,678.06	8,086.36	22.05%	4070300000 BUILDING RENTAL - IL TERMINAL	235,609.46	227,609.68	7,999.78	3.51%
25,142.57	20,924.38	4,218.19	20.16%	4070300002 BUILDING RENTAL - 803 & 1101	133,601.00	110,571.28	23,029.72	20.83%
0.00	0.00	0.00	0.00%	4070399999 BUILDING RENTAL - GASB 87 CONTR	0.00	0.00	0.00	0.00%
175,183.45	45,193.59	129,989.86	287.63%	4070400000 INVESTMENT INCOME	1,048,561.02	153,843.18	894,717.84	581.58%
0.00	0.00	0.00	0.00%	4070400002 +/- FAIR VALUE OF INVESTMENT	0.00	-2,160.00	2,160.00	-100.00%
0.00	0.00	0.00	0.00%	4070400003 INTEREST INCOME - LEASES	0.00	0.00	0.00	0.00%

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0.00	0.00	0.00	0.00%	4070400004 AMORTIZATION REVENUE	0.00	0.00	0.00	0.00%
5.00	3,151.55	-3,146.55	-99.84%	4070800000 OVER OR SHORT	57.25	3,659.19	-3,601.94	-98.44%
0.00	0.00	0.00	0.00%	4079800000 GAIN ON FIXED ASSET DISPOSAL	10,720.70	2,500.00	8,220.70	328.83%
8,333.83	4,131.81	4,202.02	101.70%	4079900001 OTHER NON-TRANSPORTATION REV	20,986.16	16,589.35	4,396.81	26.50%
255,426.80	111,687.50	143,739.30	128.70%	4079900099 ** TOTAL NON-TRANSPORTATION RE	1,462,348.94	521,948.49	940,400.45	180.17%
1,100,783.97	939,010.01	161,773.96	17.23%	4079999999 *** TOTAL TRANS & NON-TRANS REV	6,267,312.42	5,165,785.76	1,101,526.66	21.32%
				4080000000 ** TAX REVENUE				
975,000.00	816,666.00	158,334.00	19.39%	4080100000 PROPERTY TAX REVENUE	5,850,000.00	4,899,996.00	950,004.00	19.39%
0.00	0.00	0.00	0.00%	4080100001 PROPERTY TAX - UNCOLLECTIBLE R	0.00	0.00	0.00	0.00%
64,165.62	109,270.50	-45,104.88	-41.28%	4080600000 REPLACEMENT TAX REVENUE	204,867.20	322,889.41	-118,022.21	-36.55%
18,075.00	0.00	18,075.00	100.00%	4089900001 MISCELLANEOUS PROPERTY TAXES	18,075.00	6,025.00	12,050.00	200.00%
1,057,240.62	925,936.50	131,304.12	14.18%	4089999999 ** TOTAL TAX REVENUE	6,072,942.20	5,228,910.41	844,031.79	16.14%
				4110000000 ** STATE GRANTS & REIMBURSEME				
2,556,125.31	2,350,000.00	206,125.31	8.77%	4110100000 OPERATING ASSISTANCE - STATE	15,621,686.40	14,565,500.00	1,056,186.40	7.25%
53,484.03	0.00	53,484.03	100.00%	4110100001 OPERATING ASSIST - DEBT SERVICE	53,484.03	6,078.80	47,405.23	779.85%
0.00	0.00	0.00	0.00%	4111000000 STATE GRANT REVENUE	0.00	0.00	0.00	0.00%
0.00	0.00	0.00	0.00%	4111000001 STATE GRANT REVENUE - PASS TH	0.00	0.00	0.00	0.00%
0.00	0.00	0.00	0.00%	4119900000 STATE REIMBURSEMENTS	0.00	0.00	0.00	0.00%
0.00	0.00	0.00	0.00%	4119900001 STATE REIMB - PASS THRU \$	0.00	0.00	0.00	0.00%
2,609,609.34	2,350,000.00	259,609.34	11.05%	4119999999 ** TOTAL STATE GRANTS & REIMB	15,675,170.43	14,571,578.80	1,103,591.63	7.57%
				4130000000 ** FEDERAL GRANTS & REIMBURSE				
0.00	0.00	0.00	0.00%	4130100000 OPERATING ASSISTANCE - FEDERAL	0.00	0.00	0.00	0.00%
1,457,508.86	1,624,146.00	-166,637.14	-10.26%	4130500000 FEDERAL GRANT REVENUE	10,027,866.63	4,307,040.93	5,720,825.70	132.82%
0.00	0.00	0.00	0.00%	4130600000 FEDERAL GRANT PASS THRU \$	0.00	0.00	0.00	0.00%
0.00	0.00	0.00	0.00%	4139900000 FEDERAL REIMBURSEMENTS	0.00	0.00	0.00	0.00%
1,457,508.86	1,624,146.00	-166,637.14	-10.26%	4139999999 ** TOTAL FEDERAL GRANTS & REIM	10,027,866.63	4,307,040.93	5,720,825.70	132.82%
				4150000000 **OTHER AGENCY REVENUES				
0.00	0.00	0.00	0.00%	4150130000 CONTRIBUTED CAPITAL - GOV'T	0.00	0.00	0.00	0.00%
0.00	0.00	0.00	0.00%	4150130010 CONTRIBUTED CAPITAL - NON-GOV'T	0.00	0.00	0.00	0.00%

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0.00	0.00	0.00	0.00%	4159999999 ***TOTAL OTHER AGENCY REVENUE	0.00	0.00	0.00	0.00%
6,225,142.79	5,839,092.51	386,050.28	6.61%	4999900099 **** TOTAL REVENUE ****	38,043,291.68	29,273,315.90	8,769,975.78	29.96%

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5000000000 **** EXPENSES ***								
5010000000 ** LABOR								
1,040,968.01	900,786.53	140,181.48	15.56%	5010101000 OPERATORS WAGES	6,225,282.36	5,512,583.50	712,698.86	12.93%
143,035.80	138,498.62	4,537.18	3.28%	5010204000 MECHANICS WAGES - MAINT	805,023.24	768,317.69	36,705.55	4.78%
93,679.64	85,482.73	8,196.91	9.59%	5010304000 MAINTENANCE WAGES - MAINT	609,126.61	513,419.39	95,707.22	18.64%
105,504.22	114,788.53	-9,284.31	-8.09%	5010401000 SUPERVISORS SALARIES - OPS	660,439.30	678,561.26	-18,121.96	-2.67%
28,581.04	20,939.87	7,641.17	36.49%	5010404000 SUPERVISORS SALARIES - MAINT	175,131.05	132,889.54	42,241.51	31.79%
68,194.90	74,699.70	-6,504.80	-8.71%	5010501000 OVERHEAD SALARIES - OPS	547,576.16	485,514.82	62,061.34	12.78%
39,733.85	54,787.95	-15,054.10	-27.48%	5010504000 OVERHEAD SALARIES - MAINT	232,058.50	279,207.05	-47,148.55	-16.89%
155,564.87	195,633.56	-40,068.69	-20.48%	5010516000 OVERHEAD SALARIES - G&A	946,022.55	935,895.83	10,126.72	1.08%
23,338.67	20,826.78	2,511.89	12.06%	5010516200 OVERHEAD SALARIES - IT	129,591.05	116,354.93	13,236.12	11.38%
17,138.01	16,209.22	928.79	5.73%	5010601000 CLERICAL WAGES - OPS	113,290.28	98,370.03	14,920.25	15.17%
0.00	0.00	0.00	0.00%	5010604000 CLERICAL WAGES - MAINT	0.00	0.00	0.00	0.00%
43,062.40	32,129.91	10,932.49	34.03%	5010616000 CLERICAL WAGES - G&A	246,271.21	207,653.87	38,617.34	18.60%
12,261.05	10,013.14	2,247.91	22.45%	5010616200 CLERICAL WAGES - IT	68,038.48	65,036.27	3,002.21	4.62%
13,514.77	15,830.69	-2,315.92	-14.63%	5010716200 SECURITY WAGES - IT	70,891.90	91,092.76	-20,200.86	-22.18%
-2,746.26	-836.38	-1,909.88	228.35%	5010801000 LABOR CREDIT - OPS	-24,591.21	-15,336.49	-9,254.72	60.34%
-4,078.01	-4,273.60	195.59	-4.58%	5010804000 LABOR CREDIT - MAINT	-27,925.31	-24,218.06	-3,707.25	15.31%
-523.76	-786.15	262.39	-33.38%	5010806000 LABOR CREDIT - G&A	-9,899.54	-8,642.12	-1,257.42	14.55%
12,829.78	12,799.94	29.84	0.23%	5010816200 MAINTENANCE WAGES - IT	81,631.31	68,463.40	13,167.91	19.23%
0.00	0.00	0.00	0.00%	5010901000 REDUCED/REASSIGNMNT PAY - OPS	0.00	0.00	0.00	0.00%
0.00	0.00	0.00	0.00%	5010904000 REDUCED/REASSIGNMNT PAY - MAI	0.00	0.00	0.00	0.00%
0.00	0.00	0.00	0.00%	5010916000 REDUCED/REASSIGNMNT PAY - G&A	0.00	0.00	0.00	0.00%
0.00	0.00	0.00	0.00%	5010916200 REDUCED/REASSIGNMNT PAY - IT	0.00	0.00	0.00	0.00%
0.00	0.00	0.00	0.00%	5011001000 MEAL DELIVERY WAGES - OPS (NON-	0.00	0.00	0.00	0.00%
0.00	0.00	0.00	0.00%	5012001000 U OF I COVID ROUTE WAGES	0.00	0.00	0.00	0.00%
0.00	0.00	0.00	0.00%	5013001000 COVID VACCINE INCENTIVE WAGES	0.00	0.00	0.00	0.00%
0.00	0.00	0.00	0.00%	5013016000 COVID TESTING WAGES	0.00	0.00	0.00	0.00%
1,790,058.98	1,687,531.04	102,527.94	6.08%	5019999000 ** TOTAL LABOR	10,847,957.94	9,905,163.67	942,794.27	9.52%
5020000000 ** FRINGE BENEFITS								
107,526.85	99,405.87	8,120.98	8.17%	5020101000 FICA - OPS	666,881.32	585,538.78	81,342.54	13.89%
31,965.74	26,284.82	5,680.92	21.61%	5020104000 FICA - MAINT	170,222.01	147,118.80	23,103.21	15.70%
13,477.45	15,213.30	-1,735.85	-11.41%	5020116000 FICA - G&A	82,375.03	73,191.90	9,183.13	12.55%
5,120.39	5,199.04	-78.65	-1.51%	5020116200 FICA - IT	28,000.06	28,730.87	-730.81	-2.54%
121,262.74	128,534.10	-7,271.36	-5.66%	5020201000 IMRF - OPS	846,861.32	871,204.56	-24,343.24	-2.79%

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29,527.88	32,017.35	-2,489.47	-7.78%	5020204000 IMRF - MAINT	192,479.13	199,554.63	-7,075.50	-3.55%
14,846.67	16,467.96	-1,621.29	-9.85%	5020216000 IMRF - G&A	101,613.93	118,612.59	-16,998.66	-14.33%
5,697.38	7,817.38	-2,120.00	-27.12%	5020216200 IMRF - IT	32,420.56	40,144.84	-7,724.28	-19.24%
355,838.00	318,784.78	37,053.22	11.62%	5020301000 MEDICAL INSURANCE - OPS	2,163,856.77	1,823,075.55	340,781.22	18.69%
85,387.00	78,373.14	7,013.86	8.95%	5020304000 MEDICAL INSURANCE - MAINT	512,951.56	443,513.08	69,438.48	15.66%
47,867.00	40,456.90	7,410.10	18.32%	5020316000 MEDICAL INSURANCE - G&A	268,812.00	236,352.40	32,459.60	13.73%
21,750.00	21,600.00	150.00	0.69%	5020316200 MEDICAL INSURANCE - IT	121,972.92	116,015.00	5,957.92	5.14%
0.00	0.00	0.00	0.00%	5020401000 DENTAL INSURANCE - OPS	0.00	0.00	0.00	0.00%
0.00	0.00	0.00	0.00%	5020404000 DENTAL INSURANCE - MAINT	0.00	-9.80	9.80	-100.00%
0.00	0.00	0.00	0.00%	5020416000 DENTAL INSURANCE - G&A	0.00	0.00	0.00	0.00%
1,617.98	1,727.74	-109.76	-6.35%	5020501000 LIFE INSURANCE - OPS	10,175.34	9,550.59	624.75	6.54%
510.09	545.37	-35.28	-6.47%	5020504000 LIFE INSURANCE - MAINT	3,195.29	3,135.02	60.27	1.92%
228.34	202.37	25.97	12.83%	5020516000 LIFE INSURANCE - G&A	1,269.10	1,220.59	48.51	3.97%
163.17	166.60	-3.43	-2.06%	5020516200 LIFE INSURANCE - IT	825.65	891.80	-66.15	-7.42%
0.00	0.00	0.00	0.00%	5020601000 OPEB EXPENSE - OPS	0.00	0.00	0.00	0.00%
0.00	0.00	0.00	0.00%	5020604000 OPEB EXPENSE - MAINT	0.00	0.00	0.00	0.00%
0.00	0.00	0.00	0.00%	5020616000 OPEB EXPENSE - G&A	0.00	0.00	0.00	0.00%
0.00	0.00	0.00	0.00%	5020616200 OPEB EXPENSE - IT	0.00	0.00	0.00	0.00%
8,404.10	4,722.89	3,681.21	77.94%	5020701000 UNEMPLOYMENT INSURANCE - OPS	17,012.10	8,034.87	8,977.23	111.73%
2,389.34	583.00	1,806.34	309.84%	5020704000 UNEMPLOYMENT INSURANCE - MAIN	3,182.80	1,125.77	2,057.03	182.72%
1,209.45	280.00	929.45	331.95%	5020716000 UNEMPLOYMENT INSURANCE - G&A	1,722.34	555.00	1,167.34	210.33%
509.38	120.00	389.38	324.48%	5020716200 UNEMPLOYMENT INSURANCE - IT	1,708.40	623.89	1,084.51	173.83%
22,530.00	20,400.86	2,129.14	10.44%	5020801000 WORKERS COMP INSURANCE - OPS	139,220.86	92,136.90	47,083.96	51.10%
4,713.00	4,248.00	465.00	10.95%	5020804000 WORKERS COMP INSURANCE - MAIN	28,277.00	18,326.00	9,951.00	54.30%
2,709.00	2,504.00	205.00	8.19%	5020816000 WORKERS COMP INSURANCE - G&A	16,253.00	9,145.63	7,107.37	77.71%
809.00	486.00	323.00	66.46%	5020816200 WORKERS COMP INSURANCE - IT	4,854.00	2,902.00	1,952.00	67.26%
45,152.48	21,391.18	23,761.30	111.08%	5021001000 HOLIDAYS - OPS	167,246.39	81,849.19	85,397.20	104.33%
13,727.53	7,467.67	6,259.86	83.83%	5021004000 HOLIDAYS - MAINT	51,732.92	42,918.64	8,814.28	20.54%
0.00	0.00	0.00	0.00%	5021016000 HOLIDAYS - G&A	0.00	3,134.09	-3,134.09	-100.00%
5,047.31	3,239.38	1,807.93	55.81%	5021016200 HOLIDAYS - IT	12,305.27	10,789.74	1,515.53	14.05%
62,001.83	77,775.82	-15,773.99	-20.28%	5021101000 VACATIONS - OPS	418,461.01	328,065.46	90,395.55	27.55%
28,795.71	20,388.40	8,407.31	41.24%	5021104000 VACATIONS - MAINT	124,154.13	87,309.79	36,844.34	42.20%
0.00	0.00	0.00	0.00%	5021116000 VACATION - G&A	0.00	0.00	0.00	0.00%
1,144.00	3,521.76	-2,377.76	-67.52%	5021116200 VACATIONS - IT	4,147.54	13,520.64	-9,373.10	-69.32%
3,156.20	3,476.06	-319.86	-9.20%	5021201000 OTHER PAID ABSENCES - OPS	12,010.13	24,555.54	-12,545.41	-51.09%
0.00	104.00	-104.00	-100.00%	5021204000 OTHER PAID ABSENCES - MAINT	4,766.96	4,845.94	-78.98	-1.63%
0.00	0.00	0.00	0.00%	5021216000 OTHER PAID ABSENCES - G&A	0.00	0.00	0.00	0.00%
0.00	0.00	0.00	0.00%	5021216200 OTHER PAID ABSENCES - IT	297.04	485.36	-188.32	-38.80%

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1,820.24	5,192.55	-3,372.31	-64.95%	5021301000 UNIFORM ALLOWANCES - OPS	28,849.56	21,287.05	7,562.51	35.53%
1,238.88	1,975.29	-736.41	-37.28%	5021304000 UNIFORM ALLOWANCES - MAINT	10,962.96	13,950.14	-2,987.18	-21.41%
33.64	316.43	-282.79	-89.37%	5021316200 UNIFORM ALLOWANCES - IT	3,360.87	1,209.29	2,151.58	177.92%
0.00	0.00	0.00	0.00%	5021401000 OTHER FRINGE BENEFITS - OPS	185.00	800.00	-615.00	-76.88%
0.00	0.00	0.00	0.00%	5021404000 OTHER FRINGE BENEFITS - MAINT	2,737.94	632.95	2,104.99	332.57%
860.50	1,081.50	-221.00	-20.43%	5021416000 OTHER FRINGE BENEFITS - G&A	14,709.00	13,664.10	1,044.90	7.65%
0.00	0.00	0.00	0.00%	5021416200 OTHER FRINGE BENEFITS - IT	150.00	0.00	150.00	100.00%
83,494.12	99,750.05	-16,255.93	-16.30%	5021501000 EARNED TIME - OPS	588,436.84	602,095.97	-13,659.13	-2.27%
25,444.29	29,231.48	-3,787.19	-12.96%	5021504000 EARNED TIME - MAINT	178,551.47	164,120.44	14,431.03	8.79%
1,772.78	3,470.66	-1,697.88	-48.92%	5021516200 EARNED TIME - IT	12,238.62	22,438.18	-10,199.56	-45.46%
125.00	0.00	125.00	100.00%	5021604000 TOOL ALLOWANCE - MAINT	0.00	0.00	0.00	0.00%
337.08	1,357.36	-1,020.28	-75.17%	5021701000 DISABILITY - OPS	28,205.51	17,545.19	10,660.32	60.76%
0.00	0.00	0.00	0.00%	5021704000 DISABILITY - MAINT	2,844.39	1,669.50	1,174.89	70.37%
0.00	0.00	0.00	0.00%	5021716200 DISABILITY - IT	0.00	0.00	0.00	0.00%
0.00	0.00	0.00	0.00%	5021801000 WORKERS COMP - PAYROLL - OPS	602.60	0.00	602.60	100.00%
0.00	0.00	0.00	0.00%	5021804000 WORKERS COMP - PAYROLL - MAINT	0.00	0.00	0.00	0.00%
0.00	0.00	0.00	0.00%	5021816200 WORKERS COMP - PAYROLL - IT	0.00	0.00	0.00	0.00%
0.00	0.00	0.00	0.00%	5021901000 ROTATION BOARD PAY - OPS	0.00	0.00	0.00	0.00%
0.00	0.00	0.00	0.00%	5021904000 ROTATION BOARD PAY - MAINT	0.00	0.00	0.00	0.00%
0.00	0.00	0.00	0.00%	5021916000 ROTATION BOARD PAY - G&A	0.00	0.00	0.00	0.00%
0.00	0.00	0.00	0.00%	5021916200 ROTATION BOARD PAY - IT	0.00	0.00	0.00	0.00%
0.00	0.00	0.00	0.00%	5022001000 EARLY RETIREMENT PLAN - OPS	69,972.00	9,608.06	60,363.94	628.26%
66,280.00	0.00	66,280.00	100.00%	5022004000 EARLY RETIREMENT PLAN - MAINT	66,280.00	0.00	66,280.00	100.00%
0.00	0.00	0.00	0.00%	5022016000 EARLY RETIREMENT PLAN - G&A	0.00	0.00	0.00	0.00%
0.00	0.00	0.00	0.00%	5022016200 EARLY RETIREMENT PLAN - IT	0.00	0.00	0.00	0.00%
0.00	0.00	0.00	0.00%	5023001000 "SICK BANK" EXPENSES - OPS	0.00	0.00	0.00	0.00%
0.00	0.00	0.00	0.00%	5023004000 "SICK BANK" EXPENSES - MAINT	0.00	0.00	0.00	0.00%
0.00	0.00	0.00	0.00%	5023016000 "SICK BANK" EXPENSES - G&A	0.00	0.00	0.00	0.00%
0.00	0.00	0.00	0.00%	5023016200 "SICK BANK" EXPENSES - IT	0.00	0.00	0.00	0.00%
1,226,491.54	1,105,881.06	120,610.48	10.91%	5029999900 ** TOTAL FRINGE BENEFITS	7,219,350.64	6,297,186.52	922,164.12	14.64%
5030000000 ** SERVICES								
14,929.63	13,530.98	1,398.65	10.34%	5030316000 PROFESSIONAL SERVICES - G&A	215,822.47	252,896.35	-37,073.88	-14.66%
0.00	574.82	-574.82	-100.00%	5030316200 PROFESSIONAL SERVICES - IT	3,908.81	4,362.53	-453.72	-10.40%
0.00	0.00	0.00	0.00%	5030316300 PROFESSIONAL SERVICES - IT - NON	0.00	0.00	0.00	0.00%
9,500.00	6,500.00	3,000.00	46.15%	5030316400 PROFESSIONAL SERVICES - G&A - N	46,000.00	50,088.00	-4,088.00	-8.16%
0.00	0.00	0.00	0.00%	5030404000 TEMPORARY HELP - MAINT	0.00	0.00	0.00	0.00%

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0.00	0.00	0.00	0.00%	5030416000 TEMPORARY HELP - G&A	0.00	0.00	0.00	0.00%
8,027.60	2,469.11	5,558.49	225.12%	5030501000 CONTRACT MAINTENANCE - OPS	46,276.62	12,995.14	33,281.48	256.11%
20,035.81	15,901.33	4,134.48	26.00%	5030504000 CONTRACT MAINTENANCE - MAINT	170,590.19	74,401.86	96,188.33	129.28%
81,585.43	60,842.86	20,742.57	34.09%	5030516000 CONTRACT MAINTENANCE - G&A	478,118.85	297,902.60	180,216.25	60.50%
1,673.71	616.92	1,056.79	171.30%	5030516200 CONTRACT MAINTENANCE - IT	8,501.29	5,092.66	3,408.63	66.93%
0.00	0.00	0.00	0.00%	5030516300 CONTRACT MAINTENANCE - IT - NON	156.15	154.22	1.93	1.25%
0.00	0.00	0.00	0.00%	5030599999 CONTRACT MAINT - GASB 96 CONTR	0.00	0.00	0.00	0.00%
0.00	0.00	0.00	0.00%	5030604000 CUSTODIAL SERVICES - MAINT	0.00	0.00	0.00	0.00%
57.42	0.00	57.42	100.00%	5030801000 PRINTING SERVICES - OPS	32,092.32	24,480.42	7,611.90	31.09%
0.00	0.00	0.00	0.00%	5030804000 PRINTING SERVICES - MAINT	51.40	0.00	51.40	100.00%
0.00	0.00	0.00	0.00%	5030816000 PRINTING SERVICES - G&A	479.73	520.00	-40.27	-7.74%
0.00	0.00	0.00	0.00%	5030816200 PRINTING SERVICES - IT	1,032.50	0.00	1,032.50	100.00%
0.00	0.00	0.00	0.00%	5030816300 PRINTING SERVICES - IT - NON-REIM	0.00	0.00	0.00	0.00%
0.00	1,393.00	-1,393.00	-100.00%	5031216000 CABS	0.00	12,540.00	-12,540.00	-100.00%
5,848.57	2,487.47	3,361.10	135.12%	5039901000 OTHER SERVICES - OPS	42,374.67	34,040.29	8,334.38	24.48%
1,364.74	185.00	1,179.74	637.70%	5039904000 OTHER SERVICES - MAINT	4,582.15	4,076.06	506.09	12.42%
1,164.20	908.50	255.70	28.15%	5039916000 OTHER SERVICES - G&A	2,732.46	18,164.02	-15,431.56	-84.96%
0.00	0.00	0.00	0.00%	5039916200 OTHER SERVICES - IT	1,050.98	307.30	743.68	242.00%
0.00	0.00	0.00	0.00%	5039916300 OTHER SERVICES - IT - NON-REIMB	0.00	0.00	0.00	0.00%
0.00	0.00	0.00	0.00%	5039916400 OTHER SERVICES - G&A - NON-REIM	0.00	0.00	0.00	0.00%
144,187.11	105,409.99	38,777.12	36.79%	5039999900 ** TOTAL SERVICES	1,053,770.59	792,021.45	261,749.14	33.05%
5040000000 ** MATERIALS & SUPPLIES CONSUM								
127,466.98	141,186.12	-13,719.14	-9.72%	5040101000 FUEL & LUBRICANTS - OPS	887,980.82	1,114,380.35	-226,399.53	-20.32%
11,162.90	16,014.21	-4,851.31	-30.29%	5040104000 FUEL & LUBRICANTS - MAINT	104,287.13	112,575.07	-8,287.94	-7.36%
14,439.63	12,456.10	1,983.53	15.92%	5040201000 TIRES & TUBES - OPS - MB DO	86,181.94	77,634.77	8,547.17	11.01%
1,900.05	1,190.07	709.98	59.66%	5040204000 TIRES & TUBES - MAINT - DR DO	7,179.65	6,434.54	745.11	11.58%
3,145.61	0.00	3,145.61	100.00%	5040206000 TIRES & TUBES - NON-REVENUE VEH	5,175.13	0.00	5,175.13	100.00%
0.00	99.49	-99.49	-100.00%	5040304000 GARAGE EQUIPMENT REPAIRS - MAI	61,526.93	8,129.79	53,397.14	656.81%
33,377.93	30,995.74	2,382.19	7.69%	5040404000 BLDG & GROUND REPAIRS - MAINT -	148,722.88	130,970.14	17,752.74	13.55%
10,846.05	6,920.75	3,925.30	56.72%	5040404001 BLDG & GROUND REPAIRS - MAINT -	62,124.53	15,668.37	46,456.16	296.50%
1,195.87	0.00	1,195.87	100.00%	5040404002 BLDG & GROUND REPAIRS - MAINT -	4,981.66	0.00	4,981.66	100.00%
0.00	0.00	0.00	0.00%	5040404003 BLDG & GROUND REPAIRS - MAINT -	228.92	0.00	228.92	100.00%
15.25	0.00	15.25	100.00%	5040404004 BLDG & GROUND REPAIRS - MAINT -	2,183.49	0.00	2,183.49	100.00%
2,803.76	8,603.42	-5,799.66	-67.41%	5040416200 BLDG & GROUND REPAIRS - IT	45,965.13	40,469.14	5,495.99	13.58%
545.61	1,995.00	-1,449.39	-72.65%	5040416300 BLDG & GROUND REPAIRS - IT - NON	5,607.91	13,260.42	-7,652.51	-57.71%
-568.00	0.00	-568.00	-100.00%	5040416400 BLDG & GROUND REPAIRS - G&A - N	1.05	0.00	1.05	100.00%

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0.00	0.00	0.00	0.00%	5040500001 REVENUE VEHICLE REPAIRS - CORE	0.00	774.96	-774.96	-100.00%
164,089.88	107,372.13	56,717.75	52.82%	5040504000 REVENUE VEHICLE REPAIRS	816,237.89	781,030.30	35,207.59	4.51%
3,861.70	8,267.27	-4,405.57	-53.29%	5040604000 NON-REVENUE VEHICLE REPAIRS	15,898.34	54,451.58	-38,553.24	-70.80%
6,739.74	10,033.78	-3,294.04	-32.83%	5040704000 SERVICE SUPPLIES - MAINT	37,554.58	49,773.79	-12,219.21	-24.55%
2,518.23	2,144.12	374.11	17.45%	5040716200 SERVICE SUPPLIES - IT	13,065.34	13,361.24	-295.90	-2.21%
1,902.63	910.22	992.41	109.03%	5040801000 OFFICE SUPPLIES - OPS	19,423.97	12,499.44	6,924.53	55.40%
412.22	243.96	168.26	68.97%	5040804000 OFFICE SUPPLIES - MAINT	8,403.02	7,693.21	709.81	9.23%
552.46	59.15	493.31	834.00%	5040816000 OFFICE SUPPLIES - G&A	11,885.06	4,032.38	7,852.68	194.74%
982.28	151.21	831.07	549.61%	5040816200 OFFICE SUPPLIES - IT	2,136.04	817.04	1,319.00	161.44%
2,203.43	352.97	1,850.46	524.25%	5040901000 COMPUTER & SERVER - MISC EXP'S -	11,104.45	1,342.73	9,761.72	727.01%
4,406.86	501.00	3,905.86	779.61%	5040904000 COMPUTER & SERVER - MISC EXP'S -	10,760.06	625.21	10,134.85	> 999.99%
17,332.74	5,099.19	12,233.55	239.91%	5040916000 COMPUTER & SERVER - MISC EXP'S -	87,882.84	115,961.95	-28,079.11	-24.21%
0.00	0.00	0.00	0.00%	5040916200 COMPUTER & SERVER - MISC EXP'S -	2,875.60	0.00	2,875.60	100.00%
537.32	50.60	486.72	961.90%	5041001000 SAFETY & TRAINING - OPS	6,109.90	1,890.48	4,219.42	223.19%
0.00	224.96	-224.96	-100.00%	5041004000 SAFETY & TRAINING - MAINT	97.18	2,191.61	-2,094.43	-95.57%
303.00	16,929.93	-16,626.93	-98.21%	5041104000 PASSENGER SHELTER REPAIRS	45,527.59	48,310.39	-2,782.80	-5.76%
0.00	0.00	0.00	0.00%	5041201000 SMALL TOOLS & EQUIP - OPS	14,702.89	329.13	14,373.76	> 999.99%
2,865.69	0.00	2,865.69	100.00%	5041204000 SMALL TOOLS & EQUIP - MAINT	26,701.10	9,973.40	16,727.70	167.72%
298.28	0.00	298.28	100.00%	5041216000 SMALL TOOLS & EQUIP - G&A	14,182.41	0.00	14,182.41	100.00%
0.00	453.20	-453.20	-100.00%	5041216200 SMALL TOOLS & EQUIP - IT	6,661.33	621.85	6,039.48	971.21%
0.00	125.94	-125.94	-100.00%	5041216300 SMALL TOOLS & EQUIP - IT - NON-RE	0.00	125.94	-125.94	-100.00%
0.00	0.00	0.00	0.00%	5041216400 SMALL TOOLS & EQUIP - G&A - NON-	0.00	0.00	0.00	0.00%
0.00	0.00	0.00	0.00%	5041304000 FAREBOX REPAIRS	0.00	0.00	0.00	0.00%
5,504.17	2,711.38	2,792.79	103.00%	5041404000 CAD/AVL,CAMERA,RADIO REPAIRS -	45,933.73	47,133.91	-1,200.18	-2.55%
13,234.00	1,669.23	11,564.77	692.82%	5041504000 ADA VEHICLE REPAIRS - MAINT	56,820.63	22,599.28	34,221.35	151.43%
434,076.27	376,761.14	57,315.13	15.21%	5049999900 ** TOTAL MATERIAL & SUPPLIES	2,676,111.12	2,695,062.41	-18,951.29	-0.70%
5050000000 **UTILITIES								
68,614.45	97,819.13	-29,204.68	-29.86%	5050216000 ** UTILITIES - G&A	313,624.14	447,596.79	-133,972.65	-29.93%
11,505.62	8,884.99	2,620.63	29.50%	5050216200 ** UTILITIES - IT	65,588.63	82,030.44	-16,441.81	-20.04%
4,907.03	1,313.12	3,593.91	273.69%	5050216300 ** UTILITIES - IT - NON-REIMB	32,396.80	36,776.18	-4,379.38	-11.91%
5,137.97	5,997.56	-859.59	-14.33%	5050216400 ** UTILITIES - G&A - NON-REIMB	40,613.80	21,383.13	19,230.67	89.93%
90,165.07	114,014.80	-23,849.73	-20.92%	5059999900 **TOTAL UTILITIES	452,223.37	587,786.54	-135,563.17	-23.06%
5060000000 ** CASUALTY & LIABILITY COSTS								
14,449.49	7,984.86	6,464.63	80.96%	5060104000 PHYSICAL DAMAGE PREMIUMS - MAI	86,696.94	48,232.16	38,464.78	79.75%
0.00	0.00	0.00	0.00%	5060116200 PHYSICAL DAMAGE PREMIUMS - IT	0.00	0.00	0.00	0.00%

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-1,866.08	-12,585.26	10,719.18	-85.17%	5060204000 PHYSICAL DAMAGE RECOVERIES - M	-12,017.58	-26,441.08	14,423.50	-54.55%
47,333.01	40,639.37	6,693.64	16.47%	5060316000 PL & PD INSURANCE PREMIUMS - G&	285,092.06	243,836.22	41,255.84	16.92%
0.00	0.00	0.00	0.00%	5060316200 PL & PD INSURANCE PREMIUMS - IT	0.00	0.00	0.00	0.00%
39,269.18	28,981.08	10,288.10	35.50%	5060416000 UNINSURED PL & PD PAYOUTS - G&A	235,857.42	175,545.75	60,311.67	34.36%
4,459.41	3,766.98	692.43	18.38%	5060816000 PREMIUMS-OTHER COPORATE INS.	26,887.46	23,654.88	3,232.58	13.67%
103,645.01	68,787.03	34,857.98	50.68%	5069999900 ** TOTAL CASUALTY & LIABILITY	622,516.30	464,827.93	157,688.37	33.92%
5070000000 ** TAXES								
0.00	0.00	0.00	0.00%	5070316000 PROPERTY TAXES	0.00	0.00	0.00	0.00%
312.50	312.50	0.00	0.00%	5070316400 PROPERTY TAXES - NON-REIMB	1,875.00	1,875.00	0.00	0.00%
0.00	0.00	0.00	0.00%	5070401000 VEHICLE LICENSING FEES - OPS	173.00	23.00	150.00	652.17%
0.00	0.00	0.00	0.00%	5070416000 VEHICLE LICENSING FEES - G&A	0.00	0.00	0.00	0.00%
2,487.74	1,881.75	605.99	32.20%	5070501000 FUEL TAX	16,182.22	13,552.97	2,629.25	19.40%
2,800.24	2,194.25	605.99	27.62%	5079999900 ** TOTAL TAXES	18,230.22	15,450.97	2,779.25	17.99%
5080100000 ** PURCHASED TRANSPORTATION								
0.00	0.00	0.00	0.00%	5080116000 CABS (Closed - See GL 5031216000)	0.00	0.00	0.00	0.00%
80,861.83	76,805.83	4,056.00	5.28%	5080216000 ADA CONTRACTS	485,170.98	460,837.98	24,333.00	5.28%
80,861.83	76,805.83	4,056.00	5.28%	5089999900 **TOTAL PURCHASED TRANSPORTA	485,170.98	460,837.98	24,333.00	5.28%
5090000000 ** MISCELLANEOUS EXPENSES								
10,745.15	14,791.62	-4,046.47	-27.36%	5090116000 DUES & SUBSCRIPTIONS - G&A	66,681.13	52,665.85	14,015.28	26.61%
16,986.58	19,392.98	-2,406.40	-12.41%	5090216000 TRAVEL & MEETINGS - G&A	56,070.20	72,694.05	-16,623.85	-22.87%
0.00	0.00	0.00	0.00%	5090716000 BAD DEBT EXPENSE	0.00	0.00	0.00	0.00%
10,744.72	7,246.86	3,497.86	48.27%	5090816000 ADVERTISING EXPENSES - G&A	152,867.64	87,398.72	65,468.92	74.91%
0.00	0.00	0.00	0.00%	5090816200 ADVERTISING EXPENSES - IT	0.00	0.00	0.00	0.00%
0.00	0.00	0.00	0.00%	5090916000 TRUSTEE COMPENSATION	1,300.00	3,800.00	-2,500.00	-65.79%
751.06	151.11	599.95	397.03%	5091016000 POSTAGE	1,608.12	2,967.09	-1,358.97	-45.80%
0.00	0.00	0.00	0.00%	5091516000 LOSS/DISPOSAL FIXED ASSETS	0.00	0.00	0.00	0.00%
3,048.00	1,324.00	1,724.00	130.21%	5091616000 ADVERTISING SERVICES EXPENSE	84,223.50	33,631.00	50,592.50	150.43%
0.00	0.00	0.00	0.00%	5091716000 SUBSTANCE ABUSE PROGRAM	0.00	0.00	0.00	0.00%
1,238.07	1,094.18	143.89	13.15%	5099901000 OTHER MISC EXPENSES - OPS	4,458.65	2,196.74	2,261.91	102.97%
3,173.79	2,779.34	394.45	14.19%	5099904000 OTHER MISC EXPENSES - MAINT	15,976.04	9,962.16	6,013.88	60.37%
5,720.14	5,518.67	201.47	3.65%	5099916000 OTHER MISC EXPENSES - G&A	26,791.64	27,233.12	-441.48	-1.62%

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872.36	89.00	783.36	880.18%	5099916200 OTHER MISC EXPENSES - IT	6,527.08	7,355.38	-828.30	-11.26%
0.00	0.00	0.00	0.00%	5099916300 OTHER MISC EXPENSES - IT - NON-R	0.00	0.00	0.00	0.00%
-26.44	3,265.50	-3,291.94	-100.81%	5099916400 OTHER MISC EXPENSES - G&A - NON	5,098.53	20,933.52	-15,834.99	-75.64%
0.00	64.94	-64.94	-100.00%	5099926000 UNALLOCATED EXPENSES	0.00	2,433.24	-2,433.24	-100.00%
53,253.43	55,718.20	-2,464.77	-4.42%	5099999900 ** TOTAL MISCELLANEOUS EXPENS	421,602.53	323,270.87	98,331.66	30.42%
5110000000 ** INTEREST EXPENSES								
0.00	0.00	0.00	0.00%	5110116000 INTEREST - LONG-TERM DEBTS	0.00	0.00	0.00	0.00%
133.93	109.37	24.56	22.46%	5110216000 INTEREST - SHORT-TERM DEBTS	8,601.33	557.80	8,043.53	> 999.99%
0.00	0.00	0.00	0.00%	5110316000 INTEREST EXPENSE - LEASE & SBIT	0.00	0.00	0.00	0.00%
133.93	109.37	24.56	22.46%	5119999900 ** TOTAL INTEREST	8,601.33	557.80	8,043.53	> 999.99%
5120000000 ** LEASE & RENTALS								
22,710.57	15,565.73	7,144.84	45.90%	5120401000 PASSENGER REVENUE VEHICLES -	125,793.20	59,516.67	66,276.53	111.36%
3,325.38	706.04	2,619.34	370.99%	5120516000 SERVICE VEHICLE LEASES	20,658.32	4,236.24	16,422.08	387.66%
0.00	0.00	0.00	0.00%	5120704000 GARAGE EQUIPMENT LEASES - MAIN	0.00	0.00	0.00	0.00%
0.00	0.00	0.00	0.00%	5120901000 RADIO EQUIPMENT LEASES - OPS	0.00	0.00	0.00	0.00%
12,638.93	12,638.93	0.00	0.00%	5121216000 G&A FACILITIES LEASES	75,833.58	78,746.97	-2,913.39	-3.70%
85.34	83.30	2.04	2.45%	5121301000 MISC LEASES - OPS	512.04	2,378.69	-1,866.65	-78.47%
20,247.21	17,678.89	2,568.32	14.53%	5121304000 MISC LEASES - MAINT	118,919.44	102,158.21	16,761.23	16.41%
1,365.50	1,332.77	32.73	2.46%	5121316000 MISC LEASES - G&A	8,193.00	7,996.62	196.38	2.46%
68.28	66.63	1.65	2.48%	5121316200 MISC LEASES - IT	409.68	399.78	9.90	2.48%
0.00	0.00	0.00	0.00%	5121316300 MISC LEASES - IT - NON-REIMB	0.00	0.00	0.00	0.00%
0.00	0.00	0.00	0.00%	5121316400 MISC LEASES - G&A - NON-REIMB	0.00	2,100.00	-2,100.00	-100.00%
0.00	0.00	0.00	0.00%	5121399999 LEASES - GASB 87 CONTRA	0.00	0.00	0.00	0.00%
60,441.21	48,072.29	12,368.92	25.73%	5129999900 ** TOTAL LEASE & RENTALS	350,319.26	257,533.18	92,786.08	36.03%
5130000000 ** DEPRECIATION								
27,506.47	23,532.21	3,974.26	16.89%	5130201000 PASSENGER SHELTER DEPRECIATIO	141,815.37	141,193.26	622.11	0.44%
383,314.78	475,655.87	-92,341.09	-19.41%	5130401000 REVENUE VEHICLE DEPRECIATION	2,347,269.28	2,853,935.22	-506,665.94	-17.75%
4,262.13	7,039.01	-2,776.88	-39.45%	5130516000 SERVICE VEHICLE DEPRECIATION	34,405.63	42,234.06	-7,828.43	-18.54%
5,904.14	5,904.04	0.10	0.00%	5130704000 GARAGE EQUIP DEPRECIATION	35,424.34	35,424.24	0.10	0.00%
8,819.50	926.67	7,892.83	851.74%	5130901000 REVENUE VEHICLE RADIO EQUIP DE	16,167.00	5,560.02	10,606.98	190.77%
24,928.38	6,328.79	18,599.59	293.89%	5131016000 COMPUTER EQUIP DEPRECIATION	56,572.28	37,972.74	18,599.54	48.98%
0.00	0.00	0.00	0.00%	5131116000 REVENUE COLLECTION EQUIP DEPR	0.00	0.00	0.00	0.00%
519,533.32	139,872.23	379,661.09	271.43%	5131216000 G&A FACILITIES DEPRECIATION	1,190,108.37	839,233.38	350,874.99	41.81%
16,034.46	3,121.70	12,912.76	413.65%	5131316000 G&A SYSTEM DEVELOPMENT DEPR	31,642.96	18,730.20	12,912.76	68.94%

Champaign Urbana Mass Transit District Comparative History Report

From Fiscal Year: 2024 Period 6
Thru Fiscal Year: 2024 Period 6

Division: 00 Champaign Urbana Mass Transit District

As of: 12/31/2023

Dec-2023	Dec-2022	Variance	Var/Last Var %		Jul-2023 Dec-2023	Jul-2022 Dec-2022	Variance	Var/Last Var %
253.56	253.57	-0.01	0.00%	5131416000 MISCELLANEOUS EQUIP DEPR	1,521.41	1,521.42	-0.01	0.00%
0.00	0.00	0.00	0.00%	5131516000 OFFICE EQUIP DEPRECIATION	0.00	0.00	0.00	0.00%
0.00	0.00	0.00	0.00%	5132016000 AMORTIZATION EXPENSE - LEASES	0.00	0.00	0.00	0.00%
0.00	0.00	0.00	0.00%	5132116000 AMORTIZATION EXPENSE - SUBSCRI	0.00	0.00	0.00	0.00%
990,556.74	662,634.09	327,922.65	49.49%	5139999900 ** TOTAL DEPRECIATION	3,854,926.64	3,975,804.54	-120,877.90	-3.04%
0.00	0.00	0.00	0.00%	5170116000 DEBT SERVICE ON EQUIPMENT & FA	0.00	0.00	0.00	0.00%
4,976,671.36	4,303,919.09	672,752.27	15.63%	5999990000 **** TOTAL EXPENSES ****	28,010,780.92	25,775,503.86	2,235,277.06	8.67%
1,248,471.43	1,535,173.42	-286,701.99	-18.68%	5999999800 NET SURPLUS (DEFICIT)	10,032,510.76	3,497,812.04	6,534,698.72	186.82%

Champaign-Urbana Mass Transit District
Accounts Payable Check Disbursement List
 BUSEY BANK OPERATING ACCOUNT

From Date: 11/1/2023 Thru Date: 11/30/2023

CheckNo	ReferenceDate	Reference	Payee	CheckAmount	C-CARTS Portion	MTD Portion	Voided
160281	02-Nov-23	A5085	AMERENIP	\$823.54		\$823.54	
160282	02-Nov-23	A8006	AT & T MOBILITY LLC	\$180.78		\$180.78	
160283	02-Nov-23	A8011	AT&T MOBILITY-CC	\$761.00		\$761.00	
160284	02-Nov-23	B0090	BAE SYSTEMS CONTROLS, INC.	\$349.63		\$349.63	
160285	02-Nov-23	B4517	BLAKE SALES TLP LLC	\$15,650.55		\$15,650.55	
160286	02-Nov-23	B4788	BLOSSOM BASKET FLORIST	\$147.00		\$147.00	
160287	02-Nov-23	C0255	VALERIE CAMPO	\$92.48		\$92.48	
160288	02-Nov-23	C0365	CARLE PHYSICIAN GROUP	\$49.00	\$49.00	\$0.00	
160289	02-Nov-23	C3082	SARORN CHAN	\$75.00		\$75.00	
160290	02-Nov-23	C4511	CLARKE POWER SERVICES, INC.	\$5,567.79		\$5,567.79	
160291	02-Nov-23	C8450	CU HARDWARE COMPANY	\$38.64		\$38.64	
160292	02-Nov-23	C8500	CUMMINS INC.	\$3,893.78		\$3,893.78	
160293	02-Nov-23	D0229	DOUGLAS DALY	\$75.00		\$75.00	
160294	02-Nov-23	D0426	DAVIS-HOUK MECHANICAL, INC	\$268.25		\$268.25	
160295	02-Nov-23	D2850	DEVELOPMENTAL SERVICES	\$48,129.00		\$48,129.00	
160296	02-Nov-23	D3575	DIRECT ENERGY BUSINESS	\$13,113.14		\$13,113.14	
160297	02-Nov-23	F6367	FORD CITY	\$169.93		\$169.93	
160298	02-Nov-23	F7330	NATALIE FRAZER	\$76.88		\$76.88	
160299	02-Nov-23	I4747	ILLINI FS, INC.	\$84.00		\$84.00	
160300	02-Nov-23	I4790	ILLINOIS-AMERICAN WATER	\$379.05		\$379.05	
160301	02-Nov-23	I8235	I3 BROADBAND - CU	\$654.99		\$654.99	
160302	02-Nov-23	J0320	JANITOR & MAINTENANCE SUPPLIES, INC.	\$91.79		\$91.79	
160303	02-Nov-23	J6147	MICHAEL JOHNSON	\$100.00		\$100.00	
160304	02-Nov-23	J8850	JX ENTERPRISES, INC.	\$269.90		\$269.90	
160305	02-Nov-23	M2179	MENARD'S	\$265.89		\$265.89	
160306	02-Nov-23	N0320	NAPA AUTO PARTS	\$204.03		\$204.03	
160307	02-Nov-23	N2193	ANDREY NESBITT	\$80.00		\$80.00	
160308	02-Nov-23	P2256	PETTY CASH (CHANGE FUND)	\$686.00		\$686.00	
160309	02-Nov-23	R2184	DANIEL C. KEMPHUES	\$138.35		\$138.35	
160310	02-Nov-23	S6235	SOUTHERN BUS & MOBILITY INC	\$1,556.05		\$1,556.05	
160311	02-Nov-23	S8508	SULLIVAN-PARKHILL	\$53.04		\$53.04	
160312	02-Nov-23	T2205	CONSOLIDATED ELECTRICAL DISTRIBUTORS, IN	\$96.50		\$96.50	
160313	02-Nov-23	U5180	UNITED PARCEL SERVICE	\$70.87		\$70.87	
160314	02-Nov-23	U5996	UNIVERSITY OF ILLINOIS	\$433.00		\$433.00	
160315	02-Nov-23	U7385	URBANA TRUE TIRES	\$539.92		\$539.92	
160316	02-Nov-23	U7653	US BANK VENDOR SERVICES	\$161.65	\$161.65	\$0.00	
160317	09-Nov-23	A4885	ALTORFER INC.	\$6,888.23		\$6,888.23	
160318	09-Nov-23	A5085	AMERENIP	\$4,850.25		\$4,850.25	
160319	09-Nov-23	A7370	ARENDS HOGAN WALKER LLC	\$1,436.40		\$1,436.40	
160320	09-Nov-23	A7545	ILLINI GLASS SOLUTIONS	\$517.40		\$517.40	
160321	09-Nov-23	A8007	AT & T	\$1,154.52		\$1,154.52	
160321	09-Nov-23	A8007	AT & T	(\$1,154.52)		(\$1,154.52)	X
160322	09-Nov-23	B2005	VICTORIA BEACH	\$800.00		\$800.00	
160323	09-Nov-23	C3512	CINTAS FIRST AID & SAFETY	\$130.74		\$130.74	
160324	09-Nov-23	C6263	COMCAST CABLE	\$629.27		\$629.27	
160325	09-Nov-23	D0426	DAVIS-HOUK MECHANICAL, INC	\$6,640.00		\$6,640.00	
160326	09-Nov-23	H9540	HYDROGEN FUEL CELL BUS COUNCIL	\$4,000.00		\$4,000.00	
160327	09-Nov-23	I1595	IDENTISYS INCORPORATED	\$1,081.00		\$1,081.00	
160328	09-Nov-23	J8850	JX ENTERPRISES, INC.	\$86.97		\$86.97	
160329	09-Nov-23	L6446	LOWE'S	\$132.00		\$132.00	
160329	09-Nov-23	L6446	LOWE'S	(\$132.00)		(\$132.00)	X
160330	09-Nov-23	M2179	MENARD'S	\$659.54		\$659.54	
160331	09-Nov-23	M2310	MEYER CAPEL	\$9,244.50		\$9,244.50	
160332	09-Nov-23	P6385	POTTER ELECTRIC SERVICE INC.	\$404.74		\$404.74	
160333	09-Nov-23	S6235	SOUTHERN BUS & MOBILITY INC	\$435.00		\$435.00	
160334	09-Nov-23	S8061	STERICYCLE, INC.	\$800.65		\$800.65	
160335	09-Nov-23	T2205	CONSOLIDATED ELECTRICAL DISTRIBUTORS, IN	\$1,770.41		\$1,770.41	

Champaign-Urbana Mass Transit District
Accounts Payable Check Disbursement List
 BUSEY BANK OPERATING ACCOUNT

From Date: 11/1/2023

Thru Date: 11/30/2023

CheckNo	ReferenceDate	Reference	Payee	CheckAmount	C-CARTS Portion	MTD Portion	Voided
160336	09-Nov-23	T7585	TRUGREEN CHEMLAWN	\$171.79		\$171.79	
160337	09-Nov-23	U5180	UNITED PARCEL SERVICE	\$267.46		\$267.46	
160338	09-Nov-23	U7355	U-C SANITARY DISTRICT	\$872.98		\$872.98	
160339	09-Nov-23	U7357	CITY OF URBANA	\$10.25		\$10.25	
160340	09-Nov-23	U7385	URBANA TRUE TIRES	\$404.90		\$404.90	
160341	09-Nov-23	U7653	US BANK VENDOR SERVICES	\$1,706.88		\$1,706.88	
160342	09-Nov-23	V2233	VERIZON WIRELESS	\$951.79		\$951.79	
160343	14-Nov-23	S0254	SAM'S CLUB	\$418.04		\$418.04	
160344	14-Nov-23	T7420	TRILLIUM TRANSPORTATION FUELS, LLC	\$9,750.00		\$9,750.00	
160345	16-Nov-23	A1934	ADVANCE AUTO PARTS	\$147.39		\$147.39	
160346	16-Nov-23	A5085	AMERENIP	\$9,628.02		\$9,628.02	
160347	16-Nov-23	B0090	BAE SYSTEMS CONTROLS, INC.	\$11,911.01		\$11,911.01	
160348	16-Nov-23	C0364	CARLE PHYSICIAN GROUP	\$3,193.75		\$3,193.75	
160349	16-Nov-23	C0365	CARLE PHYSICIAN GROUP	\$3,204.00	\$198.00	\$3,006.00	
160350	16-Nov-23	C2156	CENTER FOR TRANSPORTATION & THE ENVIRONM	\$51,942.24		\$51,942.24	
160351	16-Nov-23	C2172	CMS/LGHP	\$543,294.00	\$4,040.00	\$539,254.00	
160352	16-Nov-23	C3052	CHAMPAIGN COUNTY REGIONAL PLANNING	\$1,505.40	\$1,505.40	\$0.00	
160353	16-Nov-23	C6263	COMCAST CABLE	\$304.85		\$304.85	
160354	16-Nov-23	D0271	DANVILLE MASS TRANSIT	\$1,348.50		\$1,348.50	
160355	16-Nov-23	D0426	DAVIS-HOUK MECHANICAL, INC	\$8,064.27		\$8,064.27	
160356	16-Nov-23	F6367	FORD CITY	\$214.99		\$214.99	
160357	16-Nov-23	I4790	ILLINOIS-AMERICAN WATER	\$31.41		\$31.41	
160358	16-Nov-23	J0320	JANITOR & MAINTENANCE SUPPLIES, INC.	\$238.62		\$238.62	
160359	16-Nov-23	J3680	JEFFREY A. WILSEY	\$364.99		\$364.99	
160360	16-Nov-23	L6285	LOOMIS	\$246.99		\$246.99	
160361	16-Nov-23	M1090	MCCORMICK DISTRIBUTION & SERVICE	\$778.91		\$778.91	
160362	16-Nov-23	M2179	MENARD'S	\$1,562.25		\$1,562.25	
160363	16-Nov-23	M3015	MH EQUIPMENT COMPANY	\$548.63		\$548.63	
160364	16-Nov-23	N0320	NAPA AUTO PARTS	\$5,400.83		\$5,400.83	
160365	16-Nov-23	Q8455	QUILL	\$199.95		\$199.95	
160366	16-Nov-23	R2175	RELIABLE PLUMBING & HEATING COMPANY	\$1,222.50		\$1,222.50	
160367	16-Nov-23	S0060	SAFEWORKS ILLINOIS	\$97.50		\$97.50	
160368	16-Nov-23	S1170	JAMES SCHULTZ	\$384.45		\$384.45	
160369	16-Nov-23	S2201	SEON DESIGN (USA) CORP.	\$3,067.00		\$3,067.00	
160370	16-Nov-23	S2216	CHAMPAIGN AUTOMOTIVE LLC	\$5,250.50		\$5,250.50	
160371	16-Nov-23	S3086	SHERWIN-WILLIAMS	\$110.91		\$110.91	
160372	16-Nov-23	S6235	SOUTHERN BUS & MOBILITY INC	\$1,179.53		\$1,179.53	
160373	16-Nov-23	T2205	CONSOLIDATED ELECTRICAL DISTRIBUTORS, IN	\$1,157.00		\$1,157.00	
160374	16-Nov-23	T3063	THERMO KING MIDWEST, INC.	\$82.17		\$82.17	
160375	16-Nov-23	U5180	UNITED PARCEL SERVICE	\$75.74		\$75.74	
160376	16-Nov-23	U7357	CITY OF URBANA	\$2,784.53		\$2,784.53	
160377	16-Nov-23	U7385	URBANA TRUE TIRES	\$149.95		\$149.95	
160378	23-Nov-23	A5085	AMERENIP	\$81.12		\$81.12	
160379	23-Nov-23	A5108	AMERICAN DOWELL SIGN CO., INC.	\$2,421.78		\$2,421.78	
160380	23-Nov-23	A8007	AT & T	\$246.87		\$246.87	
160381	23-Nov-23	A8012	AT&T	\$172.76		\$172.76	
160382	23-Nov-23	B0280	BAUTY BANGSENGTHONG	\$53.75		\$53.75	
160383	23-Nov-23	B4909	JEREMY BLUNIER	\$131.21		\$131.21	
160384	23-Nov-23	C0006	CDW GOVERNMENT, INC.	\$179.57		\$179.57	
160385	23-Nov-23	C0365	CARLE PHYSICIAN GROUP	\$4,101.00	\$210.00	\$3,891.00	
160386	23-Nov-23	C3042	CHAMPAIGN MOTORS INC	\$755.30		\$755.30	
160387	23-Nov-23	C6263	COMCAST CABLE	\$364.82		\$364.82	
160388	23-Nov-23	C8450	CU HARDWARE COMPANY	\$17.10		\$17.10	
160389	23-Nov-23	D6380	BRIAN DOUBEK	\$114.45		\$114.45	
160390	23-Nov-23	F6367	FORD CITY	\$46.69		\$46.69	
160391	23-Nov-23	G0401	ROBERT "MIKE" GATSCHE	\$31.04		\$31.04	
160392	23-Nov-23	H8388	HUDSON PHARMACY GROUP INC	\$520.00		\$520.00	

Champaign-Urbana Mass Transit District
Accounts Payable Check Disbursement List
 BUSEY BANK OPERATING ACCOUNT

From Date: 11/1/2023 Thru Date: 11/30/2023

CheckNo	ReferenceDate	Reference	Payee	CheckAmount	C-CARTS Portion	MTD Portion	Voided
160393	23-Nov-23	I4747	ILLINI FS, INC.	\$7,572.40		\$7,572.40	
160394	23-Nov-23	I4790	ILLINOIS-AMERICAN WATER	\$1,490.53		\$1,490.53	
160395	23-Nov-23	J0320	JANITOR & MAINTENANCE SUPPLIES, INC.	\$127.22		\$127.22	
160396	23-Nov-23	K3580	MATHEW KIRKPATRICK	\$171.55		\$171.55	
160397	23-Nov-23	M2179	MENARD'S	\$154.40		\$154.40	
160398	23-Nov-23	N0320	NAPA AUTO PARTS	\$1,388.26		\$1,388.26	
160399	23-Nov-23	P2252	PETRY-KUHNE COMPANY	\$2,008.10		\$2,008.10	
160400	23-Nov-23	P8690	PYROLYX TIRE RECYCLING, LLC	\$704.00		\$704.00	
160401	23-Nov-23	Q8455	QUILL	\$701.36		\$701.36	
160402	23-Nov-23	S0078	SAFETY-KLEEN CORP.	\$5,646.87		\$5,646.87	
160403	23-Nov-23	S5177	JASMINE SMITH	\$131.97		\$131.97	
160404	23-Nov-23	T2205	CONSOLIDATED ELECTRICAL DISTRIBUTORS, IN	\$642.08		\$642.08	
160405	23-Nov-23	T2313	TFORCE FREIGHT, INC	\$601.40		\$601.40	
160406	23-Nov-23	U5180	UNITED PARCEL SERVICE	\$178.70		\$178.70	
160407	23-Nov-23	U7385	URBANA TRUE TIRES	\$700.04		\$700.04	
160408	30-Nov-23	A4885	ALTORFER INC.	\$11,311.55		\$11,311.55	
160409	30-Nov-23	A5085	AMERENIP	\$96.53		\$96.53	
160410	30-Nov-23	A8006	AT & T MOBILITY LLC	\$181.78		\$181.78	
160411	30-Nov-23	A8007	AT & T	\$1,929.56		\$1,929.56	
160412	30-Nov-23	A8011	AT&T MOBILITY-CC	\$613.56		\$613.56	
160413	30-Nov-23	B0060	BACON & VAN BUSKIRK	\$1,280.00		\$1,280.00	
160414	30-Nov-23	B8575	THE BUS COALITION, INC.	\$4,500.00		\$4,500.00	
160415	30-Nov-23	C4511	CLARKE POWER SERVICES, INC.	\$159.64		\$159.64	
160416	30-Nov-23	C6284	CONSOLIDATED COMMUNICATIONS ENTERPRISE S	\$90.00		\$90.00	
160417	30-Nov-23	C7301	JACINDA CRAWMER	\$36.00		\$36.00	
160418	30-Nov-23	D3575	DIRECT ENERGY BUSINESS	\$10,993.17		\$10,993.17	
160419	30-Nov-23	F03081	FARNSWORTH GROUP, INC.	\$4,024.50		\$4,024.50	
160420	30-Nov-23	F6367	FORD CITY	\$2,309.81		\$2,309.81	
160421	30-Nov-23	H6275	HOOPESTON ANIMAL RESCUE TEAM	\$300.00		\$300.00	
160422	30-Nov-23	I4747	ILLINI FS, INC.	\$219.24		\$219.24	
160423	30-Nov-23	I4790	ILLINOIS-AMERICAN WATER	\$313.01		\$313.01	
160424	30-Nov-23	M2179	MENARD'S	\$1,048.24		\$1,048.24	
160425	30-Nov-23	N0320	NAPA AUTO PARTS	\$902.53		\$902.53	
160426	30-Nov-23	P2256	PETTY CASH (CHANGE FUND)	\$490.00		\$490.00	
160427	30-Nov-23	P6275	CHRIS POPOVICH	\$400.00		\$400.00	
160428	30-Nov-23	S0060	SAFEWORKS ILLINOIS	\$195.00		\$195.00	
160429	30-Nov-23	S0078	SAFETY-KLEEN CORP.	\$5,215.73		\$5,215.73	
160430	30-Nov-23	T7585	TRUGREEN CHEMLAWN	\$171.79		\$171.79	
160431	30-Nov-23	U5180	UNITED PARCEL SERVICE	\$240.75		\$240.75	
160432	30-Nov-23	U5996	UNIVERSITY OF ILLINOIS	\$433.00		\$433.00	
160433	30-Nov-23	U7385	URBANA TRUE TIRES	\$700.04		\$700.04	
160434	30-Nov-23	V2233	VERIZON WIRELESS	\$360.10	\$360.10	\$0.00	
11012023	01-Nov-23	S8020	STANDARD INSURANCE COMPANY	\$5,758.04		\$5,758.04	
11022023	02-Nov-23	D3100	DIVVY	\$30,547.47		\$30,547.47	
11082023	08-Nov-23	U7359	URBANA MUNICIPAL EMPL. CREDIT UNION	\$44,502.01		\$44,502.01	
11092023	09-Nov-23	I4830	I.M.R.F.	\$250,955.00		\$250,955.00	
11092310	09-Nov-23	I4830	I.M.R.F.	\$5,043.74	\$3,346.13	\$1,697.61	
11102023	10-Nov-23	I0025	VANTAGEPOINT TRANSFER AGENTS - 301281	\$16,657.69		\$16,657.69	
11112023	10-Nov-23	I0025	VANTAGEPOINT TRANSFER AGENTS - 301281	\$11,726.98		\$11,726.98	
11122023	10-Nov-23	I0025	VANTAGEPOINT TRANSFER AGENTS - 301281	\$7,759.35		\$7,759.35	
11162023	16-Nov-23	D3100	DIVVY	\$17,969.01		\$17,969.01	
11202023	20-Nov-23	C3560	CIRCLE K FLEET	\$21,946.21	\$10,695.67	\$11,250.54	
11212023	01-Nov-23	S8020	STANDARD INSURANCE COMPANY	\$2,764.58	\$58.80	\$2,705.78	
11222023	22-Nov-23	U7359	URBANA MUNICIPAL EMPL. CREDIT UNION	\$43,394.98		\$43,394.98	
11242023	24-Nov-23	I0025	VANTAGEPOINT TRANSFER AGENTS - 301281	\$11,598.11		\$11,598.11	
11252023	24-Nov-23	I0025	VANTAGEPOINT TRANSFER AGENTS - 301281	\$7,572.35		\$7,572.35	
11262023	24-Nov-23	I0025	VANTAGEPOINT TRANSFER AGENTS - 301281	\$18,003.51		\$18,003.51	

Champaign-Urbana Mass Transit District
Accounts Payable Check Disbursement List
 BUSEY BANK OPERATING ACCOUNT

From Date: 11/1/2023 Thru Date: 11/30/2023

CheckNo	ReferenceDate	Reference	Payee	CheckAmount	C-CARTS Portion	MTD Portion	Voided
11292023	29-Nov-23	A2487	AFLAC	\$6,392.84		\$6,392.84	
11302023	30-Nov-23	T7580	4-TRUCKS ENTERPRISES LLC	\$8,500.00		\$8,500.00	
				\$1,401,012.13	\$20,624.75	\$1,380,387.38	

**Champaign-Urbana Mass Transit District
Accounts Payable ACH Disbursement List
BUSEY BANK OPERATING ACCOUNT**

From Date: 11/1/2023 Thru Date: 11/30/2023

Pymt Type	Date	Reference	Payee	ACH Amount	C-CARTS Portion	MTD Portion
ACH	01-Nov-23	260071-H6260	ILLINOIS POWER MARKING CO	\$13,750.45		\$13,750.45
ACH	03-Nov-23	260152-A5002	AMAZON	\$3,499.00		\$3,499.00
ACH	03-Nov-23	260152-A8590	AUVIK NETWORKS, INC.	\$204.00		\$204.00
ACH	03-Nov-23	260152-B3555	BIRKEY'S FARM STORE, INC.	\$664.80		\$664.80
ACH	03-Nov-23	260152-B4880	BLUE DRAGONFLY CATERING LLC	\$2,950.00		\$2,950.00
ACH	03-Nov-23	260152-C2165	CENTRAL ILLINOIS TRUCKS	\$1,151.16		\$1,151.16
ACH	03-Nov-23	260152-C3105	CHEMICAL MAINTENANCE, INC.	\$3,930.92		\$3,930.92
ACH	03-Nov-23	260152-C4588	CLEAN UNIFORM COMPANY	\$691.99		\$691.99
ACH	03-Nov-23	260152-C6282	CONNOR COMPANY	\$1,047.17		\$1,047.17
ACH	03-Nov-23	260152-D0423	DAVE & HARRY LOCKSMITHS	\$60.00		\$60.00
ACH	03-Nov-23	260152-D2012	DEAN'S GRAPHICS	\$2,732.64		\$2,732.64
ACH	03-Nov-23	260152-D2126	DELL MARKETING LP	\$515.99		\$515.99
ACH	03-Nov-23	260152-D3630	DIXON GRAPHICS	\$106.00		\$106.00
ACH	03-Nov-23	260152-D7700	DS SERVICES OF AMERICA, INC.	\$33.00		\$33.00
ACH	03-Nov-23	260152-E3390	EIGHT 22, LLC	\$4,025.00		\$4,025.00
ACH	03-Nov-23	260152-G2287	GFL ENVIRONMENTAL HOLDINGS (US), INC	\$1,440.77		\$1,440.77
ACH	03-Nov-23	260152-G4293	GLOBAL TECHNICAL SYSTEMS, INC.	\$3,815.46		\$3,815.46
ACH	03-Nov-23	260152-G6300	GOODYEAR TIRE & RUBBER CO	\$200.00		\$200.00
ACH	03-Nov-23	260152-I5773	INSIGHT PUBLIC SECTOR, INC	\$6,569.00		\$6,569.00
ACH	03-Nov-23	260152-I5904	INTERSTATE BATTERIES	\$808.98		\$808.98
ACH	03-Nov-23	260152-J6136	JOHNSON CONTROLS FIRE PROTECTION LP	\$420.00		\$420.00
ACH	03-Nov-23	260152-K2166	KEMPER INDUSTRIAL EQUIP.	\$790.00		\$790.00
ACH	03-Nov-23	260152-K2190	KEN'S OIL SERVICE, INC.	\$49,965.20		\$49,965.20
ACH	03-Nov-23	260152-L2005	DONALD DAVID OWEN	\$1,925.00		\$1,925.00
ACH	03-Nov-23	260152-M1246	MCMASTER-CARR SUPPLY CO.	\$503.64		\$503.64
ACH	03-Nov-23	260152-M1269	MCS OFFICE TECHNOLOGIES	\$6,928.75		\$6,928.75
ACH	03-Nov-23	260152-N2290	NEW FLYER INDUSTRIES	\$810.00		\$810.00
ACH	03-Nov-23	260152-N2292	THE AFTERMARKET PARTS COMPANY, LLC.	\$22,485.16		\$22,485.16
ACH	03-Nov-23	260152-O7370	O'REILLY AUTOMOTIVE, INC.	\$715.74		\$715.74
ACH	03-Nov-23	260152-P0015	3PLAY MEDIA, INC	\$109.17		\$109.17
ACH	03-Nov-23	260152-R6000	ROBBINS, SCHWARTZ, NICHOLAS, LIFTON & TA	\$3,121.47		\$3,121.47
ACH	03-Nov-23	260152-S3115	DANIEL J. HARTMAN	\$12.00		\$12.00
ACH	03-Nov-23	260152-S5192	S.J. SMITH WELDING SUPPLY	\$148.75		\$148.75
ACH	03-Nov-23	260152-S8010	STANCIL CORPORATION	\$735.00		\$735.00
ACH	03-Nov-23	260152-U5998	UNIVERSITY OF ILLINOIS	\$32,732.83		\$32,732.83
ACH	07-Nov-23	260307-N2290	NEW FLYER INDUSTRIES	\$629,109.19		\$629,109.19
ACH	10-Nov-23	260433-A4650	A-L TIER II, LLC	\$3,199.45		\$3,199.45
ACH	10-Nov-23	260433-A8576	T & B AUTOMOTIVE EQUIPMENT SALES, INC	\$465.25		\$465.25
ACH	10-Nov-23	260433-C3105	CHEMICAL MAINTENANCE, INC.	\$888.84		\$888.84
ACH	10-Nov-23	260433-C4588	CLEAN UNIFORM COMPANY	\$164.30		\$164.30
ACH	10-Nov-23	260433-D0423	DAVE & HARRY LOCKSMITHS	\$173.00		\$173.00
ACH	10-Nov-23	260433-D2012	DEAN'S GRAPHICS	\$1,448.00		\$1,448.00
ACH	10-Nov-23	260433-D8520	DUNCAN SUPPLY CO. INC.	\$488.32		\$488.32
ACH	10-Nov-23	260433-D8587	DUST & SON OF CHAMPAIGN COUNTY, INC	\$100.23		\$100.23
ACH	10-Nov-23	260433-F2054	FEDEX OFFICE AND PRINT SERVICES, INC.	\$66.03		\$66.03
ACH	10-Nov-23	260433-G6300	GOODYEAR TIRE & RUBBER CO	\$662.10		\$662.10
ACH	10-Nov-23	260433-G7308	GRAINGER	\$1,104.88		\$1,104.88

**Champaign-Urbana Mass Transit District
Accounts Payable ACH Disbursement List
BUSEY BANK OPERATING ACCOUNT**

From Date: 11/1/2023 Thru Date: 11/30/2023

Pymt Type	Date	Reference	Payee	ACH Amount	C-CARTS Portion	MTD Portion
ACH	10-Nov-23	260433-H6260	ILLINOIS POWER MARKING CO	\$249.68		\$249.68
ACH	10-Nov-23	260433-K2190	KEN'S OIL SERVICE, INC.	\$26,315.57		\$26,315.57
ACH	10-Nov-23	260433-M0377	MARTIN ONE SOURCE	\$30,989.34		\$30,989.34
ACH	10-Nov-23	260433-M1246	MCMaster-CARR SUPPLY CO.	\$221.75		\$221.75
ACH	10-Nov-23	260433-M34035	MIDWEST FIBER RECYCLING	\$498.50		\$498.50
ACH	10-Nov-23	260433-N2290	NEW FLYER INDUSTRIES	\$642,399.46		\$642,399.46
ACH	10-Nov-23	260433-O7370	O'REILLY AUTOMOTIVE, INC.	\$842.07		\$842.07
ACH	10-Nov-23	260433-P4521	CYNTHIA HOYLE	\$1,885.00		\$1,885.00
ACH	10-Nov-23	260433-P4525	NORMA MCFARLAND	\$463.82		\$463.82
ACH	10-Nov-23	260433-R6120	ROGARDS OFFICE PRODUCTS	\$1,004.53		\$1,004.53
ACH	10-Nov-23	260433-R6130	ROGERS SUPPLY COMPANY INC	\$164.92		\$164.92
ACH	10-Nov-23	260433-S6865	SPRINGFIELD ELECTRIC	\$857.26		\$857.26
ACH	10-Nov-23	260433-V3375	FRANCISCO Y AMBROS	\$2,040.00		\$2,040.00
ACH	15-Nov-23	260667-H6260	ILLINOIS POWER MARKING CO	\$9,412.20		\$9,412.20
ACH	17-Nov-23	260772-W3457	GERVAISE L. WILLIAMS	\$21,965.62		\$21,965.62
ACH	20-Nov-23	260773-A9010	AWARDS LTD.	\$18.30		\$18.30
ACH	20-Nov-23	260773-B3555	BIRKEY'S FARM STORE, INC.	\$3,561.09		\$3,561.09
ACH	20-Nov-23	260773-C0275	CCMSI	\$2,272.36		\$2,272.36
ACH	20-Nov-23	260773-C0340	CARDINAL INFRASTRUCTURE, LLC	\$13,000.00		\$13,000.00
ACH	20-Nov-23	260773-C2165	CENTRAL ILLINOIS TRUCKS	\$15,016.48		\$15,016.48
ACH	20-Nov-23	260773-C2231	CERTIFIED LABORATORIES	\$1,503.82		\$1,503.82
ACH	20-Nov-23	260773-C3105	CHEMICAL MAINTENANCE, INC.	\$316.66		\$316.66
ACH	20-Nov-23	260773-C4588	CLEAN UNIFORM COMPANY	\$1,438.95		\$1,438.95
ACH	20-Nov-23	260773-C6258	COLUMBIA STREET ROASTERY	\$556.00		\$556.00
ACH	20-Nov-23	260773-D2012	DEAN'S GRAPHICS	\$6,000.00		\$6,000.00
ACH	20-Nov-23	260773-D8520	DUNCAN SUPPLY CO. INC.	\$156.62		\$156.62
ACH	20-Nov-23	260773-D8587	DUST & SON OF CHAMPAIGN COUNTY, INC	\$55.82		\$55.82
ACH	20-Nov-23	260773-E0368	EAST PENN MANUFACTURING CO.	\$9,776.56		\$9,776.56
ACH	20-Nov-23	260773-F2054	FEDEX OFFICE AND PRINT SERVICES, INC.	\$54.55		\$54.55
ACH	20-Nov-23	260773-G2287	GFL ENVIRONMENTAL HOLDINGS (US), INC	\$523.20		\$523.20
ACH	20-Nov-23	260773-G6300	GOODYEAR TIRE & RUBBER CO	\$14,579.42		\$14,579.42
ACH	20-Nov-23	260773-G7308	GRAINGER	\$54.69		\$54.69
ACH	20-Nov-23	260773-G7375	GRIMCO, INC	\$5,651.06		\$5,651.06
ACH	20-Nov-23	260773-H3564	HIRERIGHT GIS INTERMEDIATE CORP, INC.	\$2,416.04	\$131.75	\$2,284.29
ACH	20-Nov-23	260773-I4750	ILLINI FIRE EQUIPMENT CO.	\$488.25		\$488.25
ACH	20-Nov-23	260773-I4841	ILLINOIS PUBLIC RISK FUND	\$30,640.00	\$504.00	\$30,136.00
ACH	20-Nov-23	260773-K2190	KEN'S OIL SERVICE, INC.	\$26,851.03		\$26,851.03
ACH	20-Nov-23	260773-K3575	KIRK'S AUTOMOTIVE	\$4,000.00		\$4,000.00
ACH	20-Nov-23	260773-K6095	KOENIG BODY & EQUIPMENT, INC.	\$2,178.15		\$2,178.15
ACH	20-Nov-23	260773-L8525	LUMINATOR TECHNOLOGY GROUP GLOBAL, INC.	\$4,078.37		\$4,078.37
ACH	20-Nov-23	260773-M0350	MANSFIELD POWER & GAS LLC	\$8,587.73		\$8,587.73
ACH	20-Nov-23	260773-M1269	MCS OFFICE TECHNOLOGIES	\$652.50		\$652.50
ACH	20-Nov-23	260773-M6334	MORGAN DISTRIBUTING, INC.	\$25,430.75		\$25,430.75
ACH	20-Nov-23	260773-N2292	THE AFTERMARKET PARTS COMPANY, LLC.	\$26,728.96		\$26,728.96
ACH	20-Nov-23	260773-O7370	O'REILLY AUTOMOTIVE, INC.	\$1,955.58		\$1,955.58
ACH	20-Nov-23	260773-O7450	ORKIN EXTERMINATING CO.	\$1,233.66		\$1,233.66
ACH	20-Nov-23	260773-R6120	ROGARDS OFFICE PRODUCTS	\$544.77		\$544.77

**Champaign-Urbana Mass Transit District
Accounts Payable ACH Disbursement List
BUSEY BANK OPERATING ACCOUNT**

From Date: 11/1/2023 Thru Date: 11/30/2023

Pymt Type	Date	Reference	Payee	ACH Amount	C-CARTS Portion	MTD Portion
ACH	20-Nov-23	260773-S3115	DANIEL J. HARTMAN	\$11,701.50	\$258.50	\$11,443.00
ACH	20-Nov-23	260773-S5192	S.J. SMITH WELDING SUPPLY	\$89.28		\$89.28
ACH	20-Nov-23	260773-S6962	SPX CORPORATION	\$1,375.42		\$1,375.42
ACH	20-Nov-23	260773-T2225	TERMINAL SUPPLY COMPANY	\$10.95		\$10.95
ACH	20-Nov-23	260773-T7510	TROPHYTIME	\$210.00		\$210.00
ACH	20-Nov-23	260773-T9069	TWILIO INC	\$1,084.01		\$1,084.01
ACH	20-Nov-23	260773-T9072	TWIN CITY INDUSTRIAL RUBBER, INC.	\$148.01		\$148.01
ACH	20-Nov-23	260773-U5187	USSC ACQUISITION CORP	\$2,330.76		\$2,330.76
ACH	20-Nov-23	260773-U6555	UPCLOSE GRAPHICS	\$13.76		\$13.76
ACH	20-Nov-23	260773-V3370	VIA TRANSPORTATION, INC.	\$2,533.41		\$2,533.41
ACH	27-Nov-23	261045-B2180	BENEFIT PLANNING CONSULTANTS, INC.	\$630.50		\$630.50
ACH	27-Nov-23	261045-B8050	BAKER TILLY US, LLP	\$5,405.69		\$5,405.69
ACH	27-Nov-23	261045-C2165	CENTRAL ILLINOIS TRUCKS	\$64.88		\$64.88
ACH	27-Nov-23	261045-C3100	CHELSEA FINANCIAL GROUP, LTD.	\$58,734.33		\$58,734.33
ACH	27-Nov-23	261045-C3105	CHEMICAL MAINTENANCE, INC.	\$2,656.64		\$2,656.64
ACH	27-Nov-23	261045-C4588	CLEAN UNIFORM COMPANY	\$1,386.12		\$1,386.12
ACH	27-Nov-23	261045-D2012	DEAN'S GRAPHICS	\$230.00		\$230.00
ACH	27-Nov-23	261045-D2126	DELL MARKETING LP	\$5,524.31		\$5,524.31
ACH	27-Nov-23	261045-G6445	GOVCONNECTION, INC	\$703.06		\$703.06
ACH	27-Nov-23	261045-H6260	ILLINOIS POWER MARKING CO	\$15,371.03		\$15,371.03
ACH	27-Nov-23	261045-I4770	ILLINI PLASTICS SUPPLY	\$4,959.84		\$4,959.84
ACH	27-Nov-23	261045-J6136	JOHNSON CONTROLS FIRE PROTECTION LP	\$2,960.58		\$2,960.58
ACH	27-Nov-23	261045-K2190	KEN'S OIL SERVICE, INC.	\$25,451.40		\$25,451.40
ACH	27-Nov-23	261045-M1246	MCMASTER-CARR SUPPLY CO.	\$550.03		\$550.03
ACH	27-Nov-23	261045-N2292	THE AFTERMARKET PARTS COMPANY, LLC.	\$41,605.11		\$41,605.11
ACH	27-Nov-23	261045-O7370	O'REILLY AUTOMOTIVE, INC.	\$167.94		\$167.94
ACH	27-Nov-23	261045-O7450	ORKIN EXTERMINATING CO.	\$4,802.99		\$4,802.99
ACH	27-Nov-23	261045-R6000	ROBBINS, SCHWARTZ, NICHOLAS, LIFTON & TA	\$1,513.40		\$1,513.40
ACH	27-Nov-23	261045-S6962	SPX CORPORATION	\$2,566.30		\$2,566.30
ACH	27-Nov-23	261045-T2225	TERMINAL SUPPLY COMPANY	\$677.48		\$677.48
ACH	28-Nov-23	261143-N2290	NEW FLYER INDUSTRIES	\$642,399.46		\$642,399.46
				\$2,594,957.91	\$894.25	\$2,594,063.66

Champaign Urbana Mass Transit District

Accounts Payable Check Disbursement List

Checking Account #: 011-8189-0

FLEX CHECKING-BUSEY BANK

From Date: 11/30/2023

Thru Date: 11/30/2023

Check #	Check Date	Ref #	Name	Amount	Voided
11302023	11/30/2023	F4640	FLEX-EMPLOYEE REIMB.	\$21,671.11	
				Total:	
				\$21,671.11	

Champaign-Urbana Mass Transit District
Accounts Payable Check Disbursement List
 BUSEY BANK OPERATING ACCOUNT

From Date: 12/1/2023

Thru Date: 12/31/2023

CheckNo	ReferenceDate	Reference	Payee	CheckAmount	C-CARTS Portion	MTD Portion	Voided
160435	07-Dec-23	A0673	ABILITY SCS INC.	\$1,110.00		\$1,110.00	
160436	07-Dec-23	A5085	AMERENIP	\$11,014.37		\$11,014.37	
160437	07-Dec-23	A8007	AT & T	\$382.06		\$382.06	
160438	07-Dec-23	C6263	COMCAST CABLE	\$629.27		\$629.27	
160439	07-Dec-23	C62630	COMMERCIAL BUILDERS, INC.	\$76,215.05		\$76,215.05	
160440	07-Dec-23	D0271	DANVILLE MASS TRANSIT	\$1,191.00		\$1,191.00	
160441	07-Dec-23	E7440	ERICH ROE	\$150.00		\$150.00	
160442	07-Dec-23	F6367	FORD CITY	\$2,636.10		\$2,636.10	
160443	07-Dec-23	G3102	GHR ENGINEERS & ASSOCIATES, INC.	\$3,924.13		\$3,924.13	
160444	07-Dec-23	I4747	ILLINI FS, INC.	\$84.00		\$84.00	
160445	07-Dec-23	I4790	ILLINOIS-AMERICAN WATER	\$1,148.42		\$1,148.42	
160446	07-Dec-23	I4990	ILLINOIS WILLOWS	\$185.00		\$185.00	
160447	07-Dec-23	I8235	I3 BROADBAND - CU	\$654.99		\$654.99	
160448	07-Dec-23	J0320	JANITOR & MAINTENANCE SUPPLIES, INC.	\$58.98		\$58.98	
160449	07-Dec-23	L6446	LOWE'S	\$83.45		\$83.45	
160450	07-Dec-23	M0452	MATTEX SERVICE CO., INC.	\$561.10		\$561.10	
160451	07-Dec-23	M9548	MYERS TIRE SUPPLY	\$144.98		\$144.98	
160452	07-Dec-23	N0320	NAPA AUTO PARTS	\$262.44		\$262.44	
160453	07-Dec-23	N2295	THE NEWS GAZETTE	\$1,480.80		\$1,480.80	
160454	07-Dec-23	P2252	PETRY-KUHNE COMPANY	\$3,657.00		\$3,657.00	
160455	07-Dec-23	P2255	PETTY CASH (GENERAL FUND)	\$374.97		\$374.97	
160456	07-Dec-23	P6385	POTTER ELECTRIC SERVICE INC.	\$11,017.51		\$11,017.51	
160457	07-Dec-23	Q8455	QUILL	\$18.17		\$18.17	
160458	07-Dec-23	S0078	SAFETY-KLEEN CORP.	\$997.23		\$997.23	
160459	07-Dec-23	S0254	SAM'S CLUB	\$553.54		\$553.54	
160460	07-Dec-23	S6232	AUTUMN SOLIMAN	\$264.56		\$264.56	
160461	07-Dec-23	S6235	SOUTHERN BUS & MOBILITY INC	\$216.22		\$216.22	
160462	07-Dec-23	S6690	SPIRAL BINDING LLC	\$8,942.31		\$8,942.31	
160463	07-Dec-23	S6850	ANDREW SPRAGUE	\$77.55		\$77.55	
160464	07-Dec-23	T2205	CONSOLIDATED ELECTRICAL DISTRIBUTORS, IN	\$4,231.80		\$4,231.80	
160465	07-Dec-23	U5180	UNITED PARCEL SERVICE	\$52.44		\$52.44	
160466	07-Dec-23	U7385	URBANA TRUE TIRES	\$539.92		\$539.92	
160467	07-Dec-23	U7653	US BANK VENDOR SERVICES	\$1,868.53	\$161.65	\$1,706.88	
160468	07-Dec-23	V2233	VERIZON WIRELESS	\$851.80		\$851.80	
160469	14-Dec-23	A5085	AMERENIP	\$10,220.93		\$10,220.93	
160470	14-Dec-23	A7545	ILLINI GLASS SOLUTIONS	\$362.00		\$362.00	
160471	14-Dec-23	A85755	AUTOMOTIVE COLOR & SUPPLY CORP	\$190.02		\$190.02	
160472	14-Dec-23	B2230	BERNS, CLANCY & ASSOC. PC	\$2,928.00		\$2,928.00	
160473	14-Dec-23	B4517	BLAKE SALES TLP LLC	\$5,470.92		\$5,470.92	
160474	14-Dec-23	C2156	CENTER FOR TRANSPORTATION & THE ENVIRONM	\$21,276.16		\$21,276.16	
160475	14-Dec-23	C2172	CMS/LGHP	\$526,489.00	\$4,040.00	\$522,449.00	
160476	14-Dec-23	C3042	CHAMPAIGN MOTORS INC	\$1,162.68		\$1,162.68	
160477	14-Dec-23	C3052	CHAMPAIGN COUNTY REGIONAL PLANNING	\$1,179.02	\$1,179.02	\$0.00	
160478	14-Dec-23	C3512	CINTAS FIRST AID & SAFETY	\$66.90		\$66.90	
160479	14-Dec-23	C6263	COMCAST CABLE	\$304.85		\$304.85	
160480	14-Dec-23	C8450	CU HARDWARE COMPANY	\$104.40		\$104.40	
160481	14-Dec-23	D0426	DAVIS-HOUK MECHANICAL, INC	\$5,722.51		\$5,722.51	
160482	14-Dec-23	D2850	DEVELOPMENTAL SERVICES	\$48,129.00		\$48,129.00	
160483	14-Dec-23	F6367	FORD CITY	\$688.52		\$688.52	
160484	14-Dec-23	I4973	ILLINOIS TOLLWAY	\$83.95		\$83.95	
160485	14-Dec-23	L6285	LOOMIS	\$194.34		\$194.34	
160486	14-Dec-23	M2130	J ADAMS ENTERPRISES LLC	\$697.50		\$697.50	
160487	14-Dec-23	M2179	MENARD'S	\$556.01		\$556.01	
160488	14-Dec-23	M2310	MEYER CAPEL	\$4,845.00		\$4,845.00	
160489	14-Dec-23	N0320	NAPA AUTO PARTS	\$101.97		\$101.97	
160490	14-Dec-23	N2295	THE NEWS GAZETTE	\$215.20		\$215.20	
160491	14-Dec-23	S8061	STERICYCLE, INC.	\$186.58		\$186.58	
160492	14-Dec-23	S823190	STUARD & ASSOCIATES, INC.	\$220.00		\$220.00	
160493	14-Dec-23	U7355	U-C SANITARY DISTRICT	\$4,171.33		\$4,171.33	
160494	14-Dec-23	U7357	CITY OF URBANA	\$2,864.16		\$2,864.16	
160495	14-Dec-23	U7385	URBANA TRUE TIRES	\$700.04		\$700.04	
160496	15-Dec-23	L6446	LOWE'S	\$132.00		\$132.00	

Champaign-Urbana Mass Transit District
Accounts Payable Check Disbursement List
 BUSEY BANK OPERATING ACCOUNT

From Date: 12/1/2023 Thru Date: 12/31/2023

CheckNo	ReferenceDate	Reference	Payee	CheckAmount	C-CARTS Portion	MTD Portion	Voided
160497	21-Dec-23	A85755	AUTOMOTIVE COLOR & SUPPLY CORP	\$867.26		\$867.26	
160498	21-Dec-23	B0090	BAE SYSTEMS CONTROLS, INC.	\$19,580.33		\$19,580.33	
160499	21-Dec-23	C2156	CENTER FOR TRANSPORTATION & THE ENVIRONM	\$5,000.00		\$5,000.00	
160500	21-Dec-23	C3042	CHAMPAIGN MOTORS INC	\$495.66		\$495.66	
160501	21-Dec-23	C6263	COMCAST CABLE	\$123.68		\$123.68	
160502	21-Dec-23	D0426	DAVIS-HOUK MECHANICAL, INC	\$545.61		\$545.61	
160503	21-Dec-23	E7440	ERICH ROE	\$50.00		\$50.00	
160504	21-Dec-23	F6367	FORD CITY	\$1,888.51		\$1,888.51	
160505	21-Dec-23	I1595	IDENTISYS INCORPORATED	\$243.00		\$243.00	
160506	21-Dec-23	I4747	ILLINI FS, INC.	\$5,409.12		\$5,409.12	
160507	21-Dec-23	I4790	ILLINOIS-AMERICAN WATER	\$1,964.30		\$1,964.30	
160508	21-Dec-23	J0320	JANITOR & MAINTENANCE SUPPLIES, INC.	\$154.61		\$154.61	
160509	21-Dec-23	L3506	PATRICK LINDSTROM	\$244.05		\$244.05	
160510	21-Dec-23	M0175	QUADIENT FINANCE USA, INC.	\$600.00		\$600.00	
160511	21-Dec-23	M0452	MATTEX SERVICE CO., INC.	\$3,522.50		\$3,522.50	
160512	21-Dec-23	M2310	MEYER CAPEL	\$808.50		\$808.50	
160513	21-Dec-23	N0320	NAPA AUTO PARTS	\$3,225.46		\$3,225.46	
160514	21-Dec-23	N2295	THE NEWS GAZETTE	\$550.70		\$550.70	
160515	21-Dec-23	Q8455	QUILL	\$72.67		\$72.67	
160516	21-Dec-23	R6099	ROESSLER CONSTRUCTION COMPANY	\$845.00		\$845.00	
160517	21-Dec-23	S2216	CHAMPAIGN AUTOMOTIVE LLC	\$799.50		\$799.50	
160518	21-Dec-23	S6232	AUTUMN SOLIMAN	\$104.42		\$104.42	
160519	21-Dec-23	S6235	SOUTHERN BUS & MOBILITY INC	\$13,356.63		\$13,356.63	
160520	21-Dec-23	S8508	SULLIVAN-PARKHILL	\$207.09		\$207.09	
160521	21-Dec-23	U5180	UNITED PARCEL SERVICE	\$260.84		\$260.84	
160522	21-Dec-23	U7385	URBANA TRUE TIRES	\$4,177.68		\$4,177.68	
160523	21-Dec-23	A8012	AT&T	\$172.76		\$172.76	
160524	28-Dec-23	A5085	AMERENIP	\$184.38		\$184.38	
160525	28-Dec-23	A8006	AT & T MOBILITY LLC	\$181.78		\$181.78	
160526	28-Dec-23	A8007	AT & T	\$246.87		\$246.87	
160527	28-Dec-23	A8011	AT&T MOBILITY-CC	\$489.29		\$489.29	
160528	28-Dec-23	C0365	CARLE PHYSICIAN GROUP	\$2,177.00	\$255.00	\$1,922.00	
160529	28-Dec-23	C3042	CHAMPAIGN MOTORS INC	\$109.06		\$109.06	
160530	28-Dec-23	C6263	COMCAST CABLE	\$257.55		\$257.55	
160531	28-Dec-23	D0426	DAVIS-HOUK MECHANICAL, INC	\$860.56		\$860.56	
160532	28-Dec-23	D3575	DIRECT ENERGY BUSINESS	\$8,611.82		\$8,611.82	
160533	28-Dec-23	D6275	CRISTANO DOMINGO	\$69.48		\$69.48	
160534	28-Dec-23	F6367	FORD CITY	\$231.92		\$231.92	
160535	28-Dec-23	I4745	ILLINI CONTRACTORS SUPPLY	\$309.00		\$309.00	
160536	28-Dec-23	I4790	ILLINOIS-AMERICAN WATER	\$379.98		\$379.98	
160537	28-Dec-23	I4973	ILLINOIS TOLLWAY	\$17.20		\$17.20	
160538	28-Dec-23	J0320	JANITOR & MAINTENANCE SUPPLIES, INC.	\$152.54		\$152.54	
160539	28-Dec-23	M0452	MATTEX SERVICE CO., INC.	\$8,592.80		\$8,592.80	
160540	28-Dec-23	M2179	MENARD'S	\$237.67		\$237.67	
160541	28-Dec-23	N0320	NAPA AUTO PARTS	\$447.94		\$447.94	
160542	28-Dec-23	P2256	PETTY CASH (CHANGE FUND)	\$392.00		\$392.00	
160543	28-Dec-23	R8487	BRIAN RULON	\$87.20		\$87.20	
160544	28-Dec-23	S0060	SAFEWORKS ILLINOIS	\$390.00		\$390.00	
160545	28-Dec-23	S3086	SHERWIN-WILLIAMS	\$182.45		\$182.45	
160546	28-Dec-23	S6235	SOUTHERN BUS & MOBILITY INC	\$356.85		\$356.85	
160547	28-Dec-23	S823190	STUARD & ASSOCIATES, INC.	\$245.00		\$245.00	
160548	28-Dec-23	T0004	TRANSITNEWS.NET	\$399.98		\$399.98	
160549	28-Dec-23	U5180	UNITED PARCEL SERVICE	\$485.05		\$485.05	
160550	28-Dec-23	U7385	URBANA TRUE TIRES	\$4,718.20		\$4,718.20	
160551	28-Dec-23	V2233	VERIZON WIRELESS	\$360.10	\$360.10	\$0.00	
1603210	31-Dec-23	A8007	AT & T	\$1,154.52		\$1,154.52	
1604110	31-Dec-23	A8007	AT & T	\$0.00		\$0.00	X
12012023	01-Dec-23	D3100	DIVVY	\$27,391.38		\$27,391.38	
12022023	01-Dec-23	S8020	STANDARD INSURANCE COMPANY	\$2,578.38	\$58.80	\$2,519.58	
12032023	01-Dec-23	S8020	STANDARD INSURANCE COMPANY	\$5,595.49		\$5,595.49	
12072023	07-Dec-23	U7359	URBANA MUNICIPAL EMPL. CREDIT UNION	\$42,253.53		\$42,253.53	
12082023	08-Dec-23	I4830	I.M.R.F.	\$6,137.15		\$6,137.15	

Champaign-Urbana Mass Transit District
Accounts Payable Check Disbursement List
 BUSEY BANK OPERATING ACCOUNT

From Date: 12/1/2023 Thru Date: 12/31/2023

CheckNo	ReferenceDate	Reference	Payee	CheckAmount	C-CARTS Portion	MTD Portion	Voided
12092023	08-Dec-23	I0025	VANTAGEPOINT TRANSFER AGENTS - 301281	\$18,006.91		\$18,006.91	
12102023	08-Dec-23	I0025	VANTAGEPOINT TRANSFER AGENTS - 301281	\$11,752.91		\$11,752.91	
12112023	08-Dec-23	I0025	VANTAGEPOINT TRANSFER AGENTS - 301281	\$7,572.35		\$7,572.35	
12112310	12-Dec-23	I4830	I.M.R.F.	\$4,203.31	\$2,788.56	\$1,414.75	
12122023	12-Dec-23	I4830	I.M.R.F.	\$266,682.30		\$266,682.30	
12152023	15-Dec-23	D3100	DIVVY	\$21,387.68		\$21,387.68	
12192023	19-Dec-23	C3560	CIRCLE K FLEET	\$8,893.71	\$8,794.99	\$98.72	
12212023	21-Dec-23	U7359	URBANA MUNICIPAL EMPL. CREDIT UNION	\$43,320.73		\$43,320.73	
12222023	22-Dec-23	I0025	VANTAGEPOINT TRANSFER AGENTS - 301281	\$16,434.93		\$16,434.93	
12232023	22-Dec-23	I0025	VANTAGEPOINT TRANSFER AGENTS - 301281	\$11,672.36		\$11,672.36	
12242023	22-Dec-23	I0025	VANTAGEPOINT TRANSFER AGENTS - 301281	\$7,260.79		\$7,260.79	
				\$1,373,584.66	\$17,638.12	\$1,355,946.54	

**Champaign-Urbana Mass Transit District
Accounts Payable ACH Disbursement List
BUSEY BANK OPERATING ACCOUNT**

From Date: 12/1/2023 Thru Date: 12/31/2023

Pytm Type	Date	Reference	Payee	ACH Amount	C-CARTS Portion	MTD Portion
ACH	01-Dec-23	261314-B3555	BIRKEY'S FARM STORE, INC.	\$2,414.40		\$2,414.40
ACH	01-Dec-23	261314-C0345	CARDTRONICS USA, Inc.	\$2,189.94		\$2,189.94
ACH	01-Dec-23	261314-C2165	CENTRAL ILLINOIS TRUCKS	\$6,452.56		\$6,452.56
ACH	01-Dec-23	261314-C2231	CERTIFIED LABORATORIES	\$1,670.50		\$1,670.50
ACH	01-Dec-23	261314-C3105	CHEMICAL MAINTENANCE, INC.	\$2,154.82		\$2,154.82
ACH	01-Dec-23	261314-C4588	CLEAN UNIFORM COMPANY	\$785.71		\$785.71
ACH	01-Dec-23	261314-C6258	COLUMBIA STREET ROASTERY	\$180.10		\$180.10
ACH	01-Dec-23	261314-D2126	DELL MARKETING LP	\$4,511.88		\$4,511.88
ACH	01-Dec-23	261314-D2250	DELTA SAFETY SERVICES	\$850.00		\$850.00
ACH	01-Dec-23	261314-D7700	DS SERVICES OF AMERICA, INC.	\$17.50		\$17.50
ACH	01-Dec-23	261314-D8587	DUST & SON OF CHAMPAIGN COUNTY, INC	\$84.65		\$84.65
ACH	01-Dec-23	261314-E3390	EIGHT 22, LLC	\$4,025.00		\$4,025.00
ACH	01-Dec-23	261314-G2287	GFL ENVIRONMENTAL HOLDINGS (US), INC	\$1,830.95		\$1,830.95
ACH	01-Dec-23	261314-G3490	GILMORE BELL	\$10,000.00		\$10,000.00
ACH	01-Dec-23	261314-G7308	GRAINGER	\$1,210.22		\$1,210.22
ACH	01-Dec-23	261314-H2235	HERITAGE PETROLEUM, LLC	\$24,545.44		\$24,545.44
ACH	01-Dec-23	261314-I4750	ILLINI FIRE EQUIPMENT CO.	\$612.75		\$612.75
ACH	01-Dec-23	261314-I4840	ILLINOIS OIL MARKETING	\$131,520.95		\$131,520.95
ACH	01-Dec-23	261314-I5562	INDIANA STANDARDS LABORATORY	\$482.00		\$482.00
ACH	01-Dec-23	261314-I5904	INTERSTATE BATTERIES	\$274.46		\$274.46
ACH	01-Dec-23	261314-I7667	ISAKSEN GLERUM WACHTER, LLC	\$10,355.00		\$10,355.00
ACH	01-Dec-23	261314-J5550	JM TEST SYSTEMS, LLC	\$120.00		\$120.00
ACH	01-Dec-23	261314-K2166	KEMPER INDUSTRIAL EQUIP.	\$169.00		\$169.00
ACH	01-Dec-23	261314-K2190	KEN'S OIL SERVICE, INC.	\$21,661.06		\$21,661.06
ACH	01-Dec-23	261314-L2005	DONALD DAVID OWEN	\$3,725.00		\$3,725.00
ACH	01-Dec-23	261314-M1246	MCMASTER-CARR SUPPLY CO.	\$204.90		\$204.90
ACH	01-Dec-23	261314-M1269	MCS OFFICE TECHNOLOGIES	\$942.50		\$942.50
ACH	01-Dec-23	261314-N2292	THE AFTERMARKET PARTS COMPANY, LLC.	\$48,540.17		\$48,540.17
ACH	01-Dec-23	261314-O7370	O'REILLY AUTOMOTIVE, INC.	\$509.65		\$509.65
ACH	01-Dec-23	261314-O7450	ORKIN EXTERMINATING CO.	\$838.82		\$838.82
ACH	01-Dec-23	261314-S2046	SECURITAS ELECTRONIC SECURITY INC.	\$201.60		\$201.60
ACH	01-Dec-23	261314-S2230	DAVID M. MCGUIRE	\$400,183.95		\$400,183.95
ACH	01-Dec-23	261314-S3115	DANIEL J. HARTMAN	\$4,033.00	\$64.00	\$3,969.00
ACH	01-Dec-23	261314-T2225	TERMINAL SUPPLY COMPANY	\$136.56		\$136.56
ACH	01-Dec-23	261314-V3375	FRANCISCO Y AMBROS	\$2,040.00		\$2,040.00
ACH	04-Dec-23	261315-N2290	NEW FLYER INDUSTRIES	\$642,399.46		\$642,399.46
ACH	08-Dec-23	261615-A4804	ALPHA CONTROLS & SERVICES LLC	\$300.00		\$300.00
ACH	08-Dec-23	261615-B8050	BAKER TILLY US, LLP	\$30,729.75	\$750.00	\$29,979.75
ACH	08-Dec-23	261615-C0340	CARDINAL INFRASTRUCTURE, LLC	\$6,500.00		\$6,500.00
ACH	08-Dec-23	261615-C2165	CENTRAL ILLINOIS TRUCKS	\$30,332.13		\$30,332.13
ACH	08-Dec-23	261615-C3100	CHELSEA FINANCIAL GROUP, LTD.	\$6,062.92		\$6,062.92
ACH	08-Dec-23	261615-C3105	CHEMICAL MAINTENANCE, INC.	\$447.19		\$447.19
ACH	08-Dec-23	261615-C4588	CLEAN UNIFORM COMPANY	\$689.36		\$689.36
ACH	08-Dec-23	261615-C6258	COLUMBIA STREET ROASTERY	\$44.50		\$44.50
ACH	08-Dec-23	261615-C6282	CONNOR COMPANY	\$360.08		\$360.08
ACH	08-Dec-23	261615-D2012	DEAN'S GRAPHICS	\$160.00		\$160.00
ACH	08-Dec-23	261615-D2250	DELTA SAFETY SERVICES	\$950.00		\$950.00
ACH	08-Dec-23	261615-D3225	DH PACE COMPANY, INC.	\$865.45		\$865.45

**Champaign-Urbana Mass Transit District
Accounts Payable ACH Disbursement List
BUSEY BANK OPERATING ACCOUNT**

From Date: 12/1/2023 Thru Date: 12/31/2023

Pymt Type	Date	Reference	Payee	ACH Amount	C-CARTS Portion	MTD Portion
ACH	08-Dec-23	261615-D8587	DUST & SON OF CHAMPAIGN COUNTY, INC	\$551.75		\$551.75
ACH	08-Dec-23	261615-G2320	GETZ FIRE EQUIPMENT CO.	\$477.40		\$477.40
ACH	08-Dec-23	261615-G4293	GLOBAL TECHNICAL SYSTEMS, INC.	\$2,411.20		\$2,411.20
ACH	08-Dec-23	261615-G7308	GRAINGER	\$471.43		\$471.43
ACH	08-Dec-23	261615-H2235	HERITAGE PETROLEUM, LLC	\$21,033.81		\$21,033.81
ACH	08-Dec-23	261615-H3564	HIRERIGHT GIS INTERMEDIATE CORP, INC.	\$890.52	\$296.15	\$594.37
ACH	08-Dec-23	261615-H6260	ILLINOIS POWER MARKING CO	\$220.39		\$220.39
ACH	08-Dec-23	261615-I5758	INIT INC.	\$1,083.56		\$1,083.56
ACH	08-Dec-23	261615-J5550	JM TEST SYSTEMS, LLC	\$236.26		\$236.26
ACH	08-Dec-23	261615-K2190	KEN'S OIL SERVICE, INC.	\$6,699.44		\$6,699.44
ACH	08-Dec-23	261615-K3575	KIRK'S AUTOMOTIVE	\$2,400.00		\$2,400.00
ACH	08-Dec-23	261615-M0350	MANSFIELD POWER & GAS LLC	\$19,708.98		\$19,708.98
ACH	08-Dec-23	261615-M1246	MCMaster-CARR SUPPLY CO.	\$250.51		\$250.51
ACH	08-Dec-23	261615-M1269	MCS OFFICE TECHNOLOGIES	\$799.00		\$799.00
ACH	08-Dec-23	261615-M34035	MIDWEST FIBER RECYCLING	\$249.25		\$249.25
ACH	08-Dec-23	261615-N2292	THE AFTERMARKET PARTS COMPANY, LLC.	\$33,819.77		\$33,819.77
ACH	08-Dec-23	261615-P4521	CYNTHIA HOYLE	\$1,625.00		\$1,625.00
ACH	08-Dec-23	261615-T2225	TERMINAL SUPPLY COMPANY	\$341.82		\$341.82
ACH	08-Dec-23	261615-T7420	TRILLIUM TRANSPORTATION FUELS, LLC	\$9,750.00		\$9,750.00
ACH	15-Dec-23	261970-A4650	A-L TIER II, LLC	\$3,199.45		\$3,199.45
ACH	15-Dec-23	261970-B3555	BIRKEY'S FARM STORE, INC.	\$1,271.70		\$1,271.70
ACH	15-Dec-23	261970-C0275	CCMSI	\$35.00		\$35.00
ACH	15-Dec-23	261970-C2165	CENTRAL ILLINOIS TRUCKS	\$2,206.50		\$2,206.50
ACH	15-Dec-23	261970-C3105	CHEMICAL MAINTENANCE, INC.	\$924.63		\$924.63
ACH	15-Dec-23	261970-C4588	CLEAN UNIFORM COMPANY	\$163.05		\$163.05
ACH	15-Dec-23	261970-D2012	DEAN'S GRAPHICS	\$650.00		\$650.00
ACH	15-Dec-23	261970-G2287	GFL ENVIRONMENTAL HOLDINGS (US), INC	\$396.00		\$396.00
ACH	15-Dec-23	261970-G7308	GRAINGER	\$1,490.92		\$1,490.92
ACH	15-Dec-23	261970-H6260	ILLINOIS POWER MARKING CO	\$8,749.77		\$8,749.77
ACH	15-Dec-23	261970-I7667	ISAKSEN GLERUM WACHTER, LLC	\$735.00		\$735.00
ACH	15-Dec-23	261970-K2166	KEMPER INDUSTRIAL EQUIP.	\$395.50		\$395.50
ACH	15-Dec-23	261970-K2190	KEN'S OIL SERVICE, INC.	\$2,286.18		\$2,286.18
ACH	15-Dec-23	261970-M1246	MCMaster-CARR SUPPLY CO.	\$1,326.72		\$1,326.72
ACH	15-Dec-23	261970-M6334	MORGAN DISTRIBUTING, INC.	\$18,956.37		\$18,956.37
ACH	15-Dec-23	261970-M7377	MSA SAFETY INCORPORATED	\$1,246.88		\$1,246.88
ACH	15-Dec-23	261970-N2292	THE AFTERMARKET PARTS COMPANY, LLC.	\$11,643.31		\$11,643.31
ACH	15-Dec-23	261970-O7370	O'REILLY AUTOMOTIVE, INC.	\$429.26		\$429.26
ACH	15-Dec-23	261970-P4525	NORMA MCFARLAND	\$463.82		\$463.82
ACH	15-Dec-23	261970-S1143	SCHINDLER ELEVATOR CORP.	\$2,137.19		\$2,137.19
ACH	15-Dec-23	261970-S3115	DANIEL J. HARTMAN	\$3,340.50		\$3,340.50
ACH	15-Dec-23	261970-S6693	SPIREON, INC.	\$2,536.20		\$2,536.20
ACH	15-Dec-23	261970-S6962	SPX CORPORATION	\$851.94		\$851.94
ACH	15-Dec-23	261970-T7317	TRANSPORTATION FOR IL COALITION	\$1,100.00		\$1,100.00
ACH	15-Dec-23	261970-T7335	TRAPEZE SOFTWARE GROUP, INC,	\$56,320.00		\$56,320.00
ACH	15-Dec-23	261970-T9069	TWILIO INC	\$931.01		\$931.01
ACH	15-Dec-23	261970-U5998	UNIVERSITY OF ILLINOIS	\$32,732.83		\$32,732.83
ACH	15-Dec-23	261970-V3370	VIA TRANSPORTATION, INC.	\$2,107.64		\$2,107.64
ACH	21-Dec-23	262210-B2180	BENEFIT PLANNING CONSULTANTS, INC.	\$637.00		\$637.00

**Champaign-Urbana Mass Transit District
Accounts Payable ACH Disbursement List
BUSEY BANK OPERATING ACCOUNT**

From Date: 12/1/2023 Thru Date: 12/31/2023

Pymt Type	Date	Reference	Payee	ACH Amount	C-CARTS Portion	MTD Portion
ACH	21-Dec-23	262210-B3555	BIRKEY'S FARM STORE, INC.	\$2,850.63		\$2,850.63
ACH	21-Dec-23	262210-C2165	CENTRAL ILLINOIS TRUCKS	\$3,067.20		\$3,067.20
ACH	21-Dec-23	262210-C3105	CHEMICAL MAINTENANCE, INC.	\$529.41		\$529.41
ACH	21-Dec-23	262210-C4588	CLEAN UNIFORM COMPANY	\$688.36		\$688.36
ACH	21-Dec-23	262210-C6258	COLUMBIA STREET ROASTERY	\$423.10		\$423.10
ACH	21-Dec-23	262210-C6282	CONNOR COMPANY	\$15.25		\$15.25
ACH	21-Dec-23	262210-D0423	DAVE & HARRY LOCKSMITHS	\$530.30		\$530.30
ACH	21-Dec-23	262210-D2012	DEAN'S GRAPHICS	\$378.00		\$378.00
ACH	21-Dec-23	262210-D3225	DH PACE COMPANY, INC.	\$9,130.00		\$9,130.00
ACH	21-Dec-23	262210-D3450	DIESEL LAPTOPS, LLC	\$300.00		\$300.00
ACH	21-Dec-23	262210-G4293	GLOBAL TECHNICAL SYSTEMS, INC.	\$30,175.60		\$30,175.60
ACH	21-Dec-23	262210-G6300	GOODYEAR TIRE & RUBBER CO	\$13,852.99		\$13,852.99
ACH	21-Dec-23	262210-G7308	GRAINGER	\$1,529.45		\$1,529.45
ACH	21-Dec-23	262210-H2235	HERITAGE PETROLEUM, LLC	\$17,874.47		\$17,874.47
ACH	21-Dec-23	262210-H6260	ILLINOIS POWER MARKING CO	\$17,077.79		\$17,077.79
ACH	21-Dec-23	262210-I4841	ILLINOIS PUBLIC RISK FUND	\$30,640.00	\$504.00	\$30,136.00
ACH	21-Dec-23	262210-J6136	JOHNSON CONTROLS FIRE PROTECTION LP	\$2,129.04		\$2,129.04
ACH	21-Dec-23	262210-K2190	KEN'S OIL SERVICE, INC.	\$3,532.30		\$3,532.30
ACH	21-Dec-23	262210-K3575	KIRK'S AUTOMOTIVE	\$2,350.00		\$2,350.00
ACH	21-Dec-23	262210-M1246	MCMASTER-CARR SUPPLY CO.	\$97.43		\$97.43
ACH	21-Dec-23	262210-M1269	MCS OFFICE TECHNOLOGIES	\$160.00		\$160.00
ACH	21-Dec-23	262210-M6334	MORGAN DISTRIBUTING, INC.	\$18,974.08		\$18,974.08
ACH	21-Dec-23	262210-N2292	THE AFTERMARKET PARTS COMPANY, LLC.	\$23,743.91		\$23,743.91
ACH	21-Dec-23	262210-O7370	O'REILLY AUTOMOTIVE, INC.	\$1,360.46		\$1,360.46
ACH	21-Dec-23	262210-R0308	RAPID REPRODUCTIONS, INC.	\$403.88		\$403.88
ACH	21-Dec-23	262210-R6000	ROBBINS, SCHWARTZ, NICHOLAS, LIFTON & TA	\$81.00		\$81.00
ACH	21-Dec-23	262210-R6120	ROGARDS OFFICE PRODUCTS	\$841.76		\$841.76
ACH	21-Dec-23	262210-S3115	DANIEL J. HARTMAN	\$1,949.00		\$1,949.00
ACH	21-Dec-23	262210-S5192	S.J. SMITH WELDING SUPPLY	\$86.40		\$86.40
				\$1,856,372.15	\$1,614.15	\$1,854,758.00

Champaign Urbana Mass Transit District

Accounts Payable Check Disbursement List

Checking Account #: 011-8189-0

FLEX CHECKING-BUSEY BANK

From Date: 12/31/2023

Thru Date: 12/31/2023

Check #	Check Date	Ref #	Name	Amount	Voided
12312023	12/31/2023	F4640	FLEX-EMPLOYEE REIMB.	\$19,433.16	
				Total:	
				\$19,433.16	

Champaign Urbana Mass Transit District
Accounts Payable Check Disbursement List

Checking Account #: 5730300

PROSPECT BANK - MUNIWISE FUNDS

From Date: 12/14/2023

Thru Date: 12/14/2023

Check #	Check Date	Ref #	Name	Amount	Voided
2794	12/14/2023	E5950	LTD TECHNOLOGY SOLUTIONS, INC.	\$90,725.20	
			Total:	\$90,725.20	



Financial Information	Fiscal Year 2024				
	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Fiscal Year to Date
	Actual	Actual	Actual	Actual	Actual
Total Expenses (-)	\$253,789.60	\$232,989.60			\$486,779.20
Passenger Revenue (+)	\$11,094.38	\$11,024.48			\$22,118.86
Rantoul Service Contract (+)	\$29,100.00	\$29,682.00			\$58,782.00
IDOT Reimbursement (+) (DOAP, 5311 & CARES Funding)	\$213,595.22	\$192,283.12			\$405,878.34
Balance	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Other Information	Fiscal Year 2024				
	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Fiscal Year to Date
CUMTD G&A Hours	476	294			770
CUMTD G&A Cost	\$19,160.54	\$14,944.53			\$34,105.07
Ridership	6,020	5,256			11,276
Revenue Miles	64,951	66,497			131,448
Revenue Hours	3,574	3,678			7,252

MTD - Bank & Investment Balances

Financial Institution	Bank Bal @ 11/30/23	Interest Rate	Maturity
Busey Bank			
Payroll	\$5,000.00	-	-
Illinois Terminal - Square POS	\$31,594.31	-	-
Operating	\$350,000.00	-	-
C-CARTS	\$105,791.08	-	-
Sec 125 Flexible Spending Plan	\$69,925.85	-	-
ATM	\$30,624.82	-	-
Money Market	\$22,785,362.96	4.49%	-
First Mid Bank	\$13,355,646.46	4.61%	-
Prospect Bank			-
MuniWise	\$58,638.26	2.00%	
MuniWise Flex	\$9,757,670.99	4.51%	
Total	<u>\$46,550,254.73</u>		

MTD - Capital Reserve @ 11/30/23 & Operating

Capital Reserve -Budgeted (FY24 Capital Budget)	\$21,415,300.00
Capital Reserve -Unbudgeted	\$18,714,892.00
Operating	\$6,420,062.73
Total	<u>\$46,550,254.73</u>

MTD - Bank & Investment Balances

Financial Institution	Bank Bal @ 12/31/23	Interest Rate	Maturity
Busey Bank			
Payroll	\$5,000.00	-	-
Illinois Terminal - Square POS	\$56,402.27	-	-
Operating	\$350,000.00	-	-
C-CARTS	\$109,299.37	-	-
Sec 125 Flexible Spending Plan	\$51,787.05	-	-
ATM	\$32,924.82	-	-
Money Market	\$26,371,676.46	4.49%	-
First Mid Bank	\$13,403,609.70	4.62%	-
Prospect Bank			
MuniWise	\$99,252.59	2.00%	-
MuniWise Flex	\$9,791,918.16	4.51%	-
Total	<u>\$50,271,870.42</u>		

MTD - Capital Reserve @ 12/31/23 & Operating

Capital Reserve -Budgeted (FY24 Capital Budget)	\$21,415,300.00
Capital Reserve -Unbudgeted	\$18,714,892.00
Operating	\$10,141,678.42
Total	<u>\$50,271,870.42</u>



To: Board of Trustees
From: Karl Gnadt, Managing Director
Date: January 31, 2024
Subject: Semi-Annual Review of Closed Session Minutes

- A. Introduction** – The Open Meetings Act requires that the minutes of closed sessions be reviewed periodically to determine if the need for confidentiality still exists.
- B. Recommended Action:** Suggested motion for the Board’s action:
1. That the minutes of the closed session meetings of the Board listed on “Schedule 1” marked “Release” no longer require confidential treatment and are ordered released.
 2. That the need for confidentiality still exists as to the minutes of the closed session meetings of the Board listed on “Schedule 2” marked “Remain Confidential”.
 3. That the verbatim recordings of the following listed closed session minutes, "Schedule 3", all of which are not less than 18 months old and the written minutes have been approved are authorized to be destroyed.
- 4. Prior Trustee Action**
The last semi-annual review by the Board was July 26, 2023.
- 5. Background:**
Closed Sessions allow the MTD Board of Trustees to discuss certain matters of a sensitive nature which affects MTD. Areas that may be discussed in Closed Session are specified in the Illinois Open Meetings Act and include the appointment/employment or dismissal of an employee or officer, land acquisition or sale, and probable or pending litigation involving MTD. When a motion is made to adjourn to a Closed Session, only that specific topic can be discussed, and no final action may be taken on it during the Closed Session. After the Board has determined that it is no longer necessary to protect the public’s interest or the privacy of an individual, minutes of the Closed Session are made available to the public.
- 6. Summary:** Schedule 1 lists all closed session minutes by date that are recommended to be released. Schedule 2 lists those minutes that should remain confidential mostly due to privacy concerns from past workers’ compensation cases involving current MTD employees.

The statutes permit the destruction of verbatim recordings of closed sessions if they are not less than 18 months old and the written minutes have been approved. Schedule 3 is a list of those closed meetings that meet that criteria and should be destroyed.

All of the unreleased minutes are available for your inspection in Brittany’s office.

SUGGESTED MOTION

The Board of Trustees hereby determines as follows:

- A. That the minutes of the closed session meetings of the Board listed on "Schedule 1" marked "Release" no longer require confidential treatment and are ordered released.
- B. That the need for confidentiality still exists as to the minutes of the closed session meetings of the Board listed on "Schedule 2" marked "Remain Confidential".
- C. That the verbatim recordings of the following listed closed session minutes, "Schedule 3", all of which are not less than 18 months old and the written minutes of which have been approved are authorized to be destroyed.

SCHEDULE 1 - RELEASE

None

SCHEDULE 2 – REMAIN CONFIDENTIAL

December 5, 2012

SCHEDULE 3 – VERBATIM RECORDINGS TO BE DESTROYED

January 2022 – June 2022

January 26, 2022

May 13, 2022

May 25, 2022



To: Karl Gnadt, Managing Director/CEO
From: Michelle Wright, Finance Director
Date: January 31, 2024
Subject: Approval of 2024 - 2026 Leasing Services Agreement

- A. Introduction:** The purpose of the competitive proposal process for a leasing arrangement is to meet Illinois Department of Transportation (IDOT) requirements for reimbursement of operating leases and the District's own procurement policies for leasing services.
- B. Recommended Action:** Staff recommends authorization of the Managing Director to enter into a two-year agreement for Leasing Services with Chelsea Financial Group, LLC. for the period February 1, 2024, through January 31, 2026.
- C. Prior Trustee Action:**
- On January 26, 2022, the Board of Trustees authorized the Managing Director to enter into an agreement for Leasing Services with Chelsea Financial Group, LLC. for a lease factor of .023895.
 - On January 29, 2020, the Board of Trustees authorized the Managing Director to enter into an agreement for Leasing Services with Chelsea Financial Group, LLC. for a lease factor of .02454.
 - On January 30, 2019, the Board of Trustees authorized the Managing Director to enter into an agreement for Leasing Services with Chelsea Financial Group, LLC. for a lease factor of .02494.
 - On January 31, 2018, the Board of Trustees authorized the Managing Director to enter into an agreement for Leasing Services with Ontario Investments, Inc. for a lease factor of .02388.
- D. Summary:** Two (2) proposals were received in response to the Request for Proposals for the provision of leasing services. The proposal from Chelsea Financial Group, LLC received the highest overall rating based on the terms of their proposal and their experience. The Chelsea proposal includes a lease rate factor of .02652, based on the current Prime Rate of 8.5 percent and a Fully Indexed Interest Rate of 8.23 percent.
- E. Background:** Leasing of equipment, vehicles, and associated capital items qualify as an eligible expense for the Illinois Downstate Operating Assistance Program (DOAP). Examples of existing leases include paratransit vans, a tow truck, a floor scrubber, and a plow. Up to 65% of eligible expenses are reimbursed by the State through this program. In order for a lease to qualify as an eligible expense the total cost of the item including all lease payments must be greater than \$10,000 and the following must be true:
- The transfer of ownership of the property to the District at the end of the lease may *not* be a term of the agreement; and
 - The lease may *not* contain a bargain purchase option; and
 - The lease term must be for a period of time which is less than 75% of the estimated useful life of the leased property.

F. Alternatives – Advantages/Disadvantages:

1. The advantage of approving this agreement is the ability for the District to continue leasing equipment and vehicles.
2. Our current Leasing Services Agreement will expire on January 31, 2024, and lack of approval will suspend the District’s ability to enter into new leases.

G. Budget & Staffing Impacts: Staff does not anticipate an additional cost or staffing impacts related to the approval of the Leasing Services Agreement.



To: Karl Gnad, Managing Director/CEO
 From: Victoria Carrington, Finance & Procurement Specialist
 Date: January 19, 2024
 Subject: Leasing Services

On December 4, 2023, MTD issued a request for proposals (RFP) for leasing services. The leasing of equipment, vehicles, and associated capital items qualify as an eligible expense for the Illinois Department of Transportation (IDOT) Illinois Downstate Operating Assistance Program (DOAP). Up to 65% of eligible expenses are reimbursed by the State through this program.

On January 5, 2024, MTD received two proposals in response to RFP No. 2023-010 from Chelsea Financial Group and Ontario Investments, LLC. An Evaluation Committee was formed to review the proposals, which included Ashlee McLaughlin, External Affairs Director, and Michelle Wright, Finance Director. The Evaluation Committee independently reviewed and evaluated the proposals based on the criteria in Table 1. On January 17, 2024, the Evaluation Committee met to discuss their independent evaluations. The average scoring of the independent evaluations is shown in Table 1.

Table 1: Proposal Evaluation Scores

Criteria (possible points)	Chelsea	Ontario
Credit Terms (50)	45	43
Qualifications & Related Experience (30)	30	25
References (20)	10	10
Total	85	78

Notes from internal discussion are shown below.

- Chelsea Financial Group, LLC.**
- Provided lowest interest rate but highest lease rate factor. Concerns of the margin/spread factor provided.
 - Fair Market Value would be determined by Lessee and Lessor.
 - Referral of excellent financial judgement.
 - Local experience in a wide range of lease types and value of leases.

- Ontario Investments, Inc.**
- Provided lowest lease rate factor.
 - Lessee is not involved in determining Fair Market Value.
 - Extensive, long-term experience working with governmental entities.
 - Concerns regarding ability to fulfill MTD’s diverse equipment needs, outside of tech.

The Evaluation Committee determined that Chelsea Financial Group, LLC has the greatest potential to fit the needs of the District.

Cost Proposals

Table 2 below reflects the lease rate factors and index rates as proposed.

Table 2: Cost Proposal

	Index Name	Current Index Rate	Margin/Spread	Fully Indexed Interest Rate	Lease Rate Factor
Chelsea	WSJ Prime Rate	8.5%	-0.27%	8.23%	0.02652
Ontario	Prime Rate	8.5%	N/A	N/A	0.02640

MASTER LEASE AGREEMENT

THIS MASTER LEASE (the "Lease") is dated as of February 1, 2024 by and between **Chelsea Financial Group, LLC**, an Illinois corporation ("Lessor"), having its principal office and place of business at 311 W. University, Champaign, IL 61820 and **Champaign-Urbana Mass Transit District**, an Illinois Municipal Transit Authority ("Lessee"), having its principal office and place of business at 1101 E. University, Urbana, IL 61801.

IN CONSIDERATION of the mutual agreements set forth hereinafter and the payment of rent as provided for herein, the parties agree as follows:

1. Property Leased. This contract is a Master Lease and the terms of each Equipment Schedule hereto are subject to any and all conditions and provisions set forth herein as may from time to time be amended. Each Equipment Schedule shall be substantially in the form annexed hereto as Exhibit A and made a part hereof, shall incorporate therein all of the terms and conditions of this Master Lease and shall contain such additional terms and conditions as Lessor and Lessee shall agree upon. Each Equipment Schedule is enforceable according to the terms and conditions contained therein. In the event of a conflict between the language of this Master Lease and any Equipment Schedule hereto, the language of the Equipment Schedule shall prevail with respect to that Equipment Schedule. Lessor, by its acceptance hereof at its home office, agrees to lease to Lessee, and Lessee agrees to lease from Lessor, in accordance with all replacements, parts, repairs, additions attachments and accessories incorporated therein (collectively called the "Equipment" and individually called a "Leased Item") described in each executed Equipment Schedule which shall be made a part hereof. Lessee shall have no obligation hereunder until the execution and delivery of an Equipment Schedule by Lessor and Lessee.

2. Term, Rent and Termination. The term of this Master Lease shall commence on the date set forth above and shall continue thereafter so long as any Equipment Schedule entered into pursuant to this Master Lease remains in effect. The Initial Lease Term and the Rent payable with respect to each Leased Item shall be as set forth in and as stated in the respective Equipment Schedule(s). Lessee or Lessor may terminate any Equipment Schedule effective at the expiration of the Initial Lease Term or any renewal term thereof, by giving the other party 180 days prior written notice. If notice of termination is not given at least 180 days prior to such expiration, then the Initial Lease Term shall be automatically extended for an additional period of six months on the same terms provided for during the Initial Lease Term. No notice of termination may be revoked without prior written consent of the other party.

3. Acceptance, Warranties, Limitation of Liability. Lessee represents and agrees that, as of the date each Leased Item is accepted hereunder (the "Acceptance Date"), each Leased Item is of a size, design, capacity and manufacture selected by Lessee and that Lessee has inspected such Leased Item, found it to be in good order, and unconditionally accepted such Leased Item, without prejudice, however, to any right or remedy Lessee may have against the manufacturer or supplier thereof. On the Acceptance Date, Lessee will execute and deliver a Certificate of Acceptance that will be conclusive evidence of the foregoing. **Lessor shall have no liability to lessee for any claim, loss or damage caused or alleged to be caused directly, indirectly, incidently or consequentially by the equipment, by any inadequacy thereof or deficiency or defect therein, by any incident whatsoever in connection therewith, arising in strict liability, negligence or otherwise, or in any way related to or arising out of this agreement. Lessor makes no express or implied warranties or any kind, including those of merchantability, durability or fitness for a particular purpose or use with respect to the equipment and expressly disclaims the same.** Notwithstanding the foregoing, Lessee will be entitled to the benefit of any applicable manufacturer's warranties, and, to the extent assignable, such warranties are hereby assigned by Lessor for the benefit of Lessee, and Lessee shall take all reasonable action to enforce such warranties where available to Lessee.

4. Assignment, Obligation to Pay Rent Unconditional. Lessor may assign or sell all or a portion of its right, title and interest in and to the Equipment, this Master Lease, and/or grant a security interest in the Equipment, any leased Item, this Master Lease, and/or any Equipment Schedule, to one or more lenders or equity sources ("Assignees"). Lessee hereby (i) consents to such assignments and/or grants, (ii) agrees to promptly execute and deliver such further acknowledgements, agreements and other instruments as may be reasonably requested by Lessor or any Assignee to effect such assignments and/or grants, from time to time as each Equipment Schedule is executed, and (iii) agrees to comply fully with the terms of any such assignments and/or grants. In the event of an assignment, Lessor shall notify Lessee of such assignment and thereafter all references herein to Lessor shall include Assignee; provided, However, that Assignee shall not be obligated to perform the obligations of Lessor hereunder unless Assignee expressly agrees to do so in writing. This Master Lease is a net lease and Lessee agrees that its obligation to pay all Basic Rent and other sums payable hereunder (collectively, "**Rent**"), and the rights of Lessor and Assignee in and to such Rent, are absolute and unconditional and are not subject to any abatement, reduction, set off, defense, counterclaim or recoupment due or alleged to be due, to or by reason of, any past, present or future claims which Lessee may have against Lessor, Assignee, the manufacturer or seller of the Equipment, or against any person for any reason whatsoever.

5. Installation, Maintenance and Repair. Lessee shall, at its expense, be responsible for the delivery, installation, deinstallation, redelivery, maintenance and repair of the Equipment by a party acceptable to Lessor. Lessee agrees, at all times during the term of each Equipment Schedule, at its sole expense, to keep the Equipment in good repair, condition and working order, and to furnish all parts, mechanisms or devices which may be required in the course of so doing. Lessee will at all times during the term of each Equipment Schedule maintain in force a maintenance agreement covering the Equipment with the manufacturer thereof or such other party as may be acceptable to Lessor and, upon the surrender of the Equipment to Lessor, Lessee shall provide a letter from the manufacturer(s) of the Equipment certifying that the Equipment is eligible for maintenance.

Lessee shall not make any alternations, additions, or improvements to the Equipment without Lessor's prior written consent. Lessor or Assignee will have the right, but not the obligation, to inspect the equipment during reasonable business hours. Lessee shall permit manufacturer access to the Equipment to install "no charge" engineering changes in order to keep the Equipment at current engineering levels.

6. Representations and Warranties. Lessee represents and warrants for the benefit of Lessor, and if requested by Lessor will provide an opinion of counsel and other supporting documents to the effect that:

(a) Lessee is a legal entity, duly organized, validly existing and in good standing under the laws of the jurisdiction where the Equipment will be located and has adequate power to enter into and perform this Master Lease and each Equipment Schedule executed hereunder have been duly agreement of Lessee, enforceable in accordance with its terms;

(b) This Master Lease and each Equipment Schedule executed hereunder have been duly authorized, executed and delivered by Lessee and together constitute a valid, legal and binding agreement of Lessee, enforceable in accordance with its terms;

(c) The entering into and performance of this Master Lease and each Equipment Schedule executed hereunder will not violate any judgment, order, law or regulation applicable to Lessee or any provision of Lessee's articles of incorporation or bylaws or results in any breach of, or constitute a default under, or result in the creation of any lien, charge, security interest or other encumbrance upon any assets of Lessee or on the Equipment pursuant to any instrument to which Lessee is a party or by which it or its assets may be bound;

(d) There are no actions, suits or proceedings pending or, to the knowledge of the Lessee, threatened, before any court, administrative agency arbitrator or governmental body which will, if determined adversely to Lessee, materially adversely affect its ability to perform its obligations under this Master Lease, or any Equipment Schedule executed hereunder or any related agreement to which Lessee is a party;

(e) Lessee is not a tax exempt organization; and

(f) Lessee is not in any material default under any loan agreements.

7. Risk of Loss and Damage. (a) Lessee agrees to bear the entire risk of loss

with respect to any damage, destruction, loss, theft, or governmental taking of any Leased Item, whether partial or complete and whether or not through any default or neglect of Lessee. Except as provided in this Section 7, no such event shall relieve Lessee of its obligation to pay Rent hereunder.

(b) If any Lease Item is damaged, Lessee must promptly notify Lessor and within 60 days of such damage shall, at Lessee's expense, cause such repairs to be made as are necessary to return such Leased Item to its previous condition. Lessee shall then and only then, be entitled to receive from Lessor or Assignee as the case may be, any insurance proceeds received or attributable such damage.

(c) In the event that any Leased Item is destroyed, damaged beyond repair, lost, stolen, or taken by government action or a stated period extending beyond the term of the applicable Equipment Schedule(s) (an "Event of Loss"), Lessee must promptly notify Lessor and assignee and pay to Lessor or Assignee, as the case may be, on the next Basic Rent payment date following the Event of Loss, an amount equal to the present value of the remaining lease payments and the estimated fair market value of the equipment as of the original termination date of the applicable Equipment Schedule(s) both discounted at 8.0% annually as of the date of the Event Loss and all Rent accrued on such item up to the date of payment. Upon payment of such amounts, Lessee's obligation to pay any further Rent will cease with respect to that Leased Item (but not with respect to any remaining Equipment) and Lessee will be entitled to receive any insurance proceeds or other recovery received by Lessor or Assignee in connection with such Event of Loss.

(d) In the event of a governmental taking of a Leased Item for an indefinite period or for a stated period which does not extend beyond the term of the applicable Equipment Schedule(s), all obligations of the Lessee with respect to such Leased Item (included payment of Rent will continue. So long as Lessee is not in default hereunder, Lessor will pay to Lessee all sums received by Lessor by reason of such governmental taking up to the amount paid by Lessee during such period.

8. Insurance. Lessee, at its sole expense, shall insure the Equipment against all risks and in such amounts as Lessor reasonably requires (but not less than the original cost of the equipment or its fair market value, whichever is greater) with carriers acceptable to Lessor, shall add the Lessor as an Additional Named Insured and the Assignee as a Loss Payee affording them such additional protection as they reasonably require, and shall maintain liability insurance satisfactory to Lessor. Such insurance policies shall insure against, among other exposures, bodily and personal injury, property damage liabilities and other risks customarily insured against by Lessee on Equipment owned by Lessee. All such insurance policies must name Lessor, Lessee and Assignee as insureds and loss payees, and must provide that they may not be canceled or altered without at least 30 days prior written consent, Lessee may act as a self-insurer in amounts acceptable to Lessor and any Assignee.

9. Indemnity. Lessee agrees to indemnify, hold harmless and defend, Lessor and Assignee from any and all claims, demands, actions, suits, proceedings, costs, expenses, damages and liabilities, at law or in equity, including attorneys' fees, arising out of, connected with, or resulting from, this Master Lease, any Equipment Schedule executed hereunder, or the Equipment, including, without limitation, the manufacture, selection purchase, delivery, possession, condition, use, operation or return thereof. Lessee's obligations hereunder will survive the expiration of this Master Lease with respect to acts or events occurring or alleged to have occurred prior to he return of the Equipment to Lessor at the end of the term of the applicable Equipment Schedule(s).

10. Liens and Taxes. Lessee will, at its sole expense, keep the Equipment free and clear of all levies, liens and encumbrances. Lessee shall not assign or otherwise encumber this Master Lease, any Equipment Schedule or any of its rights hereunder without the prior written consent of Lessor. Lessee will declare and pay when due all license fees, registration fees, assessments, charges and taxes, and penalties and interest with respect thereto, excluding, however, any taxes based on or measured solely by Lessor's net income. Lessee shall provide evidence of any payment hereunder upon request of Lessor.

11. Lessee's Failure to Perform. Should Lessee fail to make any payment or fail to do any act required herein, Lessor has the right, but not the obligation and without releasing Lessee from any obligation hereunder to make or do the same, to pay, purchase, contest or compromise any encumbrance, charge or lien which, in the judgment of Lessor, appear to affect the Equipment and, in exercising any such rights, incur any liability and expend whatever amount in Lessor's absolute discretion Lessor may deem necessary therefor. All sums so, including past due lease payments not received, incurred or expended by Lessor shall be, without demand, immediately due and payable by Lessee shall be considered Rent hereunder, and will bear interest at the lesser of 5% per month or the highest interest rate legally permissible.

12. Equipment is Personal Property; Location of

Equipment. Lessee covenants and agrees that the Equipment is, and will at all times be and remain, personal property of Lessor or Assignee. If requested by Lessor, Lessee will obtain, prior to delivery of any Leased Item, a certificate in a form satisfactory to Lessor from all parties with an interest in the premises wherein the Equipment may be located, waiving any claim with respect to the Equipment. Lessee will not move any Leased Item nor permit any Leased Item to be moved from the address set forth in Exhibit A without Lessor's consent, which consent will not be unreasonably withheld; **provided, however**, that in no event will any Leased Item be moved to a location outside the United States of America or to any jurisdiction within the United States of America which has not adopted the Uniform Commercial Code.

13. Designation of Ownership. If at any time during the term hereof Lessee is supplied with labels, plates or other markings stating that the Equipment is owned by Lessor or is subject to any interest of Assignee, Lessee agrees to affix and keep the same prominently displayed on the equipment. Lessee agrees to execute and file Uniform Commercial Code financing statements and any and all other instruments necessary to perfect Lessor's or Assignee's interest in this Master Lease, Equipment Schedule(s), the payments due hereunder or the Equipment. Lessor may file a copy of this Master Lease and appropriate equipment Schedule(s) as a financing statement.

14. Use. Lessee shall use the Equipment in a careful and proper manner in conformance with manufacturer's specifications and shall comply with, and conform to, all federal, state, municipal and other laws, ordinances and regulations in any way relating to the possession, use or maintenance of the Equipment.

15. Surrender of Equipment. Upon the expiration or earlier termination of each Equipment Schedule with respect to any Leased Item, Lessee shall, unless Lessee has paid Lessor in cash the amount pursuant to Section 7, return the same to Lessor in good repair, condition and working order capable of performing to the same specifications as when originally put in service, ordinary wear and tear resulting from proper use thereof alone expected, to the location to be advised by Lessor. Such deinstallation shall be done in a manner resulting in no harm or damage either to the Equipment or to any equipment to which the Equipment is attached. All costs of deinstallation, packaging, insurance and transportation of the Equipment will be borne by Lessee.

16. Default. The occurrence of any of the following events, among others, shall constitute an Event of Default and shall, at the option of Lessor, terminate (a) any or all Equipment Schedule(s) with respect to which such Event of Default relates and (b) Lessee's right to possession of the Equipment: (i) The nonpayment by Lessee of any item or Rent within 10 days of the date on which it is due. (ii) The failure by Lessee to perform or observe any other term, covenant or condition of this Master Lease or any Equipment Schedule, which is not cured within 10 days after notice thereof from Lessor or Assignee. (iii) Any affirmative act of insolvency by Lessee, or the filing by Lessee of any petition or action under any bankruptcy, reorganization, insolvency arrangement, liquidation, dissolution or moratorium law, or any other law or laws for the relief of, or relating to debtors. (iv) The filing of any involuntary petition against Lessee under any bankruptcy, reorganization, insolvency arrangement, liquidation, dissolution or moratorium law for the relief of or relating to debtors which is not dismissed within 60 days thereafter, or the appointment of any receiver, liquidator or trustee to take possession of any substantial portion of the properties of Lessee, unless the appointment is set aside or ceases to be in effect within 60 days from the date of said filing or appointment. (v) Any representation or warranty made by Lessee in this Master Lease or in any Equipment Schedule or in any document furnished by Lessee to Lessor or Assignee in connection with this Master Lease or any Equipment Schedule or with respect to the acquisition or use of the equipment shall be untrue in any material respect. (vi) The default by Lessee under any other lease or loan agreement.

17. Remedies. Upon the happening of any Event of Default:

(i) Lessee will, without demand, on the next Basic Rent payment date following the Event of Default, pay to Lessor, as liquidated damages and as a penalty, an amount equal to the amount set forth pursuant to Section 7, together with any Rent then due and owing by Lessee hereunder (collectively, "Default Value"); and (ii) Lessor may, without notice to or demand upon Lessee: (a) Take possession of the Equipment and lease the same, or any portion thereof, in such manner amount, and to such entity as Lessor, in Lessor's discretion shall elect. The proceeds reasonable legal fees and disbursements (in-house or otherwise) incurred by Lessor as a result of the Event of Default and the exercise of Lessor's remedies with respect thereto; (B) second, to pay Lessor an amount equal to the Default Value, to the extent not previously paid by Lessee, and (C) third, to reimburse Lessor for the Default Value to the extent previously paid by Lessee. Any surplus remaining thereafter will be retained by Lessor. To the extent Lessee has not paid Lessor the amounts specified in this Section 17, Lessee will forthwith pay such amounts to Lessor plus interest at the Late Payment Rate as defined in the applicable Equipment Schedule on such amounts, computed from the date the Default Value is payable hereunder until such amounts are paid. (b) Take possession of the Equipment and sell the same, or any portion thereof, at public or private sale and without demand or notice of intention to sell. The proceeds of such sale will be applied by Lessor (A) first, to pay all costs and expenses, including reasonable legal fees and disbursements (in-house or otherwise), incurred by Lessor as a result of the Event of Default and exercise of Lessor's remedies with respect thereto; (B) second, to pay Lessor an amount equal to the Default Value, to the extent not previously paid by Lessee, and (C) third, to reimburse Lessee for the Default Value to the extent previously paid by Lessee. Any surplus remaining thereafter will be retained by Lessor. To the extent Lessee has not paid Lessor the amounts specified in this Section 17, Lessee will forthwith pay such amounts to Lessor plus interest at the Late Payment Rate as defined in the applicable Equipment Schedule on such amounts, computed from the date the Default Value is payable hereunder until such amounts are paid. (c) Take possession of the Equipment and hold and keep idle the same or any portion thereof. The exercise of any of the foregoing remedies by Lessor will not constitute a termination of this Master Lease or any Equipment Schedule unless Lessor so notifies Lessee in writing. No remedy referred to in this Section 17 is intended to be exclusive, but each shall be cumulative and in addition to any other remedy referred to above or otherwise available to Lessor at law or in equity.

18. Special Terms. Any special terms set forth in one or more Exhibits, Schedules or Riders to this Master Lease as they apply to the applicable Equipment Schedule(s) will be applicable as though fully set forth herein.

19. Miscellaneous.

(a) Effect of Waiver. No delay or omission to exercise any right or remedy accruing to Lessor upon any breach or default of Lessee will impair any such right or remedy or be construed to be a waiver of any such breach or default, nor will a waiver of any single breach or default be deemed a waiver of any other breach or default theretofore or thereafter occurring. Any waiver, permit, consent or approval on the part of Lessor of any breach or default under this Master Lease, or any Equipment Schedule or of any provision of condition hereof, must be in writing specifically set forth. All remedies, either under this Master Lease, or at law or in equity or otherwise afforded to Lessor, are cumulative and not alternate.

(b) Notices. Any notice required or permitted to be given by the provisions hereof must be in writing and will be conclusively deemed to have been received by a party hereto on the day it is delivered to such party at the address indicated below (or at such other address as such party specifies

to the other party i writing) or, if sent by registered or certified U.S. mail, on the fifth business day after the day on which mailed, addressed to such party at such address:

IF TO LESSOR: Address first written above.

IF TO LESSEE: As set forth in Exhibit A.

(c) Attorneys' Fees and Costs. In the event of any action at law or suit in equity in relation to this Master Lease or any Equipment Schedule, the prevailing party will be entitled to a reasonable sum for its attorneys' fees and costs.

(d) Applicable Law. This Master Lease and Equipment Schedule(s) will be governed by, and construed in accordance with, the laws of the State of Illinois (without giving effect to principles relating to conflicts of laws).

(e) Security Interest.

(i) Each executed copy of this Master Lease will be an Original. To the extent, if any, that this Master Lease constitutes chattel paper (as such term is defined in the Uniform Commercial Code as in effect in any applicable jurisdiction) no security interest in this Master Lease may be created through the transfer or possession of any counterpart other than an Original. (ii) There shall be only one original of each Equipment Schedule to the Master Lease, and it shall be marked "Original," and all other counterparts will be duplicates. To the extent, if any, that any Equipment Schedule(s) to this Master Lease constitutes chattel paper (or as such term is defined in the Uniform Commercial Code as in effect in any applicable jurisdiction) no security interest in any Equipment Schedule(s) may be created in any document(s) other than the "Original."

(f) Suspension of Obligations of Lessor. The obligations of Lessor hereunder will be suspended to the extent that Lessor is hindered or prevented from complying therewith because of labor disturbances including, but not limited to, strikes and lockouts, acts of God, fires, storms, accidents, failure of the manufacturer to deliver any Leased Item, governmental regulations or interference or any cause whatsoever not within the sole and exclusive control of Lessor.

(g) Financial Statements. Lessee agrees promptly to furnish, or cause to be furnished, to Lessor and Assignee such audited financial or other statements for the most recent period respecting the Equipment as Lessor or Assignee may from time to time reasonably request.

(h) Entire Agreement. Lessor and Lessee acknowledge that there are no agreements or other than as set forth herein and in each Equipment Schedule and that this Master Lease and each Equipment Schedule contain the entire agreement between Lessor and Lessee with respect to the Equipment. Schedule contain the entire agreement between Lessor and Lessee with respect thereto. Neither this Master Lease nor any Equipment Schedule may be altered, modified, terminated or discharged except by a writing signed by the party against whom such alteration, modification or discharge is sought.

(i) Severability. Any provision of this Master Lease or any Equipment Schedule prohibited by, or unlawful or unenforceable under, any applicable law or any jurisdiction shall, at the sole option of the Lessor, be ineffective as to such jurisdiction without invalidating the remaining provisions of this Master Lease; provided, however, that to the extent that the provisions of any such applicable law can be waived, they are hereby waived by Lessee.

(j) Nonspecified Features. If the equipment delivered pursuant to any Equipment to any Equipment Schedule contains any features not specified therein, Lessee grants Lessor, at Lessor's option and Lessor's expense, the right to remove or deactivate any of such features. Such removal or deactivation shall be performed by the manufacturer or another party acceptable to Lessee upon the request of Lessor, at a time convenient to Lessee, provided that Lessee shall not unreasonably delay the removal of such features.

(k) Quiet Enjoyment. Provided that no Event of Default has occurred or is continuing hereunder, Lessor, Assignee or their agents or assigns shall not interfere with Lessee's right of quiet enjoyment and use of the Equipment.

(l) Miscellaneous Equipment. Lessor shall provide only certain standard items such as cables, manuals, kickplates and micro-fiche as required to have the Equipment accepted for a maintenance agreement. Additional items, such as extra length cables, will be provided on an "as available basis" or at Lessee's expense.

(m) Substitution. Lessor may, upon written notice to Lessee, provide Equipment with different serial numbers and locations than those shown on the applicable Equipment Schedule if Lessor determines that it is in the best interest of both Lessee and Lessor to do so. Any such substituted Equipment will meet or exceed specifications of Equipment specified on the applicable Equipment Schedule.

(n) Alterations. Lessee shall be permitted with Lessor's prior written consent and at Lessee's own expense to make alterations or improvements to the Equipment which are readily removable without causing material damage to the Equipment and do not adversely affect any manufacturer's warranties with respect to such Equipment.

(o) Headings. Section headings are for convenience only and shall not be construed as part of the Master Lease.

IN WITNESS WHEREOF, Lessor and Lessee have caused this Master Lease to be duly executed as of the date first above written.

LESSEE: Champaign-Urbana Mass Transit District

By: _____

Its: Managing Director

LESSOR: Chelsea Financial Group LLC

By: _____

Its: Manager

LEASE #: 24-2-620-36

**EXHIBIT A
Rider No. 1**

under

Master Lease dated as of February , 2024

FAIR MARKET VALUE PURCHASE OPTION

Provided that Lessee shall not at the time be in default under any of the terms or conditions of the above referenced Equipment Schedule (the "Equipment Schedule"), Lessee shall have the option (the "Purchase Option") upon not less than one hundred eighty (180) days prior written notice delivered to Lessor and to purchase all of the equipment (the "Equipment") described in the Equipment Schedule upon the expiration (the "Expiration Date") of the Initial Lease Term.

The exercise price of the Purchase Option shall be it's then determined Fair Market Value on the Expiration Date. "Fair Market Value" shall mean and refer to the value, as reasonably determined by Lessor, which would be obtained in an arms length transaction between and informed and willing buyer-user under no compulsion to buy and an informed and willing seller under no compulsion to sell on an as-is, where-is basis, with said equipment being in good working order as required under Section 15 of the Master Lease for surrender of the equipment.

IN WITNESS WHEREOF, this Rider. 1 is executed as of the th day of February, 2022.

LESSEE: Champaign-Urbana Mass Transit District

LESSOR: Chelsea Financial Group, LLC

By: _____

By: _____

Its: **Managing Director**

Its: **President**



To: Karl Gnadt, Managing Director/CEO
From: Ashlee McLaughlin, External Affairs Director
Date: January 31, 2024
Subject: Approval of Illinois Business Consultants Contract for the Decennial Committee

- A. **Introduction:** The District is looking for a consultant to support the Decennial Committee in fulfilling the requirements of the Decennial Committees on Local Government Efficiency Act.
- B. **Recommended Action:** Authorize the Managing Director to execute a contract with Illinois Business Consulting (IBC) for up to \$40,000 for Decennial Committee consulting services.

Summary: Based in the Gies College of Business at the University of Illinois, Illinois Business Consulting (IBC) is the largest student-run, professionally managed consulting organization in the US with more than 260 members. With IBC, students gain real-world, project-based consulting experience and clients get access to an experienced, interdisciplinary team of students who can deliver maximum results for their business.

IBC consultants will gather and analyze data from within and outside of MTD to provide an assessment of current operational efficiency and recommendations for improvement. IBC consultants will refine the scope of work at the beginning of the semester and check in with MTD staff on a weekly basis. IBC consultants will present their progress to the Decennial Committee at the March and April Committee meetings. The cost of the consulting services through May 15th, 2023 will be \$15,000. Before the end of the Spring semester, the Decennial Committee and MTD staff will determine whether additional assistance will be necessary (in the Summer and/or Fall) to complete the final report (due November 1, 2024). The cost of additional/optional consulting services through November 1 would cost up to \$25,000 depending on the extent of additional time requested.

- C. **Background:** The Decennial Committees on Local Government Efficiency Act in Illinois mandates the formation of committees by governmental units every 10 years to study local efficiencies and reporting recommendations on increased accountability and efficiencies to the County Board. The Committee is responsible for examining statues, ordinances, and intergovernmental relationships, and must provide a written report within 18 months of formation.

In September 2023, MTD staff released a public Request for Qualifications to solicit a consultant for this work, but no responses were received. At the recommendation of the Decennial Committee, MTD staff then reached out directly to the Gies College of Business to inquire about consultant services and received the attached IBC proposal and contract.

- D. **Advantages/disadvantages:** Approving the contract with IBC allows the District to support the Decennial Committee with an outside perspective on increased accountability and efficiencies. Not approving the contract would mean MTD staff would be responsible to develop an internal plan and execution to comply with the mandate.
- E. **Budget & Staffing Impacts:** This contract will be funded with 65 percent state funds through the Illinois Downstate Operating Assistance Program (DOAP) and 35 percent local funds. MTD staff will be expected to meet with IBC consultants weekly as part of regular duties.

January 18, 2024

MTD – SP24 IBC Project Proposal – Operational Efficiency Analysis and Recommendation

1.0 Background

MTD is the public transit provider for Champaign, Urbana, Savoy, the UIUC campus and Unit 4 and District 116 middle and high school students. MTD offers mobility options including buses, rides for seniors, ADA Paratransit, and resources to encourage walkability, biking, and safety. MTD’s fleet is comprised of 118 buses which provide approximately nine million rides annually. MTD’s administration headquarters, maintenance and training facilities are located on East University Avenue in Urbana.

In addition, MTD owns and operates Illinois Terminal in downtown Champaign (a multi-use development serving as a hub for MTD’s service), leases space to commercial and public entities, and provides increased access into/out of East Central Illinois for commercial bus companies and inter-city rail service. MTD is in the process of expanding Illinois Terminal with assistance of a \$17 million grant from the Federal Transit Administration. The Illinois Terminal Expansion Project will renovate and expand Illinois Terminal and construct a mixed-use structure for retail, residential, and parking.

Through a partnership with Champaign County, MTD also operates C-CARTS (Champaign County Area Rural Transit System), which is a van service that operates throughout Champaign County to connect outlying areas to MTD’s fixed route bus service and connect the rural areas of the county. Currently, C-CARTS provides two fixed-routes: the Eagle Express which operates within Rantoul only, and the Rantoul Connector which brings passengers directly to/from Rantoul into Champaign-Urbana.

MTD employs ~400 employees with an operating budget of over \$50 million. These employees, under the oversight of MTD’s Managing Director, are responsible for administrative, maintenance, buildings/grounds, and operational aspects of MTD. MTD operates as a twenty-four-hour operation for the majority of the year. MTD is governed by a Board of Trustees made up of seven members selected by the Champaign County Board. MTD Board of Trustees meetings are held on the last Wednesday of the month at Illinois Terminal and are open to the public. The Committee consists of the MTD Board of Trustees, two residents of the area, and MTD’s Managing Director. When the Committee meets, Committee meetings are generally to be held just prior to MTD Board of Trustees meetings.

Effective June 10, 2022, the **“Decennial Committees on Local Government Efficiency Act” in Illinois mandates the formation of committees by governmental units every 10 years to study local efficiencies and reporting recommendations on increased accountability and efficiencies to the county board.** Committee members include governing board members, local residents, and chief executives of governmental units. They are responsible for examining statutes, ordinances, and intergovernmental relationships, and must provide a written report within 18 months of formation. The committee dissolves after reporting and is reformed for each decennial review.

2.0 Description & Scope

IBC is an outside consulting agency able to help investigate agency efficiencies, study best practices, and analyze MTD performance metrics. At a high level, MTD is trying to answer the question “How are we doing regarding operational efficiency...and how could we get better?” According to the legislation the final November 1 report must include: ‘MTD’s governing statues, ordinances, rules, procedures, powers, jurisdiction, shared services, intergovernmental agreements, and interrelationships with other governmental units and the State of Illinois’. Early in the project, MTD will determine which areas IBC will handle and what data MTD will provide to support their work.

IBC consultants will gather and analyze data from within and outside of MTD to provide an assessment of current operational efficiency and recommendations for improvement. IBC will present their end-of-semester PowerPoint to the Decennial Committee April 24, 2024.

Report Timing:

Midpoint and final presentation timing will coincide with already scheduled Decennial Committee meetings:

- March 27 – Midpoint PowerPoint to Decennial Committee – including research and insights to date and detailed plan for next 3-4 weeks
- April 24 – Final PowerPoint Decennial Committee – including streamlined summary of semester research, insights, and recommended go-forward plan

Shortly after the midpoint report, the Decennial Committee will determine whether to retain IBC for additional consultant time over the summer and/or during the Fall 2024 semester to collect and analyze more information for the report. If additional work is needed, the final report will be Completed no later than 11-1-24.

3.0 Methodology

The IBC student team will employ the following high-level methodology (**note – many of these segments will overlap**):

1. Client Discussions & Document Review
 - Develop understanding of MTD – breadth and depth of services, key operational and oversight processes, challenges, general business background, etc.
 - Develop understanding of “Decennial Committees on Local Government Efficiency Act” in Illinois – in particular what is MTD looking for IBC to help them with
 - Gain input from MTD regarding initial hypotheses on operational segments/buckets to focus on (this will help narrow primary research)
2. Analyze data
 - Data will include – MTD provided, government sources, etc.
 - Include analysis, trends, visualizations, etc.
3. Conduct team site visit/tour to MTD (could coincide with weekly team/client meeting)
 - Understand and visualize the operational processes and consumer experience
4. Secondary Research

- Explore tips, tricks, and best practices on how to conduct efficiency studies – what must be done, in what order, watchouts, etc.
 - Determine optimal KPIs – then determine whether and/or how MTD can provide
 - Explore peer transit authorities – should be as similar as possible – e.g. UW-Madison transit (medium-sized college town) vs. Chicago Transit Authority
5. Primary Research
- Develop a series of interview guides for different stakeholder groups
 - Internal (goal 60+% of the following) – Decennial Committee members (10), MTD Board of Trustees (7, all of whom are also members of the Decennial Committee), and MTD Department Heads (10-12)
 - External – Peer transit authorities
6. Team collaboration and exercises
- Work through a series of exercises and analyses to determine optimal recommendations and prioritize key steps
7. Strategy recommendations
- Conduct final analysis and formal development of insights, rationale, recommendations

4.0 Project Deliverables

The complete list of deliverables will include:

- Secondary research recap
- Primary research recap
- Data analyses (Excel, Tableau, etc.)
- Midpoint PowerPoint to Decennial Committee (March 27) – including research and insights to date and detailed plan for next 3-4 weeks
- Final PowerPoint Decennial Committee (April 24)– including streamlined summary of semester research, insights, and recommended go-forward plan

5.0 Compensation Payable to University

The proposed price is not to exceed \$40,000 with the below payment breakdown.

Project engagement from January 16th to May 15th, 2024 - \$15,000 with 50% due at the start of the engagement and the remainder due at the end

Payment #1 – 1/16/2024 - \$7,500

Payment #2 – 5/15/2024 - \$7,500

Optional project engagement from May 27th to November 1st, 2024 - \$25,000 with 50% due at the start of the engagement and the remainder due at the end

Payment #3 – 5/27/2024 - \$12,500

Payment #4 – 11/1/2024 - \$12,500

6.0 Schedule

Project timeline spans roughly 12 weeks – week of February 5 to week of April 29, 2024.

	Classes Start			Team Kickoff				Spring Break					Exams				
	WEEK -3 ¹ 15-Jan	WEEK -2 ² 22-Jan	WEEK -1 ² 29-Jan	WEEK 1 ³ 5-Feb	WEEK 2 12-Feb	WEEK 3 19-Feb	WEEK 4 26-Feb	WEEK 5 4-Mar	--- 11-Mar	WEEK 6 18-Mar	WEEK 7 25-Mar	WEEK 8 1-Apr	WEEK 9 8-Apr	WEEK 10 15-Apr	WEEK 11 22-Apr	WEEK 12 29-Apr	--- 6-May
Executive Mentor Interactions	Intro to IBC & scope discussion							Midpoint check-in							Pre-final check-in		Debrief meeting
Student Interactions	Q&A with project leaders	Scoping activities (1-2 meetings)		1 st team meeting	2 nd team meeting	3 rd team meeting	4 th team meeting	5 th team meeting	SPRING BREAK	MIDPOINT PRESENTATION	6 th team meeting	7 th team meeting	8 th team meeting	9 th team meeting	10 th team meeting	FINAL PRESENTATION	U of I FINAL EXAMS

¹ Senior Managers & Project Managers assigned

² Project Managers develop work plan & scoping document – New consultant recruiting & interviews

³ Full team staffed – Semester kickoff night for new & returning consultants

7.0 Key Stakeholders

Client	IBC Director	IBC Executive Mentor
Ashlee McLaughlin External Affairs Director 1101 E. University Ave. Urbana, Illinois 61802 (217) 384-8188 amclaughlin@mtd.org	Jacob Kinsey 515 E Gregory Dr Champaign, IL 61820 217-244-4887 kinsey@illinois.edu	Gail Wheeler 515 E Gregory Dr Champaign, IL 61820 312-593-1091 gcw@illinois.edu



Consulting Agreement

(IBC Number IBC SP24-26)

This Consulting Agreement is between the Board of Trustees of the University of Illinois on behalf of its Illinois Business Consulting, a student-run consulting operation within the Gies College of Business at the University of Illinois at Urbana-Champaign (“Illinois”) and Champaign Urbana Mass Transit District (MTD) (“Client”).

1.0 CONSULTING ENGAGEMENT

Illinois will complete the consulting engagement described in **Appendix A** (“Engagement”) in a safe and professional manner through Illinois Business Consulting (IBC) students (“IBC Consultants”) with assistance from IBC directors and faculty (“IBC Participants”). IBC Consultants are not employees of either party. IBC Participants are employees of Illinois but are not employees of Client. As such, Illinois is an independent contractor with respect to Client.

2.0 TERM AND TERMINATION

2.1 Term. This agreement takes effect on the date of final executing signature and shall remain in effect for five years, unless terminated earlier as provided below. The first semester for which Client may engage with Illinois Business Consulting is Spring 2024 (“First Semester”) and the final semester available under this agreement shall be Fall 2028 (“Last Semester”). Should the parties wish to terminate this agreement pursuant to section 2.2 below, the IBC Participants and Consultants shall be able to complete all Engagement work for Client as governed by this agreement. Client may choose to participate in each, some, or none of the available semester governed during the term of this agreement.

2.2 Termination. Either party may terminate this Agreement with 10 days’ written notice to the other party.

2.3 Effect of Early Termination. If this agreement is cancelled prior to completion of the Engagement, Client will be responsible for reimbursing Illinois for any non-cancellable or non-refundable expenses incurred by Illinois while working on the Engagement. If Client has already made payments to Illinois, Illinois will return to Client any unearned payments less any non-cancellable expenses incurred by Illinois. If Client has not yet made any payments or the payments made are not sufficient to cover the amount due to Illinois, Illinois shall submit to Client an invoice for the remaining amounts due pursuant to section 3.0 of this agreement.

3.0 COMPENSATION

3.1 Amount. Client will compensate Illinois base on Fee designated in Statement of work for each Engagement undertaken as part of this agreement.

If this box is checked, Client is responsible for reimbursing Illinois for any travel, living or extraordinary expenses incurred in performing the Engagement.

3.2 Remittance Instructions. Illinois will submit to Client’s Representative itemized invoices for compensation and reimbursement no more than once per calendar month and no later than 90 calendar days after the Engagement ends. Client will remit the total due to Illinois within 30 calendar days after receipt of the itemized invoices. All payments are to be paid by check made payable to the “University of Illinois.”

3.3 Late Payments. Illinois will assess a late payment charge of 1.5% per month (18% per annum), plus a \$2 past due charge per month, on all past due balances. Illinois may refer Client's past due account for collection or may authorize legal action against Client for collection. Client shall be liable for all reasonable collection costs and expenses, including any attorney's fees and court costs.

3.4 Suspension of Services. Illinois may suspend work on an Engagement with five days' written notice for Client's failure to make timely payments. Illinois will resume work on an Engagement upon Client's payment of all monies owed to Illinois, provided that Client is not otherwise in default of its obligations under this agreement.

4.0 Notices. To be enforceable, all notices must be in writing and delivered to the party's representative named below by either certified mail, return receipt requested, or commercial carrier with delivery receipt. Notices are effective upon receipt by the designated representative. A party may change its representative at any time by written notice to the other party.

Illinois Representative:

Name: Jacob Kinsey

Title: Director

Address: 515 E. Gregory Dr.

Champaign IL

Phone: 217-244-4887

Email: kinsey@illinois.edu

Client Representative:

Name: Ashlee McLaughlin

Title: External Affairs Director

Address: 1101 E. University Ave.

Urbana, IL 61802

Phone: 217-384-8188

Email: amclaughlin@mtd.org

5.0 OWNERSHIP OF INFORMATION, INVENTIONS AND COPYRIGHTABLE MATERIALS

5.1 Ownership. "Information" means all business and technical information that IBC Consultants and Participants (i) develop in performance of the Engagement or (ii) receive from Client or on Client's behalf in connection with the Engagement. As a condition of participating in the Engagement, IBC Consultants will assign to Client, as of the date of creation, ownership of all Information developed by IBC Consultants.

5.2 Inventions. As a condition of participating in the Engagement, IBC Consultants will assign to Client, as of the date of conception, ownership of all inventions (i) conceived or reduced to practice within the Engagement by IBC Consultants, or (ii) otherwise invented by IBC Consultants (solely or jointly with others) based upon Information supplied by Client.

5.3 Copyrightable Materials. "Copyrightable Materials" means all original works of authorship that an IBC Consultant creates solely or jointly with others in the course of performing the Engagement. As a condition of participating in the Engagement, IBC Consultants will assign to Client all rights (including copyright) throughout the world in and to any Copyrightable Materials created by such IBC Consultants in performing the Engagement

5.4 Use of Information and Copyrightable Materials. Illinois may use Information and Copyrightable Materials for its internal purposes, including but not limited to training IBC Participants and Consultants and creation of case studies, so long as Client is not identified. Illinois also may use Information and Copyrightable Materials to promote the services of Illinois Business Consulting so long as Client is not identified.

6.0 CONFIDENTIALITY OBLIGATIONS

6.1 Except as expressly permitted by Client in this agreement or otherwise in writing, Illinois shall, and shall require IBC Participants and Consultants, to:

- a) Not use Information or Copyrightable Materials except in performing the Engagement;
- b) Not make Information or Copyrightable Materials available to third parties; and
- c) At Client's direction, either deliver to Client or destroy Illinois copies of Information or Copyrightable Materials, provided that Illinois may retain archival copies of such Information or Copyrightable Materials for permitted internal purposes.

6.2 At the beginning of each semester, Illinois shall require each IBC Consultant to execute a Non-Disclosure Agreement consistent with this agreement (a sample of which is provided in Exhibit B), which is available upon request. Signatures on the Non-Disclosure Agreement will expire three years after the end of the school semester in which the Engagement is undertaken. Illinois shall provide copies of signed Non-Disclosure Agreements to the client upon request. In the interest of compliance with applicable export and trade control laws, Client must notify the IBC Directors before providing any Information of a technical scientific or engineering nature to IBC Consultants or Participants.

7.0 EXCLUSIONS

Notwithstanding anything herein to the contrary, any confidentiality obligations do not apply to Information or Copyrightable Materials that:

- a) Is previously known to IBC Participants or Consultants and not provided by Client; or
- b) Is subsequently or otherwise acquired by IBC Participants or Consultants from a third party having legal and independent right to disclose such Information; or
- c) Is in the public domain as of the effective date of this Agreement; or
- d) Is now or later becomes publicly known through no fault of IBC Participants or Consultants; or
- e) IBC Participants or Consultants are compelled to disclose by law or court order.

8.0 REPRESENTATION

IBC Participants and Consultants will endeavor to gather Information and reference such Information, where appropriate, from publicly available sources such as the Internet, databases, newspaper, journals, and reference texts in addition to utilizing Information supplied by Client. IBC Consultants and Participants will not attempt to verify such Information independently. While IBC Consultants and Participants will endeavor to use Information obtained from reliable sources, Illinois cannot make any, and specifically disclaims all, warranties and representations as to the accuracy or the completeness of the Information provided under the Engagement. Further, Illinois makes no, and specifically disclaims all, warranties against infringement of property rights.

9.0 LIABILITY AND WARRANTY

9.1 DISCLAIMER. Client acknowledges and accepts that IBC Consultants are performing the Engagement as an experiential learning opportunity and that they are studying and building on their professional skills and competencies and may or may not have experience in the professional

workforce. IBC Consultants will endeavor to gather and reference Client information, where appropriate, from publicly available sources such as the Internet, databases, newspapers, journals, and reference texts in addition to using information supplied by Client. IBC Consultants will not verify information independently. Illinois makes no express or implied warranties as to the Engagement results, or the accuracy, safety, or usefulness of any Information, Inventions, or Copyrightable Materials resulting from this agreement. ILLINOIS EXPRESSLY DISCLAIMS ALL WARRANTIES OF MERCHANTABILITY, FITNESS FOR A PARTICULAR PURPOSE, AND NON-INFRINGEMENT OF THIRD PARTY RIGHTS WITH RESPECT TO ALL INVENTIONS, INFORMATION, AND COPYRIGHTABLE MATERIALS, OR ANY OTHER DELIVERABLES ARISING FROM THIS AGREEMENT. Nothing in this agreement shall be construed as Client licensing, assigning, or otherwise transferring any right, title, or interest in Client's information or other intellectual property to IBC Consultants or to Illinois.

9.2 Limitation of Liability. Neither Illinois nor Client will be liable to the other for any punitive, special, consequential, incidental, or exemplary damages arising out of activities relating to this agreement. Client releases Illinois and its officers, agents, and employees from any claims arising out of or in any way connected with the activities of IBC Consultants under this agreement. Illinois assumes no liability related to claims of infringing any patent, copyright, or other right of third parties due to the activities of Client and IBC Consultants under this agreement. IBC Consultants who violate the Non-Disclosure Agreement are liable for their own actions.

9.3 Should Client provide IBC Consultants and IBC Participants with any items subject to export control laws, Client will notify Illinois in advance and identify the items at issue and the applicable export control laws.

10.0 INSURANCE

During all times relevant to this agreement, each party shall maintain general liability insurance, whether through a commercial policy or through a program of self-insurance, with coverage and limits adequate to satisfy all liabilities relating to the performance of work as specified by this agreement. Each party shall comply with applicable state laws governing workers' compensation and mandatory insurance for vehicles. Within seven days of a request, a party shall provide to the requesting party a certificate of insurance evidencing the coverage and limits required by this provision.

11.0 GENERAL PROVISIONS

11.1 Independent Contractor. Illinois and IBC Consultants are considered independent contractors with respect to Client. Neither party has authority to commit, act for or on behalf of the other party, or to bind the other party to any obligation or liability.

11.2 Compliance with Laws. Each party shall perform its obligations in compliance with all relevant laws governing its performance, including, but not limited to, laws related to proprietary rights, civil rights, import, and export control. Breach of this provision is a material breach of this agreement.

11.3 Assignment and Subcontracting. Neither party will assign or subcontract any obligation made pursuant to this agreement without the prior written consent of the other party.

11.4 Amendments. No modification of this agreement shall be effective unless made by a written amendment signed by each party's authorized signatory.

11.5 Waiver. The failure of either party to enforce any provision of this agreement shall not waive the party's right to later enforce the provision of the agreement.

11.6 Non-Exclusivity. This agreement is non-exclusive. Illinois may perform the same or similar services for other clients.

APPENDIX A
STATEMENT OF WORK

Number: _____

This Statement of Work is pursuant to the foregoing Agreement between the Board of Trustees of the University of Illinois on behalf of its Illinois Business Consulting, a student-run consulting operation within the Gies College of Business at the University of Illinois at Urbana-Champaign, (“Illinois”) and _____ with offices at _____ (“Client”). This Statement of Work is subject to all terms and conditions set forth in the Consulting Agreement. This Statement of Work describes the Services that Illinois will provide in accordance with the following terms and conditions:

This Statement of Work takes effect on the date of final executing signature and expires on _____ unless terminated or renewed by the parties.

1. Project Name

2. Background

3. Description & Scope

4. Services

5. Deliverables

6. Project Managers

Client	Illinois
Name:	Name:
Address:	Address:
City/State/Zip:	City/State/Zip:
Telephone:	Telephone:
Email:	Email:

The parties hereto have caused this Statement of Work under the Consulting Agreement to be executed on the dates set forth below by their duly authorized representatives.

Illinois Business Consulting

[Client name]

By: _____

By: _____

Name: _____

Name: _____

Title: _____

Title: _____

Date: _____

Date: _____

APPENDIX B

Non-Disclosure Agreement

NON-DISCLOSURE INFORMATION AGREEMENT
Illinois Business Consulting CONSULTANT

1. By my signature below, I confirm my obligation to keep confidential all information I receive from IBC Clients, in connection with my participation in IBC projects for its Clients. This Non-Disclosure Agreement (“NDA”) is effective upon the date of my signature and shall govern the conditions of disclosure by IBC Clients of certain Confidential Information (as defined below) to me regarding the IBC Clients’ intellectual property, operations, and financial information.
2. I understand that my work on this Engagement does not now nor in the future make me an employee of either the Client or the University of Illinois and I shall not list Client’s name as an employer on my resume, curriculum vitae, LinkedIn profile, or any other documentation or website.
3. “Confidential Information” means trade secret, know-how, and other information, not generally known, relating to the Client’s business that is disclosed to me and marked as proprietary and confidential by Client or with which I become familiar during my interaction with the Client, including Information and Copyrightable Materials (as defined below). Confidential Information may include information related to the Client’s business practices and prospective business interests, including, but not limited to, customer lists, forecasts, business and strategic plans, financial and sales information, products, processes, equipment, manufacturing operations, marketing programs, research, product development and engineering, or the Client’s pre-existing intellectual property.
4. Unless client provides me prior written authorization to the contrary, I will keep all Confidential Information secret unless and until such Confidential Information becomes generally known in the trade or industry (“Confidentiality Period”). I agree to not transfer or disclose Confidential Information to any third party, including but not limited to any disclosure in the form of abstracts, manuscripts, presentations, publications, posters, posting on websites, or using in a job interview. I also promise not to use the Confidential Information for any purpose other than my work on this project with Illinois Business Consulting and Client.
5. If at any time during the Confidentiality Period I want to disclose to prospective employers, whether in writing or by oral presentation, any information associated with my work for Client, including portions of an results, I will submit a draft of my proposed disclosure to Client’s designated representative for review at least 30 days prior to the intended disclosure. If Client notifies me in writing no later than seven calendar days after receiving the draft that the draft contains a potentially patentable disclosure or Confidential Information, I will cooperate with Client to protect the identified information from unwanted or improper disclosure. I understand that Company may require me to delay my disclosure for no longer than two months in order to file for patent protection and that Company may require me to delete Confidential Information before I can proceed with any disclosure.
6. The same obligation to protect Confidential Information shall apply to any knowledge obtained by me as a representative of IBC from the Client regarding any third party that has a confidentiality

agreement with the Client. Further, I shall not use or disclose to the Client any information of any previous employer or third party to which I have an obligation of secrecy. I will provide the Client with a copy or written description of any agreement that I may have with a previous employer or third party that affects my relationship with the Client.

7. With regard to such Confidential Information, I hereby agree not to knowingly use such information for any purpose other than for the express analysis and reporting requirements related to the completion of the IBC project engagement for the Client and to obtain class credit at the University of Illinois. Furthermore, I agree not to reveal to others any product specifications, proprietary operating details or financial information without the express written permission of Client.
8. It is understood that any information resulting from performance of the Engagement may be used in a generic form, without reference to its source, in teaching and research activities at the University of Illinois. The Client will be notified prior to such proposed use by me and be given opportunity to review and comment on the proposed information before publication, public disclosure, or other use of such information outside the Engagement. I will consider comments provided by the Client and work with Client in good faith to settle identified issues, prior to proceeding with the proposed use of the information.
9. "Information" means all business and technical information that I (i) develops within the performance of the Scope of Services of the Engagement and/or (ii) receives within the Scope of Services of the Engagement from Client or Client's affiliates or from other individuals or companies working on projects with or for Client. As a condition of participating in the Engagement, I agree to assign, and hereby assigns without further consideration, as of the date of creation, ownership to Client of any and all Information developed me within the Scope of Services of the Engagement, subject to retention of the right of the IBC directors and faculty advisors to use such Information for internal reference and grading purposes.
10. As a condition of participating in the Engagement, I agree to assign, and hereby assigns without further consideration, as of the date of conception, ownership to Client of any and all inventions (i) conceived or reduced to practice within the Scope of Services of the Engagement by me, or (ii) otherwise invented by me (solely or jointly with others) based upon Information supplied by Client.
11. "Copyrightable Materials" means any and all original works of authorship that I create solely or jointly with others in the course of performing the Scope of Services of the Engagement. As a condition of participating in the Engagement, I agree to assign, and hereby assigns without further consideration, to Client the entire right, title and interest (including copyright) throughout the world, or such lesser interest as Client may deem acceptable, in and to such Copyrightable Materials, subject to retention of the right of the IBC to use such Copyrightable Materials for internal reference and grading purposes.
12. This NDA applies to me as an individual and not as part of a group. I understand that the termination or completion of my activities related to a project engagement does not relieve me from the confidentiality obligations described above without the written consent of an officer of the Client.

13. Notwithstanding anything above to the contrary, this NDA shall not apply to information:
- a. previously known to me and not provided by an IBC Client; or
 - b. subsequently or otherwise acquired by me from a third party having legal and independent right to disclose such information; or
 - c. in the public domain as of this date; or
 - d. which is now or later becomes publicly known through no fault of me; or,
 - e. is required to be disclosed by law or court order.

I have read and understand the above terms and conditions of this NDA and agree to be bound by them.

Consultant Signature: _____

Consultant Name: _____
(Print Name)

Consultant Department: _____
(Print Department if other than College of Business)

Date: _____
Month /Day / Year

SAMPLE



To: Karl Gnadt, Managing Director/CEO
From: Josh Berbaum, Maintenance and Facilities Director
Date: January 31, 2024
Subject: Approval of Reliable Door & Dock, Inc. Contract for Rubber Doors

- A. Introduction:** The District is in need of four new high-speed rubber doors in the Maintenance Facility.
 - B. Recommended Action:** Authorize the Managing Director to execute a contract with Reliable Door & Dock, Inc. (Reliable) in the amount of \$499,190 for the purchase and installation of four high-speed rubber doors at the Maintenance Facility.
 - C. Summary:** The project includes purchase and installation of four rubber doors at the Maintenance Facility. The scope of work includes removal and disposal of four (4) existing rapid-roll vinyl doors and to furnish and install four (4) high-speed rubber doors on the east façade of the MTD Maintenance Facility located at 803 E. University Ave. in Urbana. The project scope also includes associated electrical work and structural supports.
 - D. Background:** The District’s Maintenance Facility has a total of four large doors on the east side of the facility that provide access to the bus storage garage portion of the facility. Each door opening has a height of 13 feet with a width ranging from 34 to 36 feet. Each of the four door openings has a heavy steel sectional door installed for use when winds are high or when MTD is closed for security purposes. The sectional doors take about 16 seconds to open and are not suitable for frequent use. The addition of rapid-roll or high-speed doors on each of the bus garage’s door openings allows for more frequent use, better temperature control, and quicker access for the 100+ buses, vans, and other service and delivery vehicles that enter and exit the facility each day. The rapid-roll vinyl doors currently installed on the east and west sides of the bus garage take approximately 9 seconds to open. The vinyl doors have been found to be inefficient in terms of temperature control and are also difficult to maintain over time. The vinyl material begins to tear and pull apart after several years in service and there is no warranty on the vinyl curtain. The vinyl doors can easily be blown out of the track when winds are over 20 MPH, causing staff to shut down that bus lane until the door can be put back in place.

All four vinyl doors on the east side of the maintenance facility are in urgent need of repair and/or replacement. MTD is procuring rubber doors as replacements to the current vinyl doors on the east side for better durability, temperature control, and warranty. The rubber doors are heavier, which will increase the time it takes the doors to open to approximately 13 seconds but will also allow less air into the facility when closed, be able to withstand winds up to 88 MPH, and come with a lifetime warranty on the rubber curtain.
 - E. Advantages/disadvantages:** Approving the contract with Reliable allows the District to install four new rubber doors, improving temperature control in the Maintenance Facility and reducing maintenance, replacement, and downtime costs in the long term.
 - F. Budget & Staffing Impacts:** This project is in the FY2024 budget and will be funded 100% (\$499,190) with Federal funds through the American Rescue Plan Act of 2021 (ARPA). The Federal grant identifies \$350,000 for this line item. Additional ARPA funds are available, and the Federal grant will be revised to cover the full expense.
-



To: Karl Gnadt, Managing Director/CEO
 From: Victoria Carrington, Finance & Procurement Specialist
 Date: January 22, 2024
 Subject: High-Speed Rubber Door Replacement

On December 4, 2023, MTD published a request for proposals (RFP) for a High-Speed Rubber Door Replacement on the District’s website and the local newspaper, the News-Gazette. An Evaluation Committee was formed to review the proposals received in response to RFP #2023-009. The Committee consisted of the following staff: Dan Prutsman, Advanced Facilities Worker; Dave Thornton, Assistant Facilities Director; Josh Berbaum, Maintenance & Facilities Director; and Mike Chubb, Advanced Facilities Worker. Proposals received were scored independently by evaluators based on the criteria listed in Table 1.

Table 1: Proposal Evaluation Criteria

Criteria	Possible Points
Responsiveness to Project Specifications	45
Project Implementation Plan, including timeline	25
Qualifications, Related Experience, & References	25
Cost	10
Total	100

On January 12, 2024, MTD received three proposals in response to RFP No. 2023-009 from the following companies: Anagnos Door Company, Door Systems by Assa Abloy, and Reliable Dock & Door, Inc. Committee members independently reviewed and scored the proposals. The average of the independent evaluation scores is shown in Table 2. The Committee met on January 19, 2024, to discuss their evaluations and determine the recommendation.

Table 2: Proposal Evaluation Scores

Criteria (Possible Points)	Reliable	Door Systems	Anagnos
Responsiveness to Project Specifications (45)	38	35	16
Project Implementation Plan, including timeline (25)	23	23	4
Qualifications, Related Experience, & References (25)	24	20	16
Cost (10)	7	8	4
Total	92	86	40

Notes from the debrief are listed below.

Reliable Dock & Door, Inc.

- Provided meticulous proposal, including all details of required elements requested.
- Proposed project implementation/timeline was reasonable and sufficient, reflecting no impacts to MTD operations.
- Previous experience and referrals provided within proposal reflected exceptional service.
- Concerns of project permit costs were not included in project costs proposed, as well as potential surcharges for steel.

Door Systems by ASSA ABLOY

- Very responsive to project specifications, while providing detailed, clear understandings of the product and scope of work.
- Project implementation plan was thorough but presented urgency within the timeline. Proposed milestones and designs were discordant with MTD operations.
- Sister company of the door manufacturer with the longest record of experience in the industry but concerns regarding negative referral provided.
- Cost proposal included all associated project costs but provided most expensive project cost.

Anagnos Door Company

- Proposal requirements were minimally met, concerns regarding the brief detail provided for product specifications, project implementation plan, and proposed timeline.
- Proposal included subcontracted work to be performed by Disadvantaged Business Enterprises, aligning with MTD’s efforts to include DBE’s on all projects.
- Concerns of providing reference of work performed that has not yet begun. However, another proposer’s reference recommended this vendor over the vendor who proposed them.
- Cost proposal met expectations though details of cost breakdown were omitted.

The evaluation committee unanimously identified Reliable Door & Dock, Inc. as the recommendation for contract award.

Cost

Table 3 depicts the bid tabulation for this RFP using the Cost Proposal form that was required to be completed and included within proposal submissions.

Table 3: Bid Tabulation

Item	Door Systems	Anagnos	Reliable
Door Hardware	\$ 245,000	\$ 220,000	\$ 320,760
Rapid-Door Removal & Disposal	\$ 18,000	\$ 40,000	\$ 25,099
Metal Fabrications & Framing Supports	\$ 21,000	\$ 45,000	\$ 85,186
Door Installation	\$ 100,000	\$ 70,000	\$ 56,315
Overhead & Profit	\$ 128,875	\$ 140,000	Included
Training	\$ 2,625	Included	\$ 11,830
Total	\$ 515,500	\$ 515,000	\$ 499,190



To: Karl Gnadt, Managing Director/CEO
From: Josh Berbaum, Maintenance and Facilities Director
Date: January 31, 2024
Subject: Approval of Reliable Door & Dock, Inc. Contract for Rubber Doors

- A. Introduction:** The District is in need of four new high-speed rubber doors in the Maintenance Facility.
 - B. Recommended Action:** Authorize the Managing Director to execute a contract with Reliable Door & Dock, Inc. (Reliable) in the amount of \$499,190 for the purchase and installation of four high-speed rubber doors at the Maintenance Facility. MTD’s legal counsel is working with Reliable to finalize some additional terms that will be added to the contract and provided for review.
 - C. Summary:** The project includes purchase and installation of four rubber doors at the Maintenance Facility. The scope of work includes removal and disposal of four (4) existing rapid-roll vinyl doors and to furnish and install four (4) high-speed rubber doors on the east façade of the MTD Maintenance Facility located at 803 E. University Ave. in Urbana. The project scope also includes associated electrical work and structural supports.
 - D. Background:** The District’s Maintenance Facility has a total of four large doors on the east side of the facility that provide access to the bus storage garage portion of the facility. Each door opening has a height of 13 feet with a width ranging from 34 to 36 feet. Each of the four door openings has a heavy steel sectional door installed for use when winds are high or when MTD is closed for security purposes. The sectional doors take about 16 seconds to open and are not suitable for frequent use. The addition of rapid-roll or high-speed doors on each of the bus garage’s door openings allows for more frequent use, better temperature control, and quicker access for the 100+ buses, vans, and other service and delivery vehicles that enter and exit the facility each day. The rapid-roll vinyl doors currently installed on the east and west sides of the bus garage take approximately 9 seconds to open. The vinyl doors have been found to be inefficient in terms of temperature control and are also difficult to maintain over time. The vinyl material begins to tear and pull apart after several years in service and there is no warranty on the vinyl curtain. The vinyl doors can easily be blown out of the track when winds are over 20 MPH, causing staff to shut down that bus lane until the door is fixed.

All four vinyl doors on the east side of the maintenance facility are in urgent need of repair and/or replacement. MTD is procuring rubber doors as replacements to the current vinyl doors on the east side for better durability, temperature control, and warranty. The rubber doors are heavier, which will increase the time it takes the doors to open to approximately 13 seconds but will also allow less air into the facility when closed, be able to withstand winds up to 88 MPH, and come with a lifetime warranty on the rubber curtain.
 - E. Advantages/disadvantages:** Approving the contract with Reliable allows the District to install four new rubber doors, improving temperature control in the Maintenance Facility and reducing maintenance, replacement, and downtime costs in the long term.
 - F. Budget & Staffing Impacts:** This project is in the FY2024 budget and will be funded 100% (\$499,190) with Federal funds through the American Rescue Plan Act of 2021 (ARPA). The Federal grant identifies \$350,000 for this line item. Additional ARPA funds are available, and the Federal grant will be revised to cover the full expense.
-

DRAFT AIA® Document A101® - 2017

Standard Form of Agreement Between Owner and Contractor where the basis of payment is a Stipulated Sum

AGREEMENT made as of the «Thirty First» day of «January» in the year «Twenty twenty four»

(In words, indicate day, month and year.)

BETWEEN the Owner:

(Name, legal status, address and other information)

«Champaign-Urbana Mass Transit District (MTD)» «»
«1101 E University Avenue»
«Urbana, IL 61802»
«217-384-8188»

and the Contractor:

(Name, legal status, address and other information)

«Reliable Door and Dock, Inc.» «»
«10216 Werch Dr. Unit 108»
«Woodridge, IL 60517»
«708-824-1915»

for the following Project:

(Name, location and detailed description)

«MTD - RFP#2023-009: High-Speed Rubber Door Replacement»
«803 E. University Ave. Urbana, IL 61802»

The Architect:

(Name, legal status, address and other information)

«Isaksen Glerum Wachter LLC» «»
«114 W Main Street»
«Urbana, IL 61801»
«217-328-1391»

The Owner and Contractor agree as follows.

ADDITIONS AND DELETIONS:

The author of this document has added information needed for its completion. The author may also have revised the text of the original AIA standard form. An *Additions and Deletions Report* that notes added information as well as revisions to the standard form text is available from the author and should be reviewed.

This document has important legal consequences. Consultation with an attorney is encouraged with respect to its completion or modification.

The parties should complete A101®-2017, Exhibit A, Insurance and Bonds, contemporaneously with this Agreement. AIA Document A201®-2017, General Conditions of the Contract for Construction, is adopted in this document by reference. Do not use with other general conditions unless this document is modified.

ELECTRONIC COPYING of any portion of this AIA® Document to another electronic file is prohibited and constitutes a violation of copyright laws as set forth in the footer of this document.

TABLE OF ARTICLES

- 1 THE CONTRACT DOCUMENTS**
- 2 THE WORK OF THIS CONTRACT**
- 3 DATE OF COMMENCEMENT AND SUBSTANTIAL COMPLETION**
- 4 CONTRACT SUM**
- 5 PAYMENTS**
- 6 DISPUTE RESOLUTION**
- 7 TERMINATION OR SUSPENSION**
- 8 MISCELLANEOUS PROVISIONS**
- 9 ENUMERATION OF CONTRACT DOCUMENTS**

EXHIBIT A INSURANCE AND BONDS

ARTICLE 1 THE CONTRACT DOCUMENTS

The Contract Documents consist of this Agreement, Conditions of the Contract (General, Supplementary, and other Conditions), Drawings, Specifications, Addenda issued prior to execution of this Agreement, other documents listed in this Agreement, and Modifications issued after execution of this Agreement, all of which form the Contract, and are as fully a part of the Contract as if attached to this Agreement or repeated herein. The Contract represents the entire and integrated agreement between the parties hereto and supersedes prior negotiations, representations, or agreements, either written or oral. An enumeration of the Contract Documents, other than a Modification, appears in Article 9.

ARTICLE 2 THE WORK OF THIS CONTRACT

The Contractor shall fully execute the Work described in the Contract Documents, except as specifically indicated in the Contract Documents to be the responsibility of others.

ARTICLE 3 DATE OF COMMENCEMENT AND SUBSTANTIAL COMPLETION

§ 3.1 The date of commencement of the Work shall be:

(Check one of the following boxes.)

« X »] The date of this Agreement.

« »] A date set forth in a notice to proceed issued by the Owner.

« »] Established as follows:

(Insert a date or a means to determine the date of commencement of the Work.)

« »

If a date of commencement of the Work is not selected, then the date of commencement shall be the date of this Agreement.

§ 3.2 The Contract Time shall be measured from the date of commencement of the Work.

§ 3.3 Substantial Completion

§ 3.3.1 Subject to adjustments of the Contract Time as provided in the Contract Documents, the Contractor shall achieve Substantial Completion of the entire Work:

(Check one of the following boxes and complete the necessary information.)

[« »] Not later than « » (« ») calendar days from the date of commencement of the Work.

[**«X»**] By the following date: «August 20, 2024 »

§ 3.3.2 Subject to adjustments of the Contract Time as provided in the Contract Documents, if portions of the Work are to be completed prior to Substantial Completion of the entire Work, the Contractor shall achieve Substantial Completion of such portions by the following dates:

Portion of Work	Substantial Completion Date

§ 3.3.3 If the Contractor fails to achieve Substantial Completion as provided in this Section 3.3, liquidated damages, if any, shall be assessed as set forth in Section 4.5.

ARTICLE 4 CONTRACT SUM

§ 4.1 The Owner shall pay the Contractor the Contract Sum in current funds for the Contractor’s performance of the Contract. The Contract Sum shall be «Four Hundred Ninety Nine Thousand One Hundred Ninety Dollars and Zero Cents » (\$ 499,190.00---»), subject to additions and deductions as provided in the Contract Documents.

§ 4.2 Alternates

§ 4.2.1 Alternates, if any, included in the Contract Sum:

Item	Price

§ 4.2.2 Subject to the conditions noted below, the following alternates may be accepted by the Owner following execution of this Agreement. Upon acceptance, the Owner shall issue a Modification to this Agreement. (Insert below each alternate and the conditions that must be met for the Owner to accept the alternate.)

Item	Price	Conditions for Acceptance

§ 4.3 Allowances, if any, included in the Contract Sum: (Identify each allowance.)

Item	Price

§ 4.4 Unit prices, if any:

(Identify the item and state the unit price and quantity limitations, if any, to which the unit price will be applicable.)

Item	Units and Limitations	Price per Unit (\$0.00)

§ 4.5 Liquidated damages, if any:

(Insert terms and conditions for liquidated damages, if any.)

« »

§ 4.6 Other:

(Insert provisions for bonus or other incentives, if any, that might result in a change to the Contract Sum.)

« »

ARTICLE 5 PAYMENTS

§ 5.1 Progress Payments

§ 5.1.1 Based upon Applications for Payment submitted to the Architect by the Contractor and Certificates for Payment issued by the Architect, the Owner shall make progress payments on account of the Contract Sum to the Contractor as provided below and elsewhere in the Contract Documents.

§ 5.1.2 The period covered by each Application for Payment shall be one calendar month ending on the last day of the month, or as follows:

« »

§ 5.1.3 Provided that an Application for Payment is received by the Architect not later than the «Fifth » day of a month, the Owner shall make payment of the amount certified to the Contractor not later than the «Thirtieth » day of the « » month. If an Application for Payment is received by the Architect after the application date fixed above, payment of the amount certified shall be made by the Owner not later than «Sixty » («60 ») days after the Architect receives the Application for Payment.

(Federal, state or local laws may require payment within a certain period of time.)

§ 5.1.4 Each Application for Payment shall be based on the most recent schedule of values submitted by the Contractor in accordance with the Contract Documents. The schedule of values shall allocate the entire Contract Sum among the various portions of the Work. The schedule of values shall be prepared in such form, and supported by such data to substantiate its accuracy, as the Architect may require. This schedule of values shall be used as a basis for reviewing the Contractor's Applications for Payment.

§ 5.1.5 Applications for Payment shall show the percentage of completion of each portion of the Work as of the end of the period covered by the Application for Payment.

§ 5.1.6 In accordance with AIA Document A201™–2017, General Conditions of the Contract for Construction, and subject to other provisions of the Contract Documents, the amount of each progress payment shall be computed as follows:

§ 5.1.6.1 The amount of each progress payment shall first include:

- .1 That portion of the Contract Sum properly allocable to completed Work;
- .2 That portion of the Contract Sum properly allocable to materials and equipment delivered and suitably stored at the site for subsequent incorporation in the completed construction, or, if approved in advance by the Owner, suitably stored off the site at a location agreed upon in writing; and
- .3 That portion of Construction Change Directives that the Architect determines, in the Architect's professional judgment, to be reasonably justified.

§ 5.1.6.2 The amount of each progress payment shall then be reduced by:

- .1 The aggregate of any amounts previously paid by the Owner;
- .2 The amount, if any, for Work that remains uncorrected and for which the Architect has previously withheld a Certificate for Payment as provided in Article 9 of AIA Document A201–2017;
- .3 Any amount for which the Contractor does not intend to pay a Subcontractor or material supplier, unless the Work has been performed by others the Contractor intends to pay;
- .4 For Work performed or defects discovered since the last payment application, any amount for which the Architect may withhold payment, or nullify a Certificate of Payment in whole or in part, as provided in Article 9 of AIA Document A201–2017; and
- .5 Retainage withheld pursuant to Section 5.1.7.

§ 5.1.7 Retainage

§ 5.1.7.1 For each progress payment made prior to Substantial Completion of the Work, the Owner may withhold the following amount, as retainage, from the payment otherwise due:

(Insert a percentage or amount to be withheld as retainage from each Application for Payment. The amount of retainage may be limited by governing law.)

«10% »

§ 5.1.7.1.1 The following items are not subject to retainage:
(Insert any items not subject to the withholding of retainage, such as general conditions, insurance, etc.)

<< >>

§ 5.1.7.2 Reduction or limitation of retainage, if any, shall be as follows:
(If the retainage established in Section 5.1.7.1 is to be modified prior to Substantial Completion of the entire Work, including modifications for Substantial Completion of portions of the Work as provided in Section 3.3.2, insert provisions for such modifications.)

>>

§ 5.1.7.3 Except as set forth in this Section 5.1.7.3, upon Substantial Completion of the Work, the Contractor may submit an Application for Payment that includes the retainage withheld from prior Applications for Payment pursuant to this Section 5.1.7. The Application for Payment submitted at Substantial Completion shall not include retainage as follows:
(Insert any other conditions for release of retainage upon Substantial Completion.)

<< >>

§ 5.1.8 If final completion of the Work is materially delayed through no fault of the Contractor, the Owner shall pay the Contractor any additional amounts in accordance with Article 9 of AIA Document A201–2017.

§ 5.1.9 Except with the Owner’s prior approval, the Contractor shall not make advance payments to suppliers for materials or equipment which have not been delivered and stored at the site.

§ 5.2 Final Payment

§ 5.2.1 Final payment, constituting the entire unpaid balance of the Contract Sum, shall be made by the Owner to the Contractor when

- .1 the Contractor has fully performed the Contract except for the Contractor’s responsibility to correct Work as provided in Article 12 of AIA Document A201–2017, and to satisfy other requirements, if any, which extend beyond final payment; and
- .2 a final Certificate for Payment has been issued by the Architect.

§ 5.2.2 The Owner’s final payment to the Contractor shall be made no later than 30 days after the issuance of the Architect’s final Certificate for Payment, or as follows:

<< >>

§ 5.3 Interest

Payments due and unpaid under the Contract shall bear interest from the date payment is due at the rate stated below, or in the absence thereof, at the legal rate prevailing from time to time at the place where the Project is located.

(Insert rate of interest agreed upon, if any.)

<< >> % << >>

ARTICLE 6 DISPUTE RESOLUTION

§ 6.1 Initial Decision Maker

The Architect will serve as the Initial Decision Maker pursuant to Article 15 of AIA Document A201–2017, unless the parties appoint below another individual, not a party to this Agreement, to serve as the Initial Decision Maker.

(If the parties mutually agree, insert the name, address and other contact information of the Initial Decision Maker, if other than the Architect.)

<< >>

<< >>

<< >>
<< >>

§ 6.2 Binding Dispute Resolution

For any Claim subject to, but not resolved by, mediation pursuant to Article 15 of AIA Document A201–2017, the method of binding dispute resolution shall be as follows:

(Check the appropriate box.)

[] Arbitration pursuant to Section 15.4 of AIA Document A201–2017

[] Litigation in a court of competent jurisdiction

[] Other (Specify)

<< >>

If the Owner and Contractor do not select a method of binding dispute resolution, or do not subsequently agree in writing to a binding dispute resolution method other than litigation, Claims will be resolved by litigation in a court of competent jurisdiction.

ARTICLE 7 TERMINATION OR SUSPENSION

§ 7.1 The Contract may be terminated by the Owner or the Contractor as provided in Article 14 of AIA Document A201–2017.

§ 7.1.1 If the Contract is terminated for the Owner’s convenience in accordance with Article 14 of AIA Document A201–2017, then the Owner shall pay the Contractor a termination fee as follows:

(Insert the amount of, or method for determining, the fee, if any, payable to the Contractor following a termination for the Owner’s convenience.)

<< >>

§ 7.2 The Work may be suspended by the Owner as provided in Article 14 of AIA Document A201–2017.

ARTICLE 8 MISCELLANEOUS PROVISIONS

§ 8.1 Where reference is made in this Agreement to a provision of AIA Document A201–2017 or another Contract Document, the reference refers to that provision as amended or supplemented by other provisions of the Contract Documents.

§ 8.2 The Owner’s representative:

(Name, address, email address, and other information)

<<Dave Thornton >>
<<803 E. University >>
<<Urbana, IL 61802 >>
<<Phone 217-384-8188
Fax 217-384-8215 >>
<< dthornton@mtd.org >>
<< >>

§ 8.3 The Contractor’s representative:

(Name, address, email address, and other information)

<<_Andrew Beck, Sales Manager __ >>
<<_ Reliable Door & Dock, Inc._ _ >>
<<_10216 Werch Dr. Unit 108__
Woodridge, IL 60517>>
<<(708) 305-0892

§ 8.4 Neither the Owner's nor the Contractor's representative shall be changed without ten days' prior notice to the other party.

§ 8.5 Insurance and Bonds

§ 8.5.1 The Owner and the Contractor shall purchase and maintain insurance as set forth in AIA Document A101™–2017, Standard Form of Agreement Between Owner and Contractor where the basis of payment is a Stipulated Sum, Exhibit A, Insurance and Bonds, and elsewhere in the Contract Documents.

§ 8.5.2 The Contractor shall provide bonds as set forth in AIA Document A101™–2017 Exhibit A, and elsewhere in the Contract Documents.

§ 8.6 Notice in electronic format, pursuant to Article 1 of AIA Document A201–2017, may be given in accordance with AIA Document E203™–2013, Building Information Modeling and Digital Data Exhibit, if completed, or as otherwise set forth below:

(If other than in accordance with AIA Document E203–2013, insert requirements for delivering notice in electronic format such as name, title, and email address of the recipient and whether and how the system will be required to generate a read receipt for the transmission.)

« »

§ 8.7 Other provisions:

« »

ARTICLE 9 ENUMERATION OF CONTRACT DOCUMENTS

§ 9.1 This Agreement is comprised of the following documents:

- .1 AIA Document A101™–2017, Standard Form of Agreement Between Owner and Contractor
- .2 MTD – RFP #2023-009: High-Speed Door Replacement
- .3 AIA Document A201™–2017, General Conditions of the Contract for Construction
- .4 Reliable Dock & Door Proposal Submission

- .5 Drawings

Number	Title	Date
Exhibit A 00 01 15	List of Drawing Sheets	Dec. 04, 2023

- .6 Specifications

Section	Title	Date	Pages
Exhibit B TOC	Table of Contents	Dec.04, 2023	pages

- .7 Addenda, if any:

Number	Date	Pages
Addendum #1	12/15/23	8 pages
Addendum #2	12/27/23	60 pages
Addendum #3	01/02/24	2 pages

Portions of Addenda relating to bidding or proposal requirements are not part of the Contract Documents unless the bidding or proposal requirements are also enumerated in this Article 9.

- .8 Other Exhibits:

(Check all boxes that apply and include appropriate information identifying the exhibit where required.)

[] AIA Document E204™-2017, Sustainable Projects Exhibit, dated as indicated below:
(Insert the date of the E204-2017 incorporated into this Agreement.)

[] The Sustainability Plan:

Title	Date	Pages

[] Supplementary and other Conditions of the Contract:

Document	Title	Date	Pages

- 9 Other documents, if any, listed below:
(List here any additional documents that are intended to form part of the Contract Documents. AIA Document A201™-2017 provides that the advertisement or invitation to bid, Instructions to Bidders, sample forms, the Contractor's bid or proposal, portions of Addenda relating to bidding or proposal requirements, and other information furnished by the Owner in anticipation of receiving bids or proposals, are not part of the Contract Documents unless enumerated in this Agreement. Any such documents should be listed here only if intended to be part of the Contract Documents.)

« 1. Form L : Addendum to Contract (2 Pages) »

This Agreement entered into as of the day and year first written above.

OWNER (Signature)

« Karl P. Gnadt » « MTD Managing Director »

(Printed name and title)

CONTRACTOR (Signature)

« _____ » « _____ »

(Printed name and title)

Addendum to Contract

The following terms are added to, made part of, and in case of conflict shall take precedence over all other terms of the AIA101-2017, AIA201-2017, and all other Contract Documents except MTD-RFP 2023-009 Section 6: FTA Requirements. Notwithstanding the foregoing, Contractor shall be bound by all applicable federal and state laws, federal grant requirements, and applicable regulations of the Code of Federal Regulations.

- 1) At Contractor's option, lien waivers may be provided by simultaneous exchange for payment. Lien waivers shall be only for work included in the amount of the payment. Lien waivers shall not include other terms unrelated to Contractor's release.
- 2) Contractor passes the original equipment manufacturer's warranty for materials and equipment installed to the Owner. Contractor warrants that Contractor's installation labor shall be free from defects in workmanship for twelve months (12) months from date of Substantial Completion of the installation. Contractor's sole obligation under this warranty is to repair or replace any work which is defective. No such repair or replacement will extend the applicable warranty period. No claims under this warranty shall be valid unless Contractor is notified in writing of the defect within a reasonable time following its discovery, but in no event later than the expiration of the applicable warranty period. When a warranty claim arises, Owner must contact Contractor to arrange for repair.

This warranty does not cover ordinary wear and tear, vandalism, abuse, misuse, overloading, altered equipment, equipment or parts which have not been properly operated or maintained or which have been improperly serviced or adjusted by others, or damages caused by failure to follow the maintenance or operation procedures outlined in the applicable owner's manual or in technical information issued by the manufacturer.

The remedy of repair or replacement provided for herein is the sole and exclusive remedy for breach of the above limited warranty. If such remedy fails its essential purpose, Contractor's liability shall be limited to a refund of the purchase price paid.

THE ABOVE LIMITED WARRANTY IS IN LIEU OF ALL OTHER WARRANTIES, EXPRESSED OR IMPLIED, AND THERE ARE NO WARRANTIES WHICH EXTEND BEYOND THE FACE HEREOF, INCLUDING WITHOUT LIMITATION ANY IMPLIED WARRANTIES OF MERCHANTABILITY AND FITNESS FOR A PARTICULAR PURPOSE.

- 3) NOTWITHSTANDING ANYTHING TO THE CONTRARY CONTAINED IN THIS CONTRACT, NEITHER CONTRACTOR NOR OWNER SHALL BE LIABLE TO EACH OTHER OR TO ANY OTHER PARTY FOR ANY INDIRECT, PUNITIVE, CONSEQUENTIAL OR INCIDENTAL DAMAGES WHATSOEVER, AND REGARDLESS OF ANY ADVICE OR REPRESENTATIONS THAT MAY HAVE BEEN RENDERED BY CONTRACTOR CONCERNING THE SALE, USE OR INSTALLATION OF THE GOODS.
- 4) Contractor shall not be liable for loss, damage or delays resulting from causes beyond its reasonable control or caused by strikes or labor difficulties, lockouts, acts or omissions of any governmental authority or of Owner, insurrection, riot, war, fires, floods, acts of God, weather, pandemic, breakdown of essential machinery, accidents, embargos, cargo or material shortages, delays in transportation, or inability to obtain labor, materials or parts from usual sources. In the event of any such delay, performance shall be postponed by such length of time as may be reasonably necessary to compensate for the delay.

- 5) Owner recognizes and agrees that Contractor's performance is subject to circumstances beyond its control, including, without limitation, the availability, production and delivery of products, components and materials by vendors and manufacturers. Contractor shall use commercially reasonable diligence to perform and complete its work in a prompt and timely manner. Under no circumstances shall Contractor be liable for any stipulated or liquidated damages or penalties for delay.
- 6) Contractor shall indemnify, protect, defend, and hold harmless Owner and its agents, employees, directors, and officers ("Owner's Indemnitees") from and against any and all claims, damages, liens, judgments, penalties, attorneys' and consultants' fees, expenses and liabilities ("Claims") arising out of, involving, or in connection with the Contract and/or its execution or breach, or the presence upon and/or use of Owner's real property by Contractor or its agents, employees, contractors, sub-contractors, invitees, or guests ("Contractor Group"), but only to the extent caused by the actions, inaction, fault, or negligence of Contractor Group and except for Claims arising out of Owner's Indemnitees own action, inaction, fault, or negligence.
- 7) Owner shall not be permitted to use Contractor's materials, equipment, or tools without the express written permission of an officer of Contractor.
- 8) Any charges by Contractor to Owner for change orders, cancellation, or Contract termination shall include Contractor's normal burden, mark-up, and profit.
- 9) Owner shall be responsible to obtain all permits required, at Owner's sole expense.
- 10) Owner or Architect's approval of Contractor's submittal drawings shall be considered approval of all specifications, dimensions, and information shown on such submittal drawings.
- 11) The parties agree that Contractor is not independently performing design or engineering services and that any such services shall be provided only by a third party engineering consultant.



To: Karl Gnadt, Managing Director/CEO
From: Michelle Wright, Finance Director
Date: January 31, 2024
Subject: Approval of Enterprise Resource Planning (ERP) Consulting Services

- A. Introduction:** The District recommends approval of a consulting agreement with the Government Finance Officers Association (GFOA)'s Research and Consulting Center to help facilitate procurement of an Enterprise Resource Planning (ERP) system to replace the existing Avail Technologies – Fleet-Net ERP system.
- B. Recommended Action:** Staff recommends approval for the Managing Director to enter into either of the following contract scenarios with GFOA:
- a. Consulting services and travel costs as described in the attached GFOA proposal on page 140 not to exceed \$350,000 with pro rata cost sharing from one or more of the following participating transit agencies based on services used:
 - i. MTD (Champaign-Urbana)
 - ii. Connect Transit (Bloomington-Normal)
 - iii. Rockford Mass Transit District (RMTD)
 - iv. Rock Island County Metropolitan Mass Transit District (MetroLINK)
- OR**
- b. Consulting services and travel costs as described in the attached GFOA proposal on page 161 not to exceed \$175,000 for MTD only.
- C. Prior Trustee Action:** On February 23, 2022, the Board of Trustees authorized the Managing Director to enter into a contract with Paycom for an initial total cost of \$152,500, which included Start Up (\$42,500) and Year 1 (\$110,000), as well as subsequent annual agreements not to exceed a 5% increase to the previous year fee. Paycom is an Employee Management Software MTD procured to execute human resources, payroll, and training functions. Prior to Paycom, MTD used Avail/Fleet-Net ERP software for payroll and some human resources functions.
- D. Summary:** The current Avail/Fleet-Net software has become increasingly unstable, is not compatible with the most current Microsoft standards, and has other limitations. Avail plans for the cloud-based, MyAvail ERP software to correct the stability and Microsoft compatibility issues; however, no timeline for upgrades, improvements, or modernization has been published. MTD, in
-

concert with our public transit peers across the state, would like to plan and research ERP solutions that are the best fit for each District. By forming this working group, we are sharing the costs of GFOA's knowledge and expertise. For approximately 20 years, GFOA has consulted with state and local governments for ERP planning system assessments, procurement, contract negotiation, and implementation advisory services. The shared knowledge and experience of staff from each District will result in each District having a more modern product with more modern practices, benefiting the communities served.

- E. Background: ERP software is a comprehensive and integrated suite of software applications that enable efficient management of core functions, facilitating seamless communication and data flow across different departments.

Fleet-Net ERP software has been used at MTD from at least 1990 as on-premises ERP software with physical servers located onsite. The following Fleet-Net ERP software modules are currently being used by MTD:

Accounts Payable	Accounts Receivable	Asset Management
Fixed Assets	General Ledger	Purchase Orders
Requisitions	Fuel Island Interface	Inventory
Fast Track – Bar Coding	Vehicle Maintenance	Work Orders
Service Desk – Customer Service		

On October 1, 2017, Avail Technologies (Avail) purchased Fleet-Net. In October 2019, MTD signed a five-year ERP support contract renewal with Avail for the same Fleet-Net product which ends on December 31, 2024. In May 2021, MTD signed a hosting and data conversion agreement with Avail for their new cloud-based ERP software, Enterprise Transit Management Solution (ETMS). Substantial work was done for the data conversion by both MTD and Avail; however, in November 2021, Avail discontinued ETMS implementations due to performance issues. Avail is scheduling current Avail/Fleet-Net users to convert to Avail's cloud-based ERP software, MyAvail.

- F. Alternatives – advantages/disadvantages: Approving the contract for ERP consulting services with GFOA would provide experience, expertise, structure, and bandwidth to help MTD select the best ERP software for our needs.
- G. Budget & Staffing Impacts: The contract with GFOA is an eligible operating expense through the Illinois Downstate Operating Assistance Program. This will be a sole source procurement based on the public exigency of the procurement not permitting a delay for a competitive procurement process due to the following conditions:

- a. After investing considerable time and effort into making the Avail/Fleet-Net system work, it is in the District's best interest to start looking for a more reliable replacement solution as soon as possible.
- b. Transitioning to a new ERP system will take significant time and effort for Staff. With three other transit agencies ready to partner in this procurement, MTD will not only be able to share in the financial cost of this investment, but each agency will also have the operational support of the other agencies who will be navigating the same decisions and software changes during this transition.



Government Finance Officers Association

Research and Consulting Center

Prepared for:



Champaign-Urbana Mass Transit District



Connect Transit (Bloomington-Normal)



Rockford Mass Transit District (RMTD)



**Rock Island County Metropolitan Mass Transit District
(MetroLINK)**

Enterprise Resource Planning (ERP) Consulting Services

May 1, 2023



Government Finance Officers Association

203 North LaSalle Street, Suite 2700
Chicago, IL 60601-1210
312.977.9700 fax: 312.977.4806

January 18, 2024

Champaign-Urbana Mass Transit District
Attn: Amy Snyder
1101 E. University Ave.
Urbana, IL 61802-2009

EMAIL: asnyder@mtd.org

Dear Amy,

The Government Finance Officers Association (GFOA) is pleased to present this proposal to the Champaign-Urbana Mass Transit District (MTA) along with Connect Transit, Rockford Mass Transit District, and the Rock Island County Metropolitan Mass Transit District (together the "Transit Agencies"). GFOA services provided to each organization would focus on business process improvement, ERP readiness, ERP procurement, and overall project governance and management. GFOA understands that the Transit Agencies endeavor to take on this project as a group and GFOA will look to explore opportunities for coordination and collaboration throughout the project.

GFOA's Research and Consulting Center (RCC) is nationally recognized for its comprehensive analytical and advisory services, as well as for research on issues specific to state and local governments' financial, human resource, procurement, payroll and operational management. We are excited about the opportunity to partner the Transit Agencies on this project and not only help facilitate procurement of a new ERP but also help each improve business process, best practice adoption, and work to identify areas for future standardization and coordination among the organizations.

This proposal was developed based on our previous conversations and is written with the assumption that GFOA would contract with MTD. However, GFOA is open to discuss different contract options that would work for each organization. If there are any questions or you would like any additional information, please let me know.

Sincerely,

A handwritten signature in black ink, appearing to read "Michael J. Mucha". The signature is fluid and cursive, written in a professional style.

Michael J. Mucha
Director, Research and Consulting Center
Government Finance Officers Association (GFOA)
Phone: 312-977-9700
Email: mmucha@gfoa.org

Washington, DC Office

660 N. Capital Street, NW • Washington, DC 20001 • 202.393.8020 fax: 202.393.0780

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GFOA Experience

The Government Finance Officers Association (GFOA) is the premier association for public sector finance professionals in the United States and Canada. Founded in 1906, GFOA currently has over 23,500 members that look to GFOA as the gold standard for identifying, developing, and communicating leading practices in government management. As a non-profit organization, GFOA’s mission is to promote excellence in state and local government financial management. GFOA accomplishes this mission by identifying and developing policies and practices and promoting them through education, training, consulting and leadership.

GFOA’s Research and Consulting Center (RCC) is nationally recognized for its comprehensive analytical and advisory services, as well as for research on issues specific to state and local governments’ financial, human resource, procurement, payroll and operational management. Since beginning operations in 1977, the RCC has assisted hundreds of cities, counties, public utilities; and other forms of government to create best practice solutions to meet their unique challenges. Approximately 20 years ago, GFOA began consulting for enterprise resource planning (ERP) system assessments, procurement, contract negotiation, and implementation advisory services. GFOA has built a reputation as the unparalleled leader in the field of providing objective, independent advice for ERP procurement and implementation projects. Our approach to ERP projects focuses on business process improvement, effective governance, and building organizational readiness throughout each stage of the procurement process. In addition to our consulting projects, we frequently teach our approach as part of GFOA’s training program and in some cases even other consulting firms have used GFOA templates and past consulting deliverables to leverage our lessons learned and market leading formats.

GFOA’s strategic mission is to improve state and local government financial management

Our focus for all projects is exclusively on providing honest and unbiased recommendations to our clients and leveraging our experience to help all public-sector organizations with informed ERP guidance. The ERP market has undergone significant change in recent years and governments are increasingly more reliant on technology to implement financial management best practices. In addition, because of the growth in “cloud” and the importance of these systems on the overall administration of local government, these technologies continues to evolve. With our consulting experience and continued research, GFOA has been able to improve its approach and generate additional value for





our clients through reduced costs, reduced risk, and best practice recommendations to improve not only technology, but also business process.

With this proposal our goal is to provide high-quality technical assistance to modernize technology and business process which will improve administrative and support functions for each organization in scope.

For this project, the following organizations are in scope.

- Rockford Mass Transit District
- Rock Island County Metropolitan Mass Transit District
- Connect Transit (Bloomington-Normal)
- Champaign-Urbana Mass Transit District



Project Summary

ERP system implementations offer much promise for improving business processes, empowering employees with tools to become more effective, and ultimately transforming the entire organization. Even in small organizations, the lack of a coordinated ERP system results in redundant work, poor reporting, inefficient process and potential risk for disruption of services. With improvements in technology and market trends favoring “cloud technologies,” this shift not only includes business process, but also risk management, and governance. However, implementation of these systems is a complex effort and many struggle to realize many of the promised benefits.

Organizations must be prepared to engage with software vendors by ensuring that key implementation prerequisites are complete. Included in the scope of work for the Transit Agencies, GFOA is proposing to assist with developing a model for joint governance, preparing requirements, facilitation of an RFP process, building the organization readiness of member governments, and working to ensure implementation success. Project goals are defined below to help set expectations for GFOA services. We understand the desire to work together on this project and GFOA will strive to identify opportunities for standardization, shared services, joint governance, and overall collaboration. This proposal identifies major steps in GFOA’s approach for ERP readiness and highlights unique opportunities for collaboration between the participating Transit Agencies.

Planning and Readiness.

- Develop an action plan that identifies next steps and strategic direction for ERP within the Transit Agencies
- Develop a checklist to assist each Transit Agency in assessing and achieving readiness to implement and manage a software product

RFP Development.

- Identify specific software system and implementation requirements
- Develop a Request for Proposal (RFP) to solicit solutions meeting defined requirements
- Evaluate proposals
- Finalize contract with selected vendor(s)

Implementation Assistance.

- Prepare standard business process recommendations for in-scope functions
- Develop standard structure for chart of accounts
- Prepare best practice recommendations
- Develop transition plan for Transit Agencies
- Provide 1:1 guidance for individual governments (if necessary)



With this proposal, we are proposing to assist the in scope Transit Agencies as a group. However, if any individual organization would like to pursue a separate project, GFOA would be available to assist in similar capacity for each separate organization.

Project Approach

GFOA is proposing the following tasks. Each task will build on previous tasks and include the deliverables listed below.

Task 0: Project Planning

No project can be successful without proper planning and tools to manage the effort. For a collaborative project, the need for overall project management, communication, and governance is even more important. Working together with the project steering committee and stakeholder groups, from each organization GFOA will prepare the following tools that will be essential to project coordination:

- **Governance Support** – GFOA recognizes that the success of any large project depends on clear plan for governance and decision making. We are proposing to prepare tools, templates, and provide guidance for both individual governments with the development of a governance structure for the project and set standard policies for how each organization and defined roles within each organization will interact during the project. We recognize that each organization may have separate needs and may need to evaluate their ability to participate in a collective project based on unique factors. However, we also see benefits of collaboration and will prepare for joint decision making, resource sharing, and a collective approach to project governance. Based on our lessons learned and experience with other similar organizations, GFOA will work with the Transit Agencies to prepare an structure for project governance.

GFOA will utilize recent research as part of our “Financial Foundations for Thriving Communities” Initiative to help inform this change management function for this project. Our Financial Foundations Framework identifies five (5) key pillars of effective and sustainable management. Each pillar includes different leadership strategies and/or institutional design principles that we have found translate exceptionally well to technology governance. Understanding that local governments cannot order people to collaborate, leadership strategies help inspire pride and public support for a strong financial foundation.

Institutional design principles, meanwhile, are the “rules of the road.” They provide the context for leadership strategies and ensure continuity of good financial practices through changes in leadership. For





more information, please visit <http://gfoa.org/financial-foundations>. We believe this framework will work well for establishing an overall framework for multiorganizational coordination on the project as well.

- **Project Plan** –This document identifies all the detailed tasks for the project, the person responsible for executing those tasks, the estimated time required to complete them, and any dependencies that a given task may have relative to other tasks.
- **Project Documentation** - GFOA will host a website (MS Teams) with collaboration tools specifically for this project. All project participants, including GFOA, the project steering committee and stakeholder group will have access to the collaboration tools.
- **Project Management** – GFOA will schedule and conduct regular project management meetings and provide a regular (bi-weekly) status report for the project. GFOA’s project manager will maintain regular communication to address issues, point out risks, and ultimately work to help the project be a success. Ongoing costs and effort for all project management activities are built into GFOA’s milestones and deliverables.
- **Logistics Management** – To facilitate important discussions, GFOA typically will host focus group meetings where important conversations can take place. For standard projects, GFOA typically travels to our client. For this project, GFOA will discuss and create a plan for effective meetings. At this point, GFOA expects that meetings will occur virtually, on-site at each organization’s offices, and potentially in independent locations. Early in the project, GFOA will prepare an overall schedule and set of policies to guide meetings and assist with meeting logistics. To help facilitate conversations, GFOA is also offering use of the GFOA office in Chicago and can assist to coordinate hotels or other logistics if necessary.
- **Communications** – Project communication will be critical. In most ERP engagements, it is important to keep stakeholders informed of progress. With this project, it will be important to communicate goals, timelines, expectations, and transition plans to each Transit Agency. GFOA will assist in develop a communication plan and help develop communication messages.

Deliverables
Project Plan
Project Website
Bi-weekly status reports
Project Staffing / Project Governance
Meeting Logistics
Communication Plan



Task 1: Interviews and Information Gathering

As part of the process to develop functional requirements for an RFP and software agreement, GFOA will conduct interviews and information gathering with staff from the participating Transit Agencies. The goal of information gathering sessions, which will be conducted through survey, focus group, or individual interviews, will be to get feedback from agencies on their current practices, current requirements, current situation, current use of the Avail or other administrative systems, and readiness for an ERP implementation. GFOA understands that most agencies use Avail, but not all use for the same functions. GFOA recommends a relatively broad scope of analysis to better understand the current situation and better plan recommendations for business process improvement along with system replacement (or integration).

GFOA will plan on completing information gathering using a mix of individual interviews, focus groups focused on each organization, and collaborative meetings. The focus of information gathering (and lens for GFOA analysis) is the business process.

Deliverables

Completed Interviews and Information Gathering Sessions

Project Observations

Task 2: Development of Requirements and Business Processes

Using information collected from Task 1, GFOA will prepare a complete set of recommend business process documentation and requirements for use in a RFP for an ERP system and in an ERP implementation. Recognizing that the Transit Agencies included in the project includes organizations of different type, size, and complexity, business process documentation is intended to include “options” where necessary to fit a diverse set of stakeholders. For example, we may identify requirements for the group, but also identify if any one organization would be an outlier.

For all projects, GFOA focuses functional requirements development on business process. At each step in the future- state business process we will determine both the system requirements and implementation requirements and document those using a Microsoft Excel template that is aligned to our process documentation that will be included in the eventual RFP. Requirements development focuses on functional requirements that define “what” needs to be completed (such as tasks, outputs, interfaces, calculations, processing, etc.). Requirements will ultimately be used to determine software fit and to measure (and provide accountability) for any future software implementation.

Requirements and business process documentation will be completed for the following process areas.



Process List	
Process	Task / Topics
Accounting	<ul style="list-style-type: none">• Chart of Accounts• General Ledger Transactions• Grant / Project Tracking• Financial Reporting
Budget	<ul style="list-style-type: none">• Operating Budget• Capital Improvement Planning (CIP)• Capital Budget• Budget Adjustments / Amendments
Procure – Pay	<ul style="list-style-type: none">• Vendors• Purchase Requisitions<ul style="list-style-type: none">○ Bid Quote○ RFP / RFI / RFQ• Purchase Orders<ul style="list-style-type: none">○ Contracts• Change Order• Receiving<ul style="list-style-type: none">○ Inventory• Accounts Payable
Customer Billing	<ul style="list-style-type: none">• Customer File• Billing• Accounts Receivable<ul style="list-style-type: none">○ Aging○ Collections
Treasury	<ul style="list-style-type: none">• Cash Receipts• Disbursements• Interest Allocation• Bank Reconciliation
Asset Management	<ul style="list-style-type: none">• Asset Acquisition• Asset Management<ul style="list-style-type: none">○ Work Order○ Fuel Interface○ Inventory○ Vehicle Maintenance• Depreciation• Transfer / Disposal / Retirement
Human Resources	<ul style="list-style-type: none">• Positions• Employee File• Benefit Enrollment• Personnel Evaluations• Disciplinary Actions / Grievance



Process List	
	<ul style="list-style-type: none"> • Risk Management (Injury / Workers Comp) • Training / Certifications
Personnel Actions	<ul style="list-style-type: none"> • Recruitment • New Hire • Personnel Actions (Salary Adjustment / Position Change)
Time Entry – Payroll	<ul style="list-style-type: none"> • Time Entry • Time Approval • Payroll Calculations • Payroll Processing • Leave Management (FMLA)
Customer Services	<ul style="list-style-type: none"> • Claims and Safety • Service Desk • National Transit Database

As part of requirements definition and business process documentation, GFOA will work to develop a standard structure for the chart of accounts. With modern systems, it is essential to have clean, organized, and logical chart of account structure. We consider this to be a critical component of project readiness. The chart of accounts (and project/activity structure) serves as the foundation for the financial system and all financial transactions. It also takes time to work through and must be aligned with all other business process recommendations and future vision for the system. In addition, the chart will need to incorporate best practices for accounting, project/grant accounting, budgeting, financial reporting, asset management, and analytics.

To facilitate conversations among the four Transit Agencies, GFOA plans that many (or all) of the requirements development meetings be conducted together with representatives from each organization. For each, in addition to defining requirements, we also will prepare business process maps/documentation along with implementation notes that will describe the determined future state process or policy. GFOA will work with the Transit Agencies on the most appropriate forum for discussion including virtual meetings or onsite meetings at any one of the Transit Agencies or GFOA offices.

Deliverables
Process Documentation
Requirements

Task 3: Readiness Guide

GFOA will use information collected from governments as part of Task 1 to determine appropriate readiness steps and to develop a readiness checklist. GFOA research has shown that the number one factor in ERP project success is the level of readiness of the government prior to the implementation. GFOA will identify key steps related to goal definition, governance, staffing, business process change, and change management to



assist organizations prepare for a successful project. GFOA expects that we will develop a separate readiness guide for each organization that recognizes unique aspects of each organization.

Deliverables
Readiness Guide for Governments

Task 4: Conduct Review / Provide Feedback

After developing the process documentation, requirements, readiness checklist, and chart of account structure, GFOA will begin a period to collect feedback from the project steering committee and stakeholder group and validate decisions. GFOA will test the documents using a series of focus groups and training sessions to determine the applicability of documents to local governments of varying size, complexity, and states of readiness. Format and location of focus groups would be determined during the project.

Deliverables
Revised Requirements
Revised Process Documentation
Revised Readiness Checklist

Contingency: Additional Analysis or Member Outreach

After completing Task 4, if GFOA or any Transit Agencies feel that additional outreach is necessary to communicate business process changes, revise requirements, or gather additional information from member governments, GFOA has set aside a contingency for such efforts. Contingency services can be provided as an hourly rate of \$275/hour or through “work-orders” that identify a fixed price and associated milestone/deliverable.

If the full contingency amount is not utilized for additional outreach, the Transit Agencies would have the option of using elsewhere in the project for additional scope as necessary or holding the unspent amount as contract savings.

Task 5: Development of RFP

In this phase, GFOA will develop Requests for Proposals (RFP) for use in this project using our standard RFP template. The GFOA RFP format is designed to remove disparity between proposals and to provide as close to an apples-to-apples comparison as possible. In addition, GFOA develops all RFP’s with the end goal in mind – a successful contract that mitigates risk and leads to successful implementation projects for each organization that are sustainable in the long term.



In this case, we expect to soliciting proposals for both software and implementation services. When complete, the RFP document will incorporate information developed with many of the other deliverables from this project including:

- 1) Procurement terms and conditions
- 2) Detailed vendor response templates
- 3) Functional requirements
- 4) Technical documentation
- 5) Key objectives / goals / critical success factors for the project
- 6) Service level agreements
- 7) Other information as necessary.

Deliverables

RFP Document

Task 5: Identify Evaluation Criteria

GFOA's system selection and procurement methodology relies on principles of fairness, attention to detail, and competition, yet remains flexible enough to adapt to local procurement laws or other unique situations. Our approach considers how best to use the procurement process to facilitate a statement of work and contract that holds the vendor accountable, ensures a quality implementation, and makes expectations clear. In addition, the approach is continually enhanced by feedback from the hundreds of public sector clients that we work with, our own staff experience, and the vendor community. Recently, GFOA has been working to incorporate our research on decision architecture into our approach for ERP RFP evaluations. GFOA will work with staff from the Transit Agencies to develop an evaluation strategy and work to define clear evaluation criteria. Once established, GFOA will prepare a guide for evaluators and conduct training alongside procurement staff from each organization. GFOA expects to have one evaluation team made up of representatives from each of the four organizations who will work collaboratively to score proposals.

Deliverables

Evaluation Guidebook

Task 6: Evaluation of RFP Responses

GFOA will work with select representatives from the Transit Agencies to evaluate the RFP responses. Through defined steps, vendor proposals will be evaluated and scored according to pre-defined criteria with the top vendors moving on to provide product demonstrations. Overall, our approach is focused on identifying and mitigating risks throughout the evaluation process. GFOA's RFP template provides the opportunity to focus the evaluation on key risk factors for the software, software support and long-term sustainability of the firm, and implementation. GFOA will prepare a report identifying key issues with all proposals and work with the project steering committee to determine a short list of vendors suitable for demonstrations.



Note: GFOA will facilitate the procurement process and provide guidance and analysis. However, all decisions related to vendor selection will be made by the Transit Agencies working within the agreed upon governance structure.

GFOA staff will develop detailed demo scripts for each vendor selected for a product demo. Demo scripts are based heavily on the requirements and business process decisions built in earlier tasks. GFOA will also facilitate the demos with each vendor. In this role, GFOA will be on-site to guide the demos, ensure compliance with the demo scripts, take notes, and point out differentiators. Upon completion of demonstrations, project steering committee will work with GFOA to select one or more vendors whose products best meet system and other requirements for further analysis or to enter detailed contract negotiations.

Deliverables
Proposal Assessment Report
Demo Scripts / Demo Facilitation

Task 7: Contract Negotiations

GFOA will be involved with the negotiation of any applicable software license contract, software maintenance agreement, hosting / SaaS agreement or implementation services agreement. In addition, GFOA will lead the development of template statement of work that can be used to communicate project expectations to each organization. The statement of work is the critical document that outlines responsibility for the implementation. GFOA expects to negotiate a master agreement and statement of work that would apply to each organization and modify that master agreement or statement of work for any unique considerations that would apply to any one organization. Ultimately, while we expect the final contract to be as similar as possible for each organization, it is likely that slight deviations will occur and GFOA expects each organization to agree to its own agreement with the selected vendor.

Deliverables
Contract Negotiations (4)
Statement of Work (4)

Task 8: Implementation Oversight

GFOA can provide a project management and oversight role throughout the implementation project and work with the Transit Agencies and selected vendor(s) to provide an overall quality assurance function. A project oversight role with GFOA will enable each organization to leverage the presence that GFOA has in the public sector technology industry, and will allow each Transit Agency to benefit from our ERP



implementation experience and research along with access to our nationwide membership network.

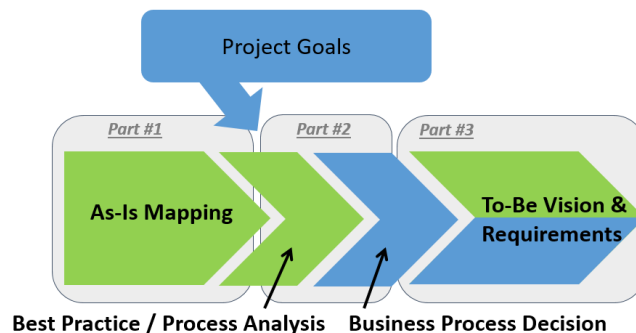
This proposal contains a description of services that we typically provide and would be prepared to provide. However, at this time, it is difficult to know specifically where each individual organization will require the most assistance with implementation. GFOA's project team is experienced leading ERP projects and can provide assistance in a variety of areas. Implementation advisory services often include:

- Project Planning
- Deliverable Review
- Subject Matter Expertise / Continued Business Process Design
- Participation in Project Meetings
- Quarterly Project Reviews
- Testing Design and Testing Support
- Training
- Overall Project Oversight
 - Contract Monitoring
 - Change Management
 - Steering Committee Support
 - Issue Log Management

Task 9: Business Process Workshop

Business process change can be difficult and some individual governments may struggle to adopt standard business processes or identify a smooth transition between current process and future state process. After standardized processes are defined, GFOA is proposing to host business process workshops with individual governments to help with business process change.

Using the image above as a guide, GFOA will conduct a three-part workshop that features business process mapping, lean process analysis, and development of an action plan/to-be vision/specific requirements.





GFOA is proposing individual organizations participate in a series of business process workshops with GFOA consultants (if required). Each workshop will contain three phases (Process Analysis, Best Practice Analysis, and Process Decision/Documentation). GFOA will apply Lean process improvement tools to help identify improvement opportunities and benchmark against GFOA best practices (or other comparable tools). As part of the process decision phase, GFOA will make recommendations and help facilitate decision making to determine a future direction for the government. Final requirements and an overall action plan will be developed and can be worked into any agreement to implement the selected software.

Deliverables

Business Process Workshop



Project Timeline

GFOA has proposed the following high-level schedule to complete all work described in this proposal. This initial proposed schedule is based on our experience with other projects, but is open to refinement from Transit Agency staff and closer alignment with expectations and needs.

Initial activities would include project management tasks identified in Task 0 that would allow for appropriate project planning.

Proposed Schedule	month																
	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	
Task 0: Project Planning	■																
Task 1: Interviews and Info Gathering		■	■	■													
Task 2: Requirements and Bus. Process				■	■	■											
Task 3: Readiness Guide					■	■	■										
Task 4: Feedback								■	■								
Task 5: RFP Development								■	■	■							
Task 6: Evaluation Criteria									■	■							
Task 6: Evaluation of Response												■	■	■			
Task 7: Contract Negotiations																■	■
Task 8: Implementation Oversight	T	B	D														
Task 9: Business Process Workshop	T	B	D														



Cost

Unless noted, all pricing is provided as a fixed fee based on completion of milestones. Pricing includes any GFOA travel costs. GFOA will invoice for project deliverables upon completion of project deliverables. Costs are intended to be shared among the participating organizations.

Task/Deliverable	Milestone	Price
0	Project Planning	\$20,000
	Project Management Documents	
1	Interviews and Information Gathering	\$35,000
	Completed Interviews and Information Gathering Sessions	
	Project Observations	
2	Development of Requirements and Business Process	\$35,000
	Process Documentation	
	Requirements	
3	Readiness Guide	\$10,000
	Readiness Guide	
4	Conduct Review / Provide Feedback	\$30,000
	Revised Requirements	
	Revised Process Documentation	
	Revised Readiness Checklist	
5	Development of RFP	\$25,000
	RFP Document	
	Evaluation Criteria	\$15,000
	Guidebook	
6	Evaluation of RFP Responses	\$30,000
	Proposal Assessment Report	
	Demo Scripts / Demo Facilitation	
7	Contract Negotiations	\$30,000
	Contract Negotiations	
	Statement of Work Template	
8	Implementation Oversight	TBD
	\$275/hour	
9	Business Process Workshop	TBD
	Price per workshop (\$5,000 to 10,000 depending on process)	
TOTAL		\$230,000

Note: GFOA's pricing includes travel costs. In the event that Transit Agency staff would be required to travel, each organization would be responsible for their own travel costs.



Contract Requirements

- GFOA is a nonprofit membership association made up of local government members. Therefore, the GFOA's liability and indemnification under any agreement reached with your organization will be limited to the extent of claims paid by insurance coverage currently in force.
- Transit Agency staff will be reasonably available for interviews and will participate in the project as agreed upon and appropriate. LOGIS agrees not to cancel meetings once established (which would increase our travel costs).
- Unless otherwise stated, Transit Agencies agrees to confirm acceptance of deliverables within a mutually agreed upon number of business days. If a deliverable is not accepted, clear communications shall be provided to the GFOA Project Manager identifying the changes needed to the deliverable to gain acceptance.
- The GFOA conducts the majority of the engagement work on a fixed-fee engagement, where payment is due upon completion of deliverables. If any work is to be billed using a time and expense method, the time and expense portion of the engagement will be billed on a monthly basis at the hourly rate of \$275/hour
- When performing work on-site, GFOA staff will be provided appropriate workspace and access to copiers, projectors, workspace, and miscellaneous office supplies if necessary.
- As an educational, nonprofit, professional membership association, the GFOA reserves the right to publish non-confidential documents describing the results of, or created during, the services described in this scope of work.
- Transit Agencies recognize that GFOA's role is to provide information, analysis and advisory services. As such, GFOA bears no responsibility for the performance of the software, hardware, or implementation service suppliers.



Government Finance Officers Association

Research and Consulting Center

Prepared for:



**Champaign Urbana Mass
Transit District**

Enterprise Resource Planning (ERP) Consulting Services

October 12, 2023



Government Finance Officers Association

203 North LaSalle Street, Suite 2700
Chicago, IL 60601-1210
312.977.9700 fax: 312.977.4806

October 12, 2023

Champaign-Urbana Mass Transit District
Attn: Nate Warman
1101 E. University Ave.
Urbana, IL 61802-2009

EMAIL: nwarman@mtd.org

Dear Nate,

The Government Finance Officers Association (GFOA) is pleased to present this proposal to the Champaign-Urbana Mass Transit District (MTD) to assist with consulting services related to potential purchase of a new ERP system for MTA.

GFOA's Research and Consulting Center (RCC) is nationally recognized for its comprehensive analytical and advisory services, as well as for research on issues specific to state and local governments' financial, human resource, procurement, payroll and operational management. We have consulted on over 600 projects related to local government technology replacement and will bring that experience and our innovative approach to provide value for IPTA and its member organizations.

We are excited about the opportunity to partner with MTD on this project and not only help facilitate procurement of a new ERP but also help each improve business process, best practice adoption, and work to identify areas for future standardization and coordination among the organizations.

This proposal was developed based on our previous conversations. GFOA is open to discuss different contract options that would work for MTD and potential to facilitate similar services for other systems or to use this project as an example for other similar organizations in the state to follow. If there are any questions or you would like any additional information, please let me know.

Sincerely,

A handwritten signature in blue ink, appearing to read "Michael J. Mucha". The signature is fluid and cursive, written in a professional style.

Michael J. Mucha
Director, Research and Consulting Center
Government Finance Officers Association (GFOA)
Phone: 312-977-9700
Email: mmucha@gfoa.org

Washington, DC Office

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GFOA Experience

The Government Finance Officers Association (GFOA) is the premier association for public sector finance professionals in the United States and Canada. Founded in 1906, GFOA currently has over 21,000 members that look to GFOA as the gold standard for identifying, developing, and communicating leading practices in government management. As a non-profit organization, GFOA's mission is to promote excellence in state and local government financial management. GFOA accomplishes this mission by identifying and developing policies and practices and promoting them through education, training, consulting and leadership.

GFOA's Research and Consulting Center (RCC) is nationally recognized for its comprehensive analytical and advisory services, as well as for research on issues specific to state and local governments' financial, human resource, procurement, payroll and operational management. Since beginning operations in 1977, the RCC has assisted hundreds of cities, counties, public utilities; and other forms of government to create best practice solutions to meet their unique challenges. Approximately 20 years ago, GFOA began consulting for enterprise resource planning (ERP) system assessments, procurement, contract negotiation, and implementation advisory services. GFOA has built a reputation as the unparalleled leader in the field of providing objective, independent advice for ERP procurement and implementation projects. Our approach to ERP projects focuses on business process improvement, effective governance, and building organizational readiness throughout each stage of the procurement process. In addition to our consulting projects, we frequently teach our approach as part of GFOA's training program and in some cases even other consulting firms have used GFOA templates and past consulting deliverables to leverage our lessons learned and market leading formats.

GFOA's strategic mission is to improve state and local government financial management

Our focus for all projects is exclusively on providing honest and unbiased recommendations to our clients and leveraging our experience to help all public-sector organizations with informed ERP guidance. The ERP market has undergone significant change in recent years and governments are increasingly more reliant on technology to implement financial management best practices. In addition, because of the growth in "cloud" and the importance of these systems on the overall administration of local government, these technologies continues to evolve. With our consulting experience and continued research, GFOA has been able to improve its approach and generate additional value for





our clients through reduced costs, reduced risk, and best practice recommendations to improve not only technology, but also business process.

Potential Partnership with Other Transit Organizations

GFOA understands that MTD has some desire to partner with other transit organizations to improve economies of scale and overall standardization with its peers. This proposal provides services for MTD only, but GFOA is open to further conversations and potential modifications to this scope that would allow other transit organizations to benefit from similar services.



Task 1: Project Planning and Management

Enterprise Resource Planning (ERP) systems combine functions in finance, procurement, human resources, payroll, asset management/fleet and other administrative areas into one common system to take advantage of integration of data, flexible reporting, business process automation, and specific features for managing operations across the entire organization. For organizations like MTD, ERP systems can offer much promise for improving business processes, empowering employees with tools to become more effective, and ultimately transforming the entire organization. However, ERP implementations typically go beyond simply installing new software or technologies. An ERP project provides an opportunity to rethink business processes and usher in a more modern approach to operations. The ERP market is constantly evolving and recently with improvements in technology and market trends favoring “cloud technologies,” MTD can better access powerful software without large in-house staff support organizations. However, implementation of these systems are still a complex effort and other public sector organizations have been challenged to complete projects and fully implement promised benefits. Our approach works to establish a plan for providing accountability and avoiding common implementation problems through improved readiness.

GFOA’s scope and services are organized into three major phases. Within each phase we have identified major tasks and each task includes deliverables and milestone payments. GFOA’s proposal is based on fixed fees for completion of deliverables and milestones. Phase 1 will focus on analysis of the current systems and associated business processes. With the analysis we will recommend a plan of action for MTD to consider. Phase 2, which includes services to help with replacement of those systems. GFOA also provides services to assist with implementation (phase 3), but finds that clients are in a much better position to discuss options and understand how GFOA can provide most value during implementation after completion of the action plan in Phase 1.

With all of our services, we know that events will come up during the project and we want to be able to work with you to solve those challenges without any consideration for additional costs or change orders. GFOA views every project as a partnership with our client and we aim to work together as a team to address project risks, issues, recommendations and build momentum for realizing success.

Phase 1 – Business Process Improvement / Readiness

- Task 1: Project Planning and Management
- Task 2: Needs Assessment / Process Analysis
- Task 3: Action Plan

Phase 2 – RFP Development and Selection Assistance

- Task 4: RFP Development / Scope Development



- Task 5: Evaluation Strategy
- Task 6: System and Vendor Selection
- Task 7: Contract Negotiations
-

Phase 3 – Implementation Project Management Services (NOT PROPOSED)

- *Task 8: Implementation Advisory Services*

Each phase and task, along with their related deliverables is detailed below.

Task 1: Project Planning and Management

No project can be successful without proper planning and tools to manage the effort. Working together, the GFOA and MTD project manager will prepare the following tools that will be essential to project coordination.

- **Governance Support** – GFOA recognizes that the success of any large enterprise project depends on the ability to adapt to the changes that technology brings to both business process and organizational culture. We also understand that any enterprise system is not owned or controlled by one department in the organization. Even in smaller organizations like MTD of Palm Beach, there are stakeholders from various business operations and departments. We are proposing to assist MTD with the development of a governance structure for the project.

This would include identifying the model for a steering committee, project team, and any business process improvement functions. We have found that governance of a future ERP system needs to be enterprise-wide and will work to develop a collaborative model that works for all stakeholders. GFOA

will utilize recent research as part of our “Financial Foundations for Thriving Communities” Initiative to help inform the governance structure and change management function for this project. Our Financial Foundations Framework identifies five (5) key pillars of effective and sustainable management. Each pillar includes different leadership strategies and/or institutional design principles that we have found translate exceptionally well to ERP governance. Understanding that local governments cannot order people to collaborate, leadership strategies help inspire pride and public support for a strong financial foundation. Institutional design principles, meanwhile, are the “rules of the road.” They provide the context for leadership strategies and ensure continuity of good financial practices through changes in leadership. For more information, please visit <http://gfoa.org/financial-foundations>.





- **Project Team Set Up** - GFOA will help MTD prepare for analysis meetings by providing resources to assist in identifying the appropriate stakeholders for each meeting. GFOA prefers to have representative stakeholders from various departments to help bring an “enterprise-wide” focus to existing business processes and system functions. We consider this approach a critical element in the long-term success of the project and will help initiate teams and begin planning for overall involvement throughout MTD’s project.
- **Project Plan** – GFOA will prepare a project plan in Microsoft Teams. This plan identifies all the detailed tasks for the project, the person responsible for executing those tasks, the estimated time required to complete them, and any dependencies that a given task may have relative to other tasks. GFOA will then track status using the Teams site throughout the engagement.
- **Project Documentation** – GFOA uses Microsoft Teams to establish a project site that allows for collaboration, file sharing, and communications. GFOA is open to a site administered by either MTD or GFOA, but GFOA will take on responsibility for setting up and maintaining information throughout the project.
- **Project Manager Coaching** – ERP project managers often are assuming leadership position in the organization that may be new to them. Often times, project managers are selected based on their technical skill, but must need to relay on a completely different set of leadership skills once in the role of project manager. GFOA can make available a leadership coaching resources to provide additional assistance outside of the project to new leaders in the organization.
- **Project Management** – GFOA will participate in regular project management meetings and provide a regular (monthly) status report for the project. We expect our project manager to serve as a coach, guide, and advisor throughout the project. They will maintain regular communication to address issues, point out risks, provide lessons learned, and ultimately work to help the project be a success. As part of our ongoing project management services, we will help prepare any communications, attend council meetings, or help delivery key messages to stakeholders.

Project Deliverables

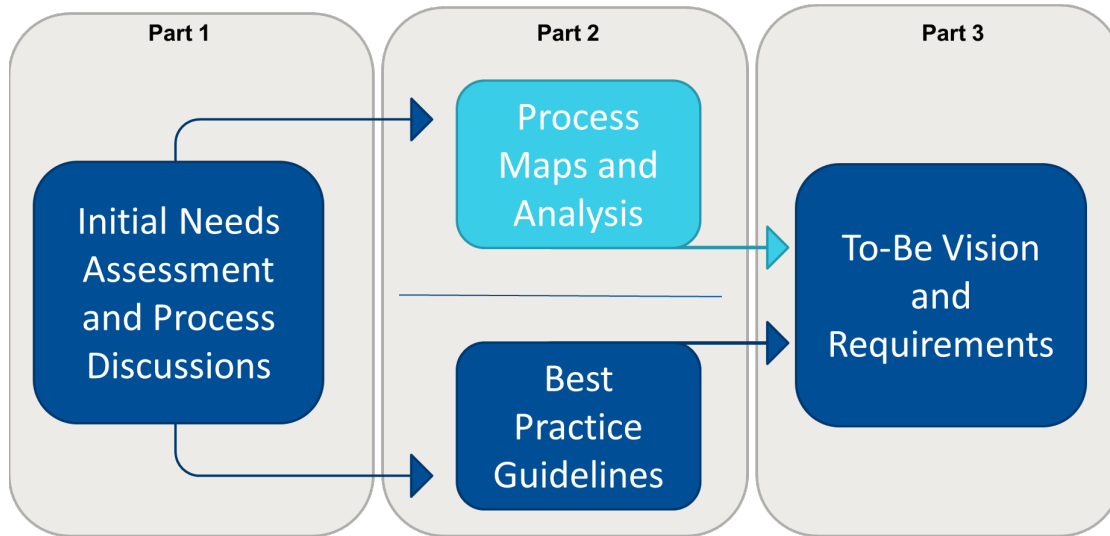
1. Project Management Documents
 - a. Project Charter
 - b. Project Goals
 - c. Project Plan
 - d. Staffing Readiness
 - e. Collaboration Website
 - f. Status Report Template
 - g. Ongoing Readiness and Project Support Recommendations



Task 2: Needs Assessment / Process Analysis

Many consulting firms take the approach to wait on business process improvement activities until after the software vendor is on board or to focus software decisions solely on utilization of software features. GFOA strongly disagrees with this approach. Evaluating current software use without considering future needs can lead to poor decision making. In addition, relying 100% on software vendors to develop a to-be definition requires MTD to buy software prior to truly identifying its needs. Software vendors also will focus on configuring software and are prone to re-creating existing (bad or outdated) processes in the new system. Our experience with software vendors can point to countless examples where this has occurred. Our proposal includes services for GFOA to take a lead role in identifying business process change prior to and along with preparing a needs assessment and the development of an action plan for moving forward. The needs assessment focuses on needs to accomplish Town goals and realize a future vision for administrative processes. While we will look at opportunities for system improvements and consider how MTD is currently using its current systems we go beyond the technology to also consider business process and policies. The overall system inventory developed through this project can serve as a guide for our analysis and we will make sure to include functionality provided by MTD's primary systems along with other support systems or ad-hoc tools like Microsoft Excel that may be used to support various functions.

As lead, GFOA will facilitate most meetings, convene focus groups, and interview staff individually. Meetings may be in-person or remote depending on the type of meeting and preference of MTD. Throughout the project, we will manage project documentation. However, throughout this phase, staff participation in providing feedback, making decisions, and starting to identify next steps is important. As described above, GFOA's "needs assessment" goes beyond simply identifying need. It also works to begin setting in place the action plan for the project. In many cases, improvements can be independent of a system and MTD will begin taking advantage of efficiencies before going live with a new system.



GFOA uses the three-part approach depicted in the graphic above to guide business process improvement. For the first part, GFOA will facilitate initial business process discussions to better understand the current situation and begin discussing expectations and goals for a future system. As part of this effort, GFOA will also prepare an initial needs assessment that highlights key issues and areas for further analysis. As we move toward Part 2, GFOA will continue discussions bringing in either a collaborative approach to process mapping and process change or use of best practice guidelines to generate additional discussion and reaction. For processes where GFOA’s mapping technique is used (typically processes that occur frequently and involving many different stakeholders (example: purchasing approvals or time entry), mapping process is a critical first step in change management. GFOA’s mapping process is a highly collaborative one and will involve participation of a wide variety of stakeholders who were identified Task 1. Once maps are developed, GFOA consultants will conduct an analysis to benchmark the existing processes against recognized public sector best practices, ERP functionality, other organizations, and MTD’s project goals. We will also facilitate sessions that are similar to “Lean” process improvement workshops to discuss improvement strategies with staff. Focus of these workshops will be to identify root cause of issues, improve efficiency by reducing non-value added activities, and considering overall outcomes from a customer perspective.

GFOA applies these process improvement strategies to MTD’s current process and mark up or revise the process maps as part of discussions and meetings to communicate potential business process improvements, changes, and future state options. This documentation will also highlight potential change impacts and identify change management strategies and success factors for moving forward.

For processes that are more system dependent, GFOA will leverage best practice guidelines and templates to help communicate future state options. This short cut



allows for more time to discuss future options where change management issues don't present as much of a risk.

Both steps extremely important to the success of the project and allows various stakeholders to better understand existing processes (including limitations and inefficiencies).

While there is significant value in the documentation for both process maps and the best practice guidelines, the major benefit from these sessions (both process mapping and best practice discussion of options) is that stakeholders from across MTD will share a common understanding of the current process and can explore together the current challenges, weaknesses, and areas for improvement.

The following table identifies GFOA's starting point for identifying the process scope of the project. During Task 1, GFOA project managers will confirm this scope with MTD and many any adjustments that are necessary.

Process List	
Process	Task / Topics
Accounting	<ul style="list-style-type: none"> • Chart of Accounts • General Ledger Transactions • Grant / Project Tracking • Financial Reporting
Budget	<ul style="list-style-type: none"> • Operating Budget • Capital Improvement Planning (CIP) • Capital Budget • Budget Adjustments / Amendments
Procure – Pay	<ul style="list-style-type: none"> • Vendors • Purchase Requisitions <ul style="list-style-type: none"> ○ Bid Quote ○ RFP / RFI / RFQ • Purchase Orders <ul style="list-style-type: none"> ○ Contracts • Change Order • Receiving <ul style="list-style-type: none"> ○ Inventory • Accounts Payable
Customer Billing	<ul style="list-style-type: none"> • Customer File • Billing • Accounts Receivable
Treasury	<ul style="list-style-type: none"> • Cash Receipts • Disbursements



Process List	
	<ul style="list-style-type: none"> • Interest Allocation • Bank Reconciliation
Asset Management	<ul style="list-style-type: none"> • Asset Acquisition • Asset Management <ul style="list-style-type: none"> ○ Work Order (Fleet Management) • Depreciation • Transfer / Disposal / Retirement
Human Resources	<ul style="list-style-type: none"> • Positions • Employee File • Benefit Enrollment • Personnel Evaluations • Disciplinary Actions / Grievance • Risk Management (Injury / Workers Comp) • Training / Certifications
Personnel Actions	<ul style="list-style-type: none"> • Recruitment • New Hire • Personnel Actions (Salary Adjustment / Position Change)
Time Entry – Payroll	<ul style="list-style-type: none"> • Time Entry • Time Approval • Payroll Calculations • Payroll Processing • Leave Management (FMLA)
Customer Outreach / Feedback	<ul style="list-style-type: none"> • Public Engagement / Customer Feedback

Note: If MTD does not replace all of the systems that provide support to the functions listed above, GFOA will focus on business process improvement, system integration, and overall compatibility with the systems in scope for replacement.

As part of requirements definition and business process documentation, GFOA will work to develop a standard structure for the chart of accounts. With modern systems, it is essential to have clean, organized, and logical chart of account structure. We consider this to be a critical component of project readiness. The chart of accounts (and project/activity structure) serves as the foundation for the financial system and all financial transactions. It also takes time to work through and must be aligned with all other business process recommendations and future vision for the system. In addition, the chart will need to incorporate best practices for accounting, project/grant accounting, budgeting, financial reporting, asset management, and analytics.

Going forward, MTD and GFOA will identify future-state processes and document requirements. GFOA provides recommendations based on GFOA best practices, our past experiences with similar ERP projects, MTD’s project goals, and MTD’s overall vision for



the future. MTD is responsible for making decisions and confirming the proposed approach.

Project Deliverables

- 2. Process Analysis
 - a. Initial Needs Assessment
 - b. Process Workshop and Best Practice Recommendations

Task 3: Develop a Plan of Action

After conducting the process and system assessment, GFOA will facilitate a meeting of stakeholders to begin preparing the strategy for next steps. This will include looking at available options to replace the existing system(s) and preparing a plan for the procurement of a new system. With any major strategy, we will document any essential readiness steps to complete prior to the beginning of the project.

Since MTD may be considering replacement of multiple systems and the scope of work covers a broad range of functional areas, GFOA will also work to provide recommendations on overall project schedules, priority of replacement projects, and procurement strategy for acquiring necessary software and services.

As part of action plan, GFOA can work with MTD to develop cost estimates, staffing plans, communication strategies, or prepare other analysis to assist MTD with planning and project mobilization going forward.

Project Deliverables

- 3. Plan of Action

Task 4: Develop Request for Proposal (RFP) or Scope Definition

In this phase, GFOA will develop a detailed Request for Proposals (RFP) document for MTD. GFOA has a template RFP that was specifically designed for ERP procurements and that we have continually updated as required by changes in the ERP market.

When complete, the RFP or scope document will incorporate information developed with many of the other deliverables from this project and establish initial positions for negotiations. Information included will be:



- 1) Procurement terms and conditions
- 2) Detailed vendor response templates
- 3) Templates to build core elements of vendor statement of work
- 4) Functional Requirements
- 5) Interface Definition
- 6) Technical Documentation
- 7) Key Objectives / Goals / Critical Success Factors for the Project
- 8) Service Level Agreements
- 9) Other information necessary for vendors to prepare detailed response that meets MTD's needs.

A key part of the RFP or scope document will be the development of detailed functional requirements and overall business process expectations that will be important throughout the selection project and throughout implementation. For the processes that are determined to be in scope, GFOA consultants will work with MTD staff to review, validate and ultimately make decisions on the high-level to-be process definition and those requirements that will serve as a tool for accountability going forward.

GFOA focuses functional requirements development on business process and will prepare requirements in the form of testable use cases that will have value beyond the procurement phase. At each step in the business process we will determine both the system requirements and implementation requirements and document those using a Microsoft Excel template that is aligned to our process maps that will be included in the eventual RFP. Requirements development focuses on functional requirements that define "what" needs to be completed (such as tasks, outputs, interfaces, calculations, processing, etc.) and not on "how" the system or the organization handles tasks currently. This allows for future improvement and full utilization of the system tools and built in processes to make MTD more efficient.

Project Deliverables

4. RFP Package
 - a. RFP Document or Scope Document
 - b. Functional Requirements

Task 5: Identify Evaluation Criteria

GFOA's system selection and procurement methodology relies on principles of fairness, attention to detail, and competition, yet remains flexible enough to adapt to local procurement laws or other unique situations. Our approach considers how best to use the procurement process to facilitate a statement of work and contract that holds the



vendor accountable, ensures a quality implementation, and makes expectations clear. In addition, the approach is continually enhanced by feedback from the hundreds of public sector clients that we work with, our own staff experience, and the vendor community. Recently, GFOA has been working to incorporate our research on decision architecture into our approach for ERP RFP evaluations. GFOA will work with staff from MTD to develop an evaluation strategy and work to define clear evaluation criteria. Once established, GFOA will prepare a guide for evaluators and conduct training alongside procurement staff from MTD.

Project Deliverables

5. Evaluation Guidebook

Task 6: Selection of Vendor

Through defined steps, vendors will be evaluated and scored according to pre-defined criteria with the top vendors moving on to compete at the next step. Each step is an opportunity to negotiate terms, address risks, and provide methods for holding stakeholders accountable. Overall, our approach is focused on identifying and mitigating risks throughout the procurement process. GFOA's RFP template provides the opportunity to focus the evaluation on key risk factors in the implementation and separates actual proposal from marketing buzzwords. GFOA's standard evaluation process includes the steps described below.

Step 1: Initial Assessment

Upon receiving the written proposals from vendors, MTD's project team will begin an assessment and analysis of all proposals. GFOA will assist with this assessment by reviewing proposals and providing high level comments on potential risks, issues, and any significant weaknesses/gaps and/or strengths. The purpose of the initial assessment is to understand what is proposed and prepare for the initial "base presentation."

GFOA has learned over the years that it can be difficult to evaluate a best fit vendor or the proposal that provides the best value for MTD by only looking at a written response. Vendors are quite good at marketing in proposals and proposals may not actually reflect what it's like to work with a firm. GFOA's approach tries to mitigate this misleading presentation by providing multiple opportunities to meet the actual consultants who will be working on the project and supporting the relationship.

After conducting an initial review of all proposals, MTD will elevate potentially viable solutions for a short presentation (60-90 minutes). GFOA expects that the number of



vendors elevate be based on the number of proposals MTD receives, but potentially could include 10+ vendors. By providing each a short time to present their proposal, MTD will be able to evaluate what the differentiating features of each vendor's proposal actually are. It also will give MTD a chance to meet representatives for each firm.

GFOA expects that all base presentations be conducted within the same week. After presentations are complete, GFOA and MTD's project team will complete the proposal analysis. GFOA can also leverage our extensive experience to compare each proposal to industry standards. All key findings will be documented in a brief proposal assessment report that identifies GFOA's findings. This report will also identify additional information that will be needed from vendors going forward.

GFOA expects that after reviewing proposals, MTD elevates a limited number of vendors for onsite demos/interviews. Typically, governments will elevate three vendors.

Step 2: Software Demos and Team Interviews

GFOA staff will develop detailed demo scripts for each vendor. Demo scripts are based heavily on the requirements and business process decisions built in early tasks. Also, GFOA's approach to software demos provides a focus on implementation activities. Typically time devoted to implementation and demo is split 50/50. GFOA believes that it is critical for vendors to explain HOW the software will be implemented along with the features of the software. The greatest system in the world will not be useful if it is not configured and implemented correctly to meet the needs of the organization.

Our approach to software demos and interviews differentiates GFOA and demonstrates our dedication to continually evolve our approach to a changing ERP market. As software features become more mature, it is less important for governments to evaluate "if" it will work. However, since most of the risk comes from implementation, we work through a series of business process case studies, sample "workshops," and implementation resource interviews to make sure you can effectively evaluate the knowledge and skills of the proposed implementation team.

GFOA will also facilitate the demos and interviews with each vendor. In this role, GFOA would be on-site to guide the meetings, ensure compliance with the demo scripts, take notes, and point out differentiators. GFOA expects that after this first round of software demos and interviews, MTD elevate two vendors.

Step 3: Discovery

Discovery acts as another opportunity for MTD to clarify unresolved issues before it makes its final elevation. Prior to Discovery, GFOA will develop a Request for Clarification (RFC) letter for each vendor that was elevated. Then, during Discovery, each remaining vendor is invited back on-site for one more day of presentation. During this presentation, any remaining issues with software functionality, implementation approach, data conversion, or scope are clarified and vendors are asked to make any



necessary revisions to their proposal. The main focus of this session is to plan the implementation so that MTD and vendor can later develop a detailed statement of work. GFOA will facilitate the Discovery session for two proposal teams. Additionally, by clarifying outstanding issues at Discovery, development of the statement of work becomes easier. At the conclusion of Discovery, MTD will enter contract negotiations with one vendor.

GFOA expects that after Discovery, MTD identify a finalist vendor. If it is not possible for MTD to identify a finalist vendor, GFOA will facilitate additional clarification rounds.

Project Deliverables

6. System and Vendor Selection
 - a. Evaluation Criteria and Evaluation Team Training
 - b. Initial Assessment
 - c. Demo Scripts and Facilitation
 - d. Request for Clarification Letters

Task 7: Contract Negotiations

GFOA will be involved with the negotiation of any applicable software license contract, software maintenance agreement, hosting / SaaS agreement or implementation services agreement. In addition, GFOA will lead the development of the statement of work. The statement of work is the critical document that outlines responsibility for the implementation. GFOA will ensure that MTD's statement of work is defined to a fine level of detail to prevent any unnecessary issues or misunderstandings during implementation.

Also, for cloud contracts, it is essential that MTD identify and negotiate appropriate service level agreements and other contractual provisions that establish performance standards and identify role responsibility. GFOA will take the lead in establishing this documentation. GFOA assumes that MTD will be negotiating one contract (or a contract for one proposal if that proposal contains multiple contracts for software, implementation, hosting, etc.).

Project Deliverables

7. Contract Negotiations
 - e. Completed Contract Documents



Task 8: Implementation Advisory Services (NOT PROPOSED NOW)

GFOA can provide a project management and oversight role throughout MTD's project and work with MTD and its selected vendor to achieve MTD's project goals. A project oversight role with GFOA will enable MTD to leverage the presence that GFOA has in the public sector technology industry, and will allow MTD to benefit from ERP implementation experience and research along with access to our nationwide membership network. GFOA will also continue our role as lead in contract negotiations for any contract amendments and project support to review milestones and invoices.

No two GFOA clients are the same and GFOA works with each client to structure implementation services so we can deliver the most value while controlling costs. We believe the best time to discuss our specific scope is after the RFP has been released and MTD would have a better idea on scope, staffing needs, or specific risks in the project. This proposal contains a description of services that we typically provide and would be prepared to provide to MTD. However, at this time, it is difficult to know specifically where MTD will require the most assistance with implementation. GFOA's project team is experienced leading ERP projects and can provide assistance in a variety of areas. Implementation advisory services often include:

- Project Planning
- Deliverable Review
- Subject Matter Expertise / Continued Business Process Design
- Participation in Project Meetings
- Quarterly Project Reviews
- Testing Support
- Training
- Overall Project Oversight
 - Contract Monitoring
 - Change Management
 - Steering Committee Support
 - Issue Log Management



Cost and Timeline

GFOA has proposed the following high-level schedule to complete all work described in this proposal. This schedule provides estimate of each phase based on past client experience.

We start every project by gather documents and becoming more familiar with MTD’s policies, structure, and overall background information while we are preparing the project plan an initial agendas. Typically we host a kick-off meeting and begin process analysis approximately one month after contract signing.

Note: The schedule below presents an example timeline based on GFOA’s past experience. We understand that all projects are different and that MTD may have unique goals, expectations, and constraints. As part of Task 1, we will discuss and prepare a detailed schedule to match MTD’s needs.

Proposed Schedule	Month 1 = TBD																	
	1	2	3-	4	5	6	7	8	9	10	11	12	1	2	3	4		
Task 1: Project Planning																		
Task 2: Needs Assessment / Process																		
Task 3: Plan of Action																		
Task 4: RFP Development																		
Task 5: Evaluation Strategy																		
Task 6: Vendor Selection																		
Task 7: Contract Negotiations																		
Task 8: Implementation																		



Pricing

Unless noted, all pricing is provided as a fixed fee. GFOA will invoice for project deliverables upon completion of project deliverables.

Task/Deliverable	Milestone	Price
1	Project Planning	
1	Project Management Documents	\$10,000
NA	Ongoing Project Governance Support*	\$15,000
2	Needs Assessment / Process Analysis	
2-A	Needs Assessment	\$25,000
2-B	Process Analysis and Best Practice Recommendations	\$25,000
3	Plan of Action	
3	Plan of Action	\$3,000
4	Develop RFP	
4-A	RFP	\$7,500
4-B	Functional Requirements	Included
5	Evaluation Strategy	
5-A	Evaluation Guidebook	\$7,500
6	Evaluation and Selection of Vendor	
5-A	Initial Assessment	\$15,000
5-E	Demo Scripts and Facilitation	\$12,500
5-F	Request for Clarification / Discovery	\$10,000
6	Contract Negotiations	
6-A	Contract Negotiations	\$10,500
TOTAL NOT-TO-EXCEED PRICE		\$141,000

Note: GFOA will invoice for ongoing project management when MTD makes its decision to elevate a final vendor and begin contract negotiations.

Note: GFOA's milestone pricing includes travel costs.



Contract Requirements

- GFOA is a nonprofit membership association made up of local government members. Therefore, the GFOA's liability and indemnification under any agreement reached with your organization will be limited to the extent of claims paid by insurance coverage currently in force.
- MTD staff will be reasonably available for interviews and will participate in the project as agreed upon and appropriate. MTD agrees not to cancel meetings once established (which would increase our travel costs).
- Unless otherwise stated, MTD agrees to confirm acceptance of deliverables within a mutually agreed upon number of business days. If a deliverable is not accepted, clear communications shall be provided to the GFOA Project Manager identifying the changes needed to the deliverable to gain acceptance.
- The GFOA conducts the majority of the engagement work on a fixed-fee engagement, where payment is due upon completion of deliverables. If any work is to be billed using a time and expense method, the time and expense portion of the engagement will be billed on a monthly basis at the hourly rate of \$275/hour
- When performing work on-site, GFOA staff will be provided appropriate workspace and access to copiers, projectors, workspace, and miscellaneous office supplies if necessary.
- As an educational, nonprofit, professional membership association, the GFOA reserves the right to publish non-confidential documents describing the results of, or created during, the services described in this scope of work.
- MTD recognizes that GFOA's role is to provide information, analysis and advisory services. As such, GFOA bears no responsibility for the performance of the software, hardware, or implementation service suppliers.